# WESTERN OREGON UNIVERSITY

# Fiscal Year 2009 Operating Budget



General and Non-General Funds July 1, 2008 thru June 30, 2009

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June 17, 2008

To: President Minahan and WOU Community Members

The Fiscal Year 2008/09 Budget document is attached. Although it is anticipated that Western Oregon University (WOU or Western) All Funds will exceed \$100M this year, roughly \$40M is restricted in the form of grants and financial aid. Therefore, the focus of this document is on the Education and General (E&G) funds (\$47M) with some discussion of Auxiliary Enterprises (\$18M), as well as Designated and Service Department Funds (\$3M). Should you have any questions or wish to discuss this document, please contact me. Western Oregon University maintains a rolling forecast which is updated monthly based on actual results and changing conditions. This forecast is supplemented with a quarterly management review and report submitted to the State Board.

The budget development process continues to evolve and is responsive to new policies and the ever present financial challenges. Although Oregon budgets on a biennial basis and the State appropriations allocation was defined in September of 2007, Western continues to receive amended funding levels based upon changing criteria and enrollment levels. We built this budget under these and other changing assumptions through several strategic planning meetings conducted throughout the spring.

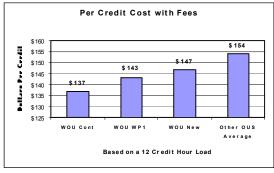
Significant factors, assumptions, and management changes for this budget include:

- In an effort to be more transparent with regard to tuition rates effective Fall, 2008; Western and several other Oregon University System (OUS) schools are incorporating resource fees into their tuition rates. For Western, this includes a technology fee of roughly \$6 per credit being assessed as tuition to all students (except those under the 2007 Western Promise). For example, during FY08, a continuing undergraduate resident was paying \$96 per credit plus a technology fee of up to \$76. For FY2009, that same student will be assessed a flat \$105 per credit. Without looking at the incorporation of the tech fee, it appears to be an increase of \$9, but in reality it is only \$3.
- The Western Promise This is the second year of our implementation of The Western Promise. This commitment helps students and families more effectively plan for and afford the cost of attending and graduating from WOU. We guarantee that newly enrolled undergraduate freshman students will have the same tuition rate as the year they enter for four academic years. This concept is not without administrative challenges however, Western must create numerous tuition rates each year and apply them consistently to students based upon their year of entry. With Fall 2008, WOU will have three base rates for undergraduate residents (\$105 per credit for those students enrolled prior to Fall 2007, \$105 per credit plus a Technology Fee for those students in Western Promise enrolling in FY08, and \$115 per credit for those newly enrolled students, eff. Fall 2008). WOU is the only university of the Oregon University System to adopt the "Promise" concept.

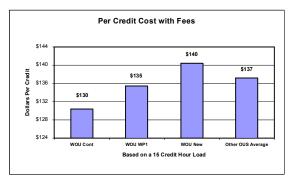
- Western made a significant change in accounting practices during FY08. In the past,
  WOU did not recognize unrealized interest income for past due accounts until such time
  as the income was received. During FY08 it was recommended that WOU recognize
  this income, making allowances for doubtful accounts. Western made the change
  immediately and the net impact amounted to a one-time increase of approximately 1% of
  fund balance or \$430K.
- As mentioned above, State appropriations projections continue to change. The base appropriations for FY09 are budgeted at 51% of the biennium allocation. Additionally, Oregon provides funding for its share of salary increases as part of the State appropriation process. The entitled amount was calculated at \$1.5M, \$524K and \$1M for FY08 and FY09 respectively. To date, we haven't received the amount due for FY08 and recent negotiations within the legislative fiscal office have indicated that we cannot count on the full allocation. Although, final decisions have not been made at this point, WOU is planning on receiving 75% of the entitled funding for both years.
- Western is budgeting to continue its enrollment growth, albeit at a slower rate, for at least the next two years. Over the past year, WOU's enrollment has been growing significantly, especially within the non-resident undergraduate students. This budget incorporates gross tuition and fees based upon rates approved at the Oregon State Board of Higher Education's June meeting, flat enrollment for graduate students, 4.1% growth for undergraduate residents, and 16.6% growth for undergraduate non-residents for an overall growth rate of 5.1% over the current year.

### Legislative/Board Influence

The Oregon Legislature meets on a biennial basis to establish the budget for all state agencies; it concluded its deliberations on June 28, 2007. As a system, OUS allocates its appropriation to each of the seven public universities. This allocation was approved at the Board's September 2007 meeting; the details can be found within the revenue section of this document. An important point for the current biennium is that the Legislature directed the State Board to hold OUS tuition and resource fees to an average increase limit of 3.4%. This limit would have made WOU's tuition initiatives and the Western Promise impossible. A legislative budget note was created that specifically excluded Western's tuition from the OUS calculation. The graphs below illustrate the resident undergraduate per credit tuition rates (including all universal fees) of WOU compared with the average of the other OUS institutions.



Graph 1



Graph 2

The preceding graphs are created based upon the FY08-09 Academic Year Fee Book, which was approved at the June Board meeting. As indicated above, Western continues to offer competitive rates. In fact, WOU only has above average tuition when comparing the new 2008 Western Promise students at the 15 hour load and, as previously mentioned, these students will continue to pay that rate without ever seeing an increase during their four years at WOU.

### Salaries

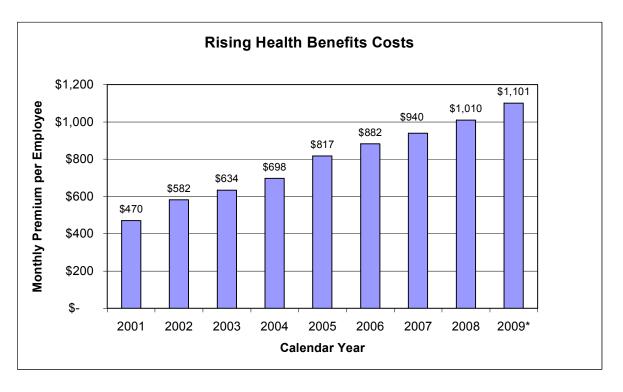
Salary and benefits continue to account for approximately 80% of the general fund. WOU employees are classified into three main categories as follows:

- Classified The SEIU Collective Bargaining Agreement (CBA) for 2007-2009 was ratified in August 2007. All of the University's classified personnel are subject to this contract and the budget herein is based on those provisions. The contract provides various classification grades for different positions; it also provides for salary increases through a step system based upon longevity; each step is approximately 4.75%. Significant items from the contract that are incorporated in this budget include: 3.2% increase to the entire pay scale with a minimum of \$85 per month per FTE, and longevity steps for those personnel not currently at the top of the scale (9<sup>th</sup> Step). Note: The timing for the 3.2% will occur November 1, 2008; the timing for longevity steps is dependent upon when the employee began her/his position at Western. The projected amount of funds required for each employee's salary is within their individual budgets/programs and will be charged appropriately.
- Faculty The Western Oregon University American Federation of Teachers (WOUFT) and WOU Management came to agreement on the 2007-2009 contract in Fall, 2007. The provisions of the contract have been incorporated into this budget. The CBA covers all faculty who teach 0.50 FTE or more whether they are tenure, tenure track, or adjunct personnel. Additionally, 12 month unclassified library personnel are covered under the agreement. Similar to the SEIU agreement, the CBA operates on a step system. The entire pay scale will increase 3.7% in Sept. 2008, additionally longevity steps of 2% will occur at the same time. As a new step was added with this contract, all tenure/tenure track faculty will receive a step this year. Adjunct faculty covered by the agreement will receive a 6% pay rate increase effective with Fall term 2008. The projected amount of funds required for each employee's salary is within their individual budgets/programs and will be charged appropriately.
- Promotions Ten faculty members were promoted since FY07 contractually, the promotion amounts to an 8% pay increase - plus they will each receive the 5.7% mentioned under faculty above. These funds are budgeted within each index as appropriate. Additionally, it is anticipated that a few staff members are either reclassified or promoted effective with this budget cycle. Funding for these promotions will be transferred as required.
- Professional Staff Although, not all professional staff salaries have been determined at this
  time, a 6.0% salary increase has been budgeted within each individual professional staff
  member's budgets/programs and will be charged appropriately. It is anticipated that these
  will be determined soon and are to be effective July 1, 2008. Budget adjustments will be
  performed as necessary.

Oregon has one of the highest minimum wage rates in the U.S. (Washington being the highest). Statute has provided that Oregon's minimum wage will increase the same percentage as inflation (projected at 3.0% effective January 1, 2009). This will bring the minimum wage from \$7.95 to \$8.20 per hour. This wage increase will affect a number of WOU student workers and arrangements have been made for a smooth transition. It is estimated that the increase will require approximately \$15K in additional funding for E&G departments. The budget director will transfer these funds in January 2009 to coincide with the payroll increases.

### Other Personnel Expenses (OPE)

As illustrated in the following graph, OPE continues to steadily rise especially in the area of health costs. PEBB (health insurance) rates have more than doubled since 2001. This budget includes funds for another increase of approximately 9% to \$1,101 per month per employee projected to occur in December. In addition to these 'fixed' costs, WOU budgets approximately 28.15% of salary for FICA, retirement, and other benefits. OUS has four different retirement rates which begin after employees have 6 months of continuous employment. These rates include employee and employer portions as well as debt service in the case of PERS; the rates depend upon when employment started and options selected, 1) Tier I and II PERS employee rate is 18.94%, 2) Tier I and II ORP participant rate is 22.01%, 3) The OPSRP PERS rate is 20.43%, and 4) OPSRP ORP participant rate is 11.82%. A detailed OPE formula sheet is provided on page 23. For those areas that have an unknown FTE (such as the adjunct faculty pools) OPE is budgeted at approximately 60% of salary. Regardless of which method is used to budget OPE, non-general fund indices will cover the actual costs (either the percentage or the individual method is acceptable for budget purposes). Within general funds, the budget director will be responsible for allocating all OPE expenses.



<sup>\*</sup> Projected increase – effective December, 2008

#### Goals/Initiatives

The upcoming year is full of exciting new initiatives and opportunities for Western. All indications show that "The Western Promise" which began last year is a huge success. This initiative will begin its second year continuing to help support our students and their families planning efforts. Western's continued growth is presenting some new challenges especially with our International student population and Nursing programs. This budget incorporates additional tenure/tenure track faculty as well as staffing positions to accommodate these and other efforts. Campus leadership continues to review the University's budget status on a monthly basis to ensure we remain on track. Western is also increasing its assessment practices and continues to strive to be responsive to its communities' needs. A summary listing of specific new initiatives that the university will fund with this budget is on page 24.

I am hopeful you will find this budget document helpful. Please call me at 503-838-8459 if you have any questions.

Respectfully,

Eric A. Borst Director for Budget and Payroll Western Oregon University

### WESTERN OREGON UNIVERSITY FY2007-2009 EDUCATION AND GENERAL FUNDS INITIAL BUDGET SUMMARY

(Figures are in \$1,000s)

		Actual	В	udgeted	Budgeted		
Revenue by Source	<u>Am</u>	ount FY07	<u>Amo</u>	ount FY08	Amount FY09		
State Aid	\$	17,665	\$	18,685	\$	20,409	
Tuition & Fees		18,572		22,034		24,723	
Other Revenue		1,966		1,959		2,214	
Transfers In (Net)		54		403		131	
Total E&G Revenues	\$	38,257	\$	43,081	\$	47,477	
Expenditures by Program							
Instruction	\$	18,944	\$	21,036	\$	23,892	
Research		450		476		529	
Academic Support		5,482		5,749		6,613	
Student Services		4,745		5,136		6,083	
Physical Plant		3,656		4,205		4,354	
Institutional Support		4,354		5,600		5,764	
Plant Improvements		9		25		25	
Total E&G Expenditures	\$	37,640	\$	42,227	\$	47,260	
Expenditures by Object/Account							
Salaries	\$	22,463	\$	24,830	\$	27,460	
OPE		11,159		12,384		14,241	
Services and Supplies		8,036		9,385		10,032	
Equipment		862		719		776	
Internal Services		(4,895)		(5,091)		(5,249)	
Transfers out		15		-		-	
Total E&G Expenditures	\$	37,640	\$	42,227	\$	47,260	
Projected Surplus (Deficit)	\$	617	\$	854	\$	217	

### Revenues

Western receives over 90% of its education and general funds from two sources, tuition and state appropriations; the remainder comes from a variety of items including indirect cost recovery, investments, sales, services, etc. The graphs on the following page indicate the revenues by source over the last three years.

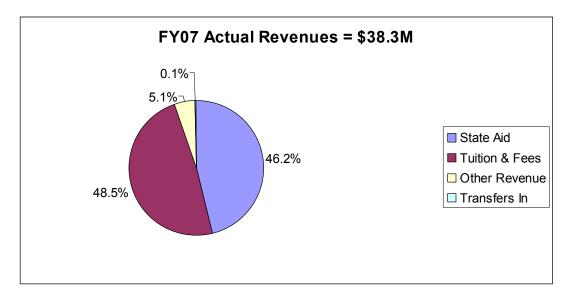
**State Appropriations** – For FY09, state appropriations are budgeted at \$20.4M which is an increase of \$1.8M (9%) over the FY08 initial budget. The State of Oregon Legislature meets each biennium to develop a budget for all state agencies. The 74th Legislative Assembly began in January, 2007 and closed on June 28, 2007; this budget is based upon that session. One of the results of the 2007 Legislature was a budget note specifically excluding Western from a mandate that would impose limits on tuition increases; other OUS universities were directed to keep any resident undergraduate tuition increases to below an average of 3.4% (considered to be the increase in median family income). Had Western not received the budget note this mandate would have precluded WOU from fulfilling its Tuition Promise and other tuition initiatives that have been planned for years. Although the legislature developed a biennial budget, an annual legislative session is now planned. Additionally, Emergency (E) Board meetings may occur during the biennium as necessary.

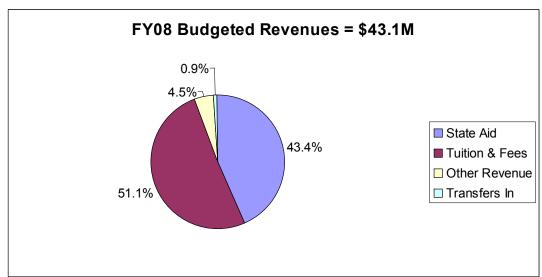
OUS uses a Resource Allocation Model (RAM) to allocate the majority of state funding to the seven institutions. The allocation for the 2007-2009 biennium for all of OUS (except Statewides) is presented on page 9 and is followed by the guiding principles (page 10) which led to this allocation. Conceptually, the RAM should provide funding for each Oregonian attending school in an effort to decrease the tuition that residents must pay for the cost of education. The RAM uses course Classification of Instructional Programs (CIP) codes to assign values by discipline and attaches these values to the actual enrollment from a specific time period. The assigned "cell values" represent whether the program is of high, medium, or low cost and may vary by the students' grade level. Based upon the available funding, the RAM has been historically underfunded (i.e. the State has never provided full "cell value" to the campuses). Therefore, OUS used a discount factor of 63.9% to allocate the available funding to each of the campuses.

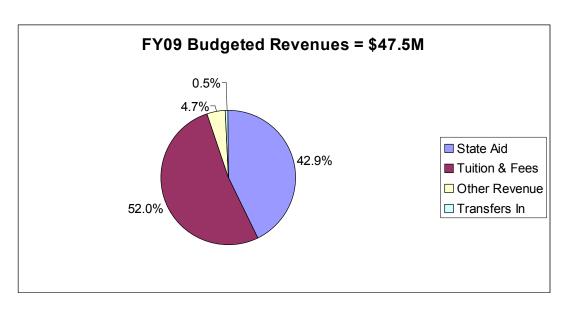
For the 2007-2009 biennium, the enrollment changes over the past five years were taken into account and adjustments were made on that basis; for WOU – the enrollment decline from 2003-2007 had a net effect of reducing our State Aid by \$1.3M over the biennium. Additionally, two of Oregon's public universities were having severe financial difficulties and, as we are all part of the OUS, \$2M of state funding was allocated to them rather than to all of the smaller schools – (this amounted to a \$500K reduction for WOU). Since, Western is now realizing enrollment well above projected levels, WOU can anticipate additional RAM funding to be provided from OUS once state-wide enrollment levels are determined. OUS is working with campuses to define a process for "settle-up/down" of state appropriations based on the differences of projected to actual enrollment. As that process is not defined at this point, additional funds are not part of this budget; however, OUS officials have given Western a preliminary estimate of \$200K for the biennium.

A portion of State appropriations are provided for "targeted" programs and policy packages. Several state-wide initiatives or programs are considered targeted programs and funding is provided for those. Western is expecting to receive a total of \$4.8M in funding for these purposes during FY09. These targeted programs and other funds are detailed in the summary on page 11.

### WESTERN OREGON UNIVERSITY FY2007-2009 EDUCATION AND GENERAL FUNDS COMPARISON OF REVENUES BY SOURCE







### OREGON UNIVERSITY SYSTEM 2007-2009 E&G RAM ALLOCATION

						AG KAN		AHON					
			EOU	OIT	OSU	OSU-CC	PSU	SOU	UO	WOU	Total Campuses	CO	E&G
1 2 3	Enrollment Driven Calculation of Floor 2005/2007 Cell Funding Tuition Buydown - GF funding Faculty Recruit/Retain	\$	16,009,326 \$ 721,462 30,687	15,441,327 \$ 1,513,247 29,598	125,882,039 1,323,666 241,295	\$ 1,033,322 \$ - 1,981	104,085,285 \$ 4,949,872 199,514	23,515,779 \$ 801,803 45,076	5 111,360,839 \$ 5,570,983 213,460	24,805,036 \$ 2,368,967 47,547	422,132,953 17,250,000 809,158	\$	422,132,953 17,250,000 809,158
4	Compensation Increases		1,223,388	1,506,200	7,530,759	153,690	5,533,578	1,479,863	5,896,161	1,647,068	24,970,707		24,970,707
5	2005-07 Adusted Funding		17,984,863	18,490,372	134,977,759	1,188,993	114,768,249	25,842,521	123,041,443	28,868,618	465,162,818	-	465,162,818
6	EBL Adjustment		696,014	715,577	5,223,639	46,014	4,441,531	1,000,106	4,761,704	1,117,216	18,001,801		18,001,801
7	2007-09 Floor		18,680,877	19,205,949	140,201,398	1,235,007	119,209,780	26,842,627	127,803,147	29,985,834	483,164,619		483,164,619
8 9 10 11	2007-09 Floor Recovered Vet Med Phase in Increased Cell Value for Student Success Amount Available for Distribution									_	483,164,619 3,294,160 4,000,000 490,458,779		483,164,619 3,294,160 4,000,000 490,458,779
12		\$	10 420 422 @	47.600.450	146 506 410	e 1106751 e	404 450 474 . 6	27.440.044 6	100 710 000 @	20.500.404 @		•	
13	02-03 FTE @ 2005-07 Cell Values 06-07 FTE @ 2005-07 Cell Values	\$	18,439,123 \$	17,692,159 \$ 17,274,205	146,586,418	\$ 1,186,754 \$ 2,114,886	121,153,171 \$ 130,540,795	27,118,811 \$ 24,474,357	129,712,860 \$ 132,269,298	28,569,484 \$ 26,032,197	490,458,779 516,217,370	\$	490,458,779 516,217,370
14	2003-07 Change in Enrollment	\$	(410,932) \$	(417,954) \$		\$ 928,132 \$		(2,644,453) \$		(2,537,288) \$		\$	
	, and the second												
15 16	50.0% 2003-07 Enrollment Funding Reduction 50.0% 2003-07 Enrollment Funding Increase		(205,466)	(208,977)	9,448,512	464,066	4,693,812	(1,322,227)	1,278,219	(1,268,644)	(3,005,313) 15,884,609	-	(3,005,313) 15,884,609
17	Increased Cell Value for Student Success		154,654	159,001	1,160,693	10,224	986,908	222,223	1,058,051	248,245	4,000,000		4,000,000
18 19	2007-09 Enrollment Growth subj to settle-up		-	-	2,167,356	89,619	2,696,707	300,385	47,872	7,589	5,309,528	400 607	5,309,528 423,697
20	Enrollment Reserve Enrollment Growth Policy Package	_	(50,812)	(49,976)	12,776,561	563,909	8,377,427	(799,619)	2,384,142	(1,012,810)	22,188,823	423,697 423,697	22,612,520
21	Total Enrollment Driven	s	18,630,065 \$	19 155 974 \$	152 977 959	\$ 1798916 \$	127,587,207 \$	26 043 008 \$	130,187,289 \$	28,973,024 \$	505,353,442 \$	423,697 \$	505,777,139
		Ť	10,000,000	10,100,011	.02,0,000	<del>+ 1,100,010 +</del>	121,001,201	20,010,000 +	100,101,200 \$	20,0:0,02: 4	000,000,112 \$	120,001	000,111,100
22 23	Targeted Programs Regional Support - New Policy Package												
24	Retrenchment		1,000,000		-		-	1,000,000	=		2,000,000		2,000,000
25	Retention & Graduation		750,000	750,000		500,000		750,000	-	750,000	3,500,000		3,500,000
26	Underpinning		750,000	750,000		500,000		750,000		750,000	3,500,000		3,500,000
27	Subtotal Regional Support		2,500,000	1,500,000	-	1,000,000	-	2,500,000	-	1,500,000	9,000,000	-	9,000,000
28 29	Small School Funding			1,826,770							1,826,770		1,826,770
30	Statewide Access Small School Support Adjustment		6,879,339	7,094,772	-	6,043,831	-	4,239,714	-	4,458,118	28,715,775	-	28,715,775
31	Regional Access		1,866,208	803,059	_	-	_	602,295	_	200,771	3,472,335	_	3,472,335
32	Collaborative OUS Nursing Program		43,633	24,311	-	-	-	69,767	-	-	137,711	-	137,711
33	Engineering										-		-
34 35	Industry Affairs/OMI ETIC Allocations		450,000	1,400,000	19,483,754	-	7,595,436	530,000	2,930,810	750,000	33,140,000	1,820,349 4,140,000	1,820,349 37,280,000
36	Engineering Technology Undergraduate		450,000	3,690,820	19,463,734	-	7,595,436	550,000	2,930,610	750,000	3,690,820	4,140,000	3,690,820
37	Engineering Graduate		-	-	2,998,670	-	1,357,195	-	-	-	4,355,865	-	4,355,865
38	Research										-		-
39 40	4% of Sponsored Research		94,675	36,068	4,631,556	-	767,919	72,134	2,279,712	272,003	8,154,067	-	8,154,067
41	3%/2% of Faculty Salaries - Research Signature Research/OCKED		85,247 -	142,080	1,294,501 493,636	-	1,114,533 51,962	202,068	1,517,092 493,636	148,395 -	4,503,915 1,039,234	103,952	4,503,915 1,143,186
42	Institutes/Programs				,		,		,		.,,	,	.,,
43	Campus Public Service Programs		488,314	-	2,061,792	-	1,728,639	217,752	1,831,037	3,354	6,330,888	-	6,330,888
44	Dispute Resolution		=	-	-	-	793,546	=	1,473,729	-	2,267,275	-	2,267,275
45 46	Natural Resource Institute Oregon Solutions		-	-	459,675	-	2,600,000	-	-	-	459,675 2,600,000	-	459,675 2,600,000
47	Climate Center				180,000		2,000,000				180.000		180.000
48	Leadership Institute						150,000				150,000		150,000
49	Health Professions Programs		632,600	5,186,000	-	-	-	872,400	-	705,500	7,396,500		7,396,500
50 51	Rural Access Vet. Med. Program Phase-in		580,000		3,294,160						580,000 3,294,160		580,000 3,294,160
52	DPSST Debt Service		=	-	3,294,100	=	-	=	=	170,000	170,000	-	170,000
53	Veterinary Diagnostic Lab				750,000					170,000	750,000		750,000
54	SWPS												
55	SWPS				4 000 404						4 000 404		4 000 404
56 57	Bldg. Maintenance/SWPs Central Services		-	-	4,089,491	-	=	-	-	-	4,089,491	-	4,089,491
58	Chancellor's Office Operations		-	-	-	-	-	-	-	_	-	15,734,418	15,734,418
59	IT Fifth Site/OCATE/SW Oregon/OWEN		287,275	-	5,674,242	-	1,485,150	-	1,030,489	-	8,477,155	-	8,477,155
60	Systemwide Expenses/Programs		185,225	181,528	2,447,515	-	1,075,629	440,289	2,240,093	319,237	6,889,516	4,058,510	10,948,026
61 62	IDTS Other Miscellaneous Funding										-	1,437,000	1,437,000
63	Other Miscellaneous Funding Utilities		112,239	47.966	913,050	4,170	279,154	183,645	496,000	115,147	2,151,372		2,151,372
64	Faculty Salaries		243,961	344,412	2,412,170	53,703	2,239,085	496,495	2,660,510	503,664	8,954,000		8,954,000
65	Student Faculty Ratio		179,031	-	2,293,869	-	1,558,048	· -	2,641,026	188,026	6,860,000		6,860,000
66	Total Targeted Programs and Policy Packages		14,627,749	22,277,787	53,478,080	7,101,704	22,796,296	10,426,559	19,594,135	9,334,215	159,636,525	27,294,229	186,930,754
67	Proposed 2007-09 Allocation	\$	33,257,814 \$	41,433,760 \$	206,456,039	\$ 8,900,620 \$	150,383,503 \$	36,469,567 \$	149,781,424 \$	38,307,239 \$	664,989,966 \$	27,717,926 \$	692,707,892

### OUS E&G RAM Allocation Guiding Principles:

- 1. Compliance with the OUS Board's expectations, budget request justifications and progress toward Board's priorities;
- 2. Compliance with Legislative expectations and representations;
- 3. Equitable basis of distributing General Fund support among campuses;
- 4. Creation of incentives to serve added Oregon students;
- 5. Creation of incentives to improve retention, increase graduates, and improve student success;
- 6. Begin to renormalize the Resource Allocation Model (RAM) to comport with the following budget note by 2009-2011:

"The Subcommittee understands that beginning in the 2009-2011 biennium, the Department will distribute General Fund appropriated for Undergraduate and Graduate Cell funding in the Resource Allocation Model on the basis of actual fundable student FTE [full time equivalent) counts for the fiscal year of the distribution. This may include adjustments designed to settle up fiscal year allocations once final fundable student FTE counts are known" (Senate Bill 5515 OUS Legislative Operating Budget); and

7. Phase all campuses to a funding level as determined by the RAM over next four years. Note: this will depend upon adequate funding from the Legislature in 2009-2011.

# WESTERN OREGON UNIVERSITY FY2008-2009 EDUCATION AND GENERAL FUNDS STATE FUNDING BASED ON RAM SUMMARY

### **Summary of State Funding Based on RAM**

It is typical for OUS to allocate different amounts of the biennial allocation (Page 9) into each of the two years. For FY09 roughly 51% of the biennial appropriation will be allocated as depicted in the below table. Additionally, Western is budgeting \$786,519 (75% of entitled funding) to be received to fund the State's share of compensation increases

### **State General Fund**

Cell Funding	
Undergraduate Funding	\$ 13,215,996
Graduate Funding	1,563,965
Total Cell Funding	14,779,961
Targeted Programs	
Regional Support	
Retention & Graduation	382,500
Underpinning	382,500
Small School Funding	
Small School Support Adjustment	2,273,640
Regional Access	102,393
Engineering	
ETIC Allocation	375,000
Research	
4% of Sponsored Research	138,721
3%/2% of Faculty Salaries - Research	75,681
Institutes/Programs	
Campus Public Service Programs	1,711
Health Professions Programs (Nursing)	342,700
DPSST Debt Service	85,000
Central Services	
Systemwide Expenses/Programs	162,811
Other Miscellaneous Funding	
Utilities	58,725
Faculty Salaries	335,776
'Student Faculty Ratio	125,351
Total Targeted Programs	4,842,509
Total FY09 State General Operating Fund Appropriations	\$ 19,622,470
	<u> </u>
State share for compensation increases at 75% of calculated entitled funding	786,519
Anticipated EV00 State Aid (Does not include any funds for notantial annullment	 
Anticipated FY09 State Aid (Does not include any funds for potential enrollment	20 400 000
settle-up)	\$ 20,408,989

**Other Funds Limited (OFL) Revenue** – OFL consists of mainly tuition, fees, and other revenues. The OUS Chancellor's office requires universities to estimate their OFL for each biennium on a form BB-3. The BB-3 shows a three-year trend of actual and estimated revenue from tuition and other sources. Western's BB3 is on the following page.

As previously mentioned, WOU was granted an exception to tuition increase limitation through a legislative budget note. This is enabling Western to implement the Western Promise. Western has basically three different residency classes of students. Residents of Oregon are charged resident tuition rates - others are charged non-resident rates – unless they are residents from states that participate in the Western Undergraduate Exchange (WUE) Program. The WUE program specifies that these non-residents will pay 150% of the resident tuition rate. Resident undergraduates and WUE students will have three rates beginning Fall of 2008 – the respective rate will be dependent upon their date of admission to Western. If they are new students, they will be covered under the 2008 Western Promise (\$115/ch); 2007 Western Promise students will continue to pay \$105/ch plus a technology fee of approximately \$6/ch; continuing resident students (those prior to Fall of 2007) will pay \$105 per credit.

For the past few years, more attention has been paid to the amount of resource fees institutions are charging and some have seen it as hidden tuition. In an effort to become more transparent, all OUS universities are required to incorporate undergraduate resource fees into tuition by Fall of 2011; which is when Western's first Promise students should complete their degrees. As a part of the "folding" in of these fees, it is understood that the accounting should be revenue neutral. Most OUS universities are incorporating these fees into tuition effective Fall of 2008, at times creating differential tuition depending upon which program a student is enrolled. In past years, Western only had a technology fee that was considered a resource fee. We are incorporating this fee into tuition for all students (not just undergrad) effective with the Fall 2008 term. As undergraduate students who enrolled in 2007-2008, were "promised" that tuition would not change for four years – these 2007 Western Promise students will continue to pay the "tech fee" throughout that time.

As mentioned previously and is evidenced by Table 1, from 2003-2007 WOU experienced a decline in enrollment. For the last two years, Western's paramount objective was to reverse this trend. WOU now projects to continue the growth realized over the last year through the foreseeable future. Over 90% of our student population consists of undergraduates (85% residents); Table 2 shows the historical tuition rate for this large populace. Note that the average annual increase is representative only for those students who are taking 15 credit hours per term. Also the increase is not reflective, nor does it apply, of the Western promise. However, the annual increase was one of the driving factors in the creation of the Promise.

Fiscal	Undergrad	Graduate	
Year	FTE	FTE	Total FTE
2003-04	3,976	441	4,417
2004-05	3,846	431	4,277
2005-06	3,754	448	4,202
2006-07	3,709	442	4,152
2007-08*	3,934	457	4,391
2008-09*	4,164	457	4,621
* Projected			

<u>Fis</u>	cal Year	Annual Cost
2004-05		4,332
2005-06		4,551
2006-07		4,818
2007-08		5,580
2008-09		5,868
Average Annua	l Increase	7.9%

Above costs include tuition and mandatory fees for a resident undergrad student taking 15 credit hours for each of the Fall, Winter, and Spring terms.

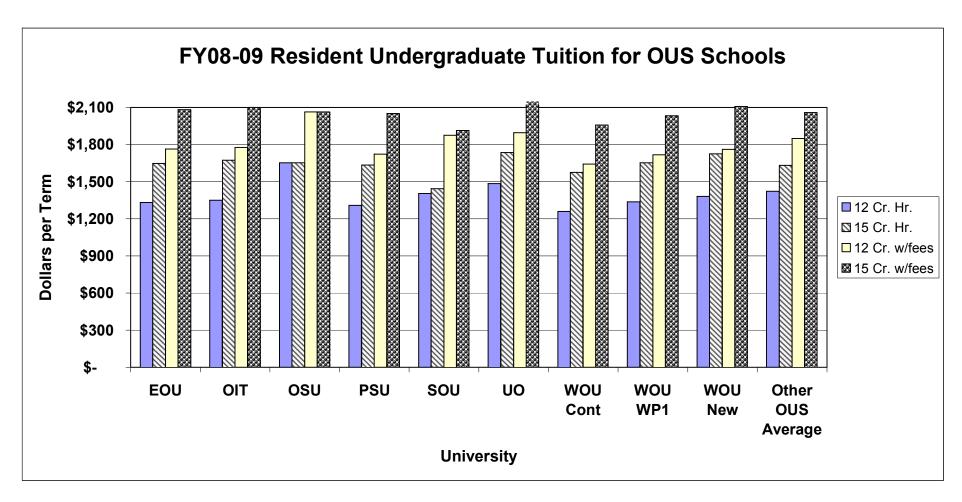
Table 1

Table 2

# WESTERN OREGON UNIVERSITY FY07-FY09 EDUCATION AND GENERAL FUNDS OFL REVENUE ESTIMATE (Modified BB3 Form)

### Other Funds Limited (OFL) Revenue

Other Funds Limited (OFL) Revenue			
	FY 2006-07	FY 2007-08	FY 2008-09
	Actual	Budget	Budget
Resident Undergrad Instruction	\$11,902,883	\$ 14,181,817	\$ 15,853,782
Nonresident Undergrad Instruction	1,342,705	2,113,979	2,745,965
Resident Grad Instruction Fee	1,286,298	1,355,292	1,403,896
Nonresident Grad Instruction Fee	341,035	638,738	585,480
Western Undergrad Exch (WUE) Inst Fee	1,430,932	1,677,663	2,756,360
Law Resident Instruction Fee	, ,	, ,	• •
Law Nonresident Instruction Fee			
Vet Med Resident Instruction Fee			
Vet Med Nonresident Instruction Fee			
PharmD Resident Instruction Fee			
PharmD Non-resident Instruction Fee			
All Other Student Categories	150,173	168,643	187,148
Total Tuition Revenue - Academic Terms	16,454,026	20,136,132	23,532,631
Summer Session	1,248,764	1,264,470	1,164,624
Continuing Education	1,198,652	1,512,062	1,535,741
Total Gross Tuition Revenue	18,901,442	22,912,664	26,232,996
Education Fees:			
Resource Fees	1,089,475	1,121,476	511,442
Energy Surcharge			
Total Education Fees	1,089,475	1,121,476	511,442
% to gross tuition	5.8%	4.9%	1.9%
Total Gross Tuition and Fees Revenue	19,990,917	24,034,140	26,744,438
Other Revenue:			
Other Student Fees	674,401	622,500	772,404
Indirect Cost Recovery	720,877	740,000	778,889
State Agency Transfer			
Investment/Debt	232,080	260,000	310,000
Sales and Services	258,842	247,154	281,600
Non-Governmental Grants and Contracts	55,962	30,000	19,832
Non-Governmental Gifts			
Other Revenues	23,927	59,559	50,849
Total Other Revenue	1,966,089	1,959,213	2,213,574
Total Gross Tuition & Fees & Other Revenue	21,957,006	25,993,353	28,958,012
Programmatic Fee Remissions	(1,418,943)	(2,000,000)	(2,021,000)
% to gross tuition	7.51%	8.73%	7.70%
Net Tuition and Fees and Other Revenue	\$ 20,538,063	\$ 23,993,353	\$ 26,937,012



Note: As the graph above indicates, it is common practice to have mandatory fees in addition to tuition. The fees are designated for specific purposes and are classified and accounted for separately. The 15 credit hour resident undergrad at Western will pay tuition of \$1,575 for continuing students, \$1,575 for 2007 Western Promise, or \$1,725 for 2008 Western Promise students. The specific fees are the same for all classes: \$45 is a building fee, \$204 is the student voted incidental fee, and \$132 is for the Health Services fee. 2007 Western Promise students are also assessed \$76 for a technology fee. Complete tuition and fee schedules are on the following pages.

WESTERN OREGON UNIVERSITY
2008-09 Academic Year Tuition and Required Fees - Per Term
Per Term "BASIC"

	11.4.	Undergraduate										
Credit	Tuition  Residents Non-Residents		redit <b>Tuition</b>		edit <b>Tuition</b>		Building	Incidental	Health	Total	Total Fees + Tuition Residents	Total Fees + Tuition Non-Residents
Hours 1	105.00	350.00	23.00	68.00	<b>Service</b> (80.00)	<b>Fees</b> 91.00						
-	210.00				,		196.00	441.00				
2		700.00	25.00	68.00	(80.00)	93.00	303.00	793.00				
3	315.00	1,050.00	27.00	68.00	(80.00)	95.00	410.00	1,145.00				
4	420.00	1,400.00	29.00	102.00	(80.00)	131.00	551.00	1,531.00				
5	525.00	1,750.00	31.00	102.00	(80.00)	133.00	658.00	1,883.00				
6	630.00	2,100.00	33.00	102.00	(80.00)	135.00	765.00	2,235.00				
7	735.00	2,450.00	35.00	153.00	(80.00)	188.00	923.00	2,638.00				
8	840.00	2,800.00	37.00	153.00	(80.00)	190.00	1,030.00	2,990.00				
9	945.00	3,150.00	39.00	153.00	132.00	324.00	1,269.00	3,474.00				
10	1,050.00	3,500.00	41.00	153.00	132.00	326.00	1,376.00	3,826.00				
11	1,155.00	3,850.00	43.00	153.00	132.00	328.00	1,483.00	4,178.00				
12	1,260.00	4,200.00	45.00	204.00	132.00	381.00	1,641.00	4,581.00				
13	1,365.00	4,550.00	45.00	204.00	132.00	381.00	1,746.00	4,931.00				
14	1,470.00	4,900.00	45.00	204.00	132.00	381.00	1,851.00	5,281.00				
15	1,575.00	5,250.00	45.00	204.00	132.00	381.00	1,956.00	5,631.00				
16	1,680.00	5,600.00	45.00	204.00	132.00	381.00	2,061.00	5,981.00				
17	1,785.00	5,950.00	45.00	204.00	132.00	381.00	2,166.00	6,331.00				
18	1,890.00	6,300.00	45.00	204.00	132.00	381.00	2,271.00	6,681.00				
Each Add'l												
Credit Hour	105.00	350.00										

\$52.00 of Health Service Fee is for Health Insurance, 9 or more credit hours.

Endnotes: For credits 1-8, add \$80.00 if health service fee option is excercised.

A \$136 one-time matriculation fee is assessed on all new and transfer undergraduate students.

Qualified tuition and fees do not include student health and insurance fees for Tax Relief Act reporting.

### **WESTERN OREGON UNIVERSITY**

# 2008-09 Western Promise Academic Year Tuition and Required Fees Per Term "BAS07"

	Undergraduate						Total
Credit	Tuition	Tech-			Health	Total	Fees + Tuition
Hours	Residents	nology	Building	Incidental	Service	Fees	Residents
1	105.00	21.00	23.00	68.00	(80.00)	112.00	217.00
2	210.00	26.00	25.00	68.00	(80.00)	119.00	329.00
3	315.00	31.00	27.00	68.00	(80.00)	126.00	441.00
4	420.00	36.00	29.00	102.00	(80.00)	167.00	587.00
5	525.00	41.00	31.00	102.00	(80.00)	174.00	699.00
6	630.00	46.00	33.00	102.00	(80.00)	181.00	811.00
7	735.00	51.00	35.00	153.00	(80.00)	239.00	974.00
8	840.00	56.00	37.00	153.00	(80.00)	246.00	1,086.00
9	945.00	61.00	39.00	153.00	132.00	385.00	1,330.00
10	1,050.00	66.00	41.00	153.00	132.00	392.00	1,442.00
11	1,155.00	71.00	43.00	153.00	132.00	399.00	1,554.00
12	1,260.00	76.00	45.00	204.00	132.00	457.00	1,717.00
13	1,365.00	76.00	45.00	204.00	132.00	457.00	1,822.00
14	1,470.00	76.00	45.00	204.00	132.00	457.00	1,927.00
15	1,575.00	76.00	45.00	204.00	132.00	457.00	2,032.00
16	1,680.00	76.00	45.00	204.00	132.00	457.00	2,137.00
17	1,785.00	76.00	45.00	204.00	132.00	457.00	2,242.00
18	1,890.00	76.00	45.00	204.00	132.00	457.00	2,347.00

Each Add'l Credit Hour

105.00

\$52.00 of Health Service Fee is for Health Insurance, 9 or more credit hours.

Endnotes: For credits 1-8, add \$80.00 if health service fee option is excercised.

A \$136 one-time matriculation fee is assessed on all new and transfer undergraduate students.

Qualified tuition and fees do not include student health and insurance fees for Tax Relief Act reporting.

WESTERN OREGON UNIVERSITY

## 2008-09 Western Promise Academic Year Tuition and Required Fees Per Term "BAS08"

	Undergraduate					Total
Credit	Tuition			Health	Total	Fees + Tuition
Hours	Residents	Building	Incidental	Service	Fees	Residents
1	115.00	23.00	68.00	-80.00	11.00	126.00
2	230.00	25.00	68.00	(80.00)	93.00	323.00
3	345.00	27.00	68.00	(80.00)	95.00	440.00
4	460.00	29.00	102.00	(80.00)	131.00	591.00
5	575.00	31.00	102.00	(80.00)	133.00	708.00
6	690.00	33.00	102.00	(80.00)	135.00	825.00
7	805.00	35.00	153.00	(80.00)	188.00	993.00
8	920.00	37.00	153.00	(80.00)	190.00	1,110.00
9	1,035.00	39.00	153.00	132.00	324.00	1,359.00
10	1,150.00	41.00	153.00	132.00	326.00	1,476.00
11	1,265.00	43.00	153.00	132.00	328.00	1,593.00
12	1,380.00	45.00	204.00	132.00	381.00	1,761.00
13	1,495.00	45.00	204.00	132.00	381.00	1,876.00
14	1,610.00	45.00	204.00	132.00	381.00	1,991.00
15	1,725.00	45.00	204.00	132.00	381.00	2,106.00
16	1,840.00	45.00	204.00	132.00	381.00	2,221.00
17	1,955.00	45.00	204.00	132.00	381.00	2,336.00
18	2,070.00	45.00	204.00	132.00	381.00	2,451.00
Each Add'l						
Credit Hour	115.00					

Endnotes:

\$52.00 of Health Service Fee is for Health Insurance, 9 or more credit hours.

For credits 1-8, add \$80.00 if health service fee option is excercised.

A \$136 one-time matriculation fee is assessed on all new and transfer undergraduate students. Qualified tuition and fees do not include student health and insurance fees for Tax Relief Act repor

WESTERN OREGON UNIVERSITY
2008-09 Academic Year Tuition and Required Fees - Per Term
Per Term "BASIC"

	Graduate						Total	Total
Credit		uition			Health	Total	Fees + Tuition	Fees + Tuition
Hours	Residents Non-Residents		Building Incidental Service		Fees	Residents	Non-Residents	
1	272.00	446.00	23.00	68.00	(80.00)	91.00	363.00	537.00
2	544.00	892.00	25.00	68.00	(80.00)	93.00	637.00	985.00
3	816.00	1,338.00	27.00	68.00	(80.00)	95.00	911.00	1,433.00
4	1,088.00	1,784.00	29.00	102.00	(80.00)	131.00	1,219.00	1,915.00
5	1,360.00	2,230.00	31.00	102.00	(80.00)	133.00	1,493.00	2,363.00
6	1,632.00	2,676.00	33.00	102.00	(80.00)	135.00	1,767.00	2,811.00
7	1,904.00	3,122.00	35.00	153.00	(80.00)	188.00	2,092.00	3,310.00
8	2,176.00	3,568.00	37.00	153.00	(80.00)	190.00	2,366.00	3,758.00
9	2,448.00	4,014.00	45.00	204.00	132.00	381.00	2,829.00	4,395.00
10	2,720.00	4,460.00	45.00	204.00	132.00	381.00	3,101.00	4,841.00
11	2,992.00	4,906.00	45.00	204.00	132.00	381.00	3,373.00	5,287.00
12	3,264.00	5,352.00	45.00	204.00	132.00	381.00	3,645.00	5,733.00
13	3,536.00	5,798.00	45.00	204.00	132.00	381.00	3,917.00	6,179.00
14	3,808.00	6,244.00	45.00	204.00	132.00	381.00	4,189.00	6,625.00
15	4,080.00	6,690.00	45.00	204.00	132.00	381.00	4,461.00	7,071.00
16	4,352.00	7,136.00	45.00	204.00	132.00	381.00	4,733.00	7,517.00
17	4,624.00	7,582.00	45.00	204.00	132.00	381.00	5,005.00	7,963.00
18	4,896.00	8,028.00	45.00	204.00	132.00	381.00	5,277.00	8,409.00
Each Add'l								
Credit Hour	272.00	446.00						

\$52.00 of Health Service Fee is for Health Insurance, 9 or more credit hours.

272.00 For credits 1-8, add \$80.00 if health service fee option is excercised.

Qualified tuition and fees do not include student health and insurance fees for Tax Relief Act reporting.

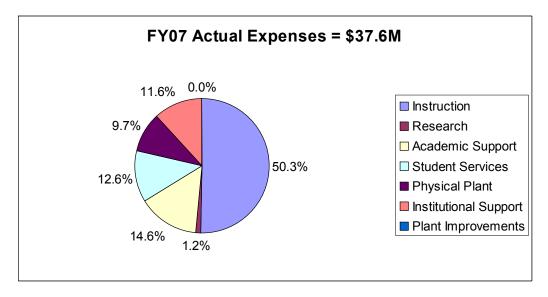
### **Expenditures**

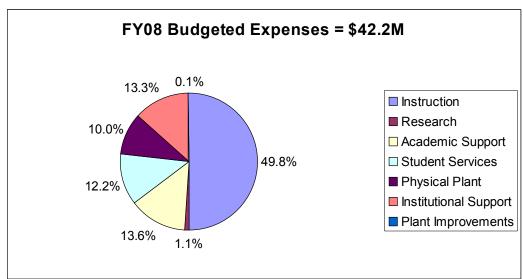
Western's E&G fund budgeted expenditures are \$47.1M for FY09. This level is approximately 11.6% above the FY08 initial budget. This increases are primarily due to higher personnel costs and increased programs supporting increased enrollment. Programmatically, Instruction comprises approximately half of the annual expenses with the University's other programs comprising the other half. A three-year comparison of programmatic expenses is on the following page.

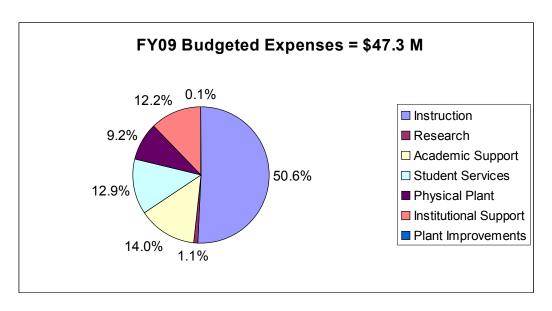
As with most service organizations, personnel expenditures are, by far, our largest expense. For FY09, salaries and benefits are estimated to be about 80 percent of the budget. The broad category of services & supplies is roughly 20 percent with the remainder being capital expenditures (primarily library collections and computer equipment). It should be noted that roughly \$5.4M of internal services is recovered from other funds as university personnel perform duties for grants, auxiliary, and service operations. Additionally, \$216K is estimated to be transferred into E&G funds during FY09 from our International Non-credit programs. Also, a transfer out of \$85K is budgeted; this transfer is related to the debt retirement of DPSST which is delineated on line 52 of our State Appropriations targeted programs (page 9). A three-year comparison of expenditures by object may be found on page 21. As you will note from reviewing the comparison, the percentages by object is fairly consistent from year to year.

OUS also prescribes the BB-1 form for Universities to estimate the expenditure side of the equation. A modified version of the BB-1 with comparable data from other years can be found on page 22. As part of the budget development process, Western extends this form out to plan for future years under a variety of assumptions. These assumptions are itemized within the notes on the form. WOU also details the anticipated revenues and shows the effect to our fund balance (the difference between the budgeted revenues and expenditures). As higher education has a significant population of employees who work on a fixed term basis, the FTE will vary from term to term – therefore, an average of actual FTE was used to calculate prior years. For the current year, the budgeted FTE was calculated by actual positions or average wages for positions that were vacant or to be determined.

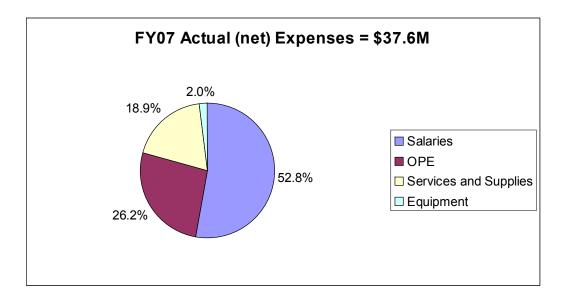
### WESTERN OREGON UNIVERSITY FY2007-2009 EDUCATION AND GENERAL FUNDS COMPARISON OF EXPENDITURES BY PROGRAM

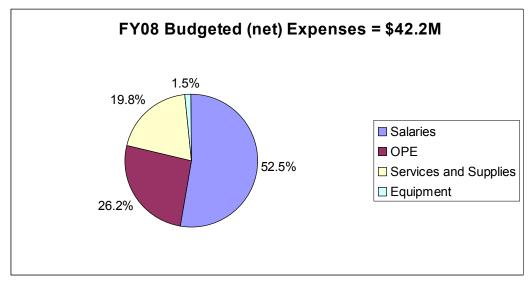


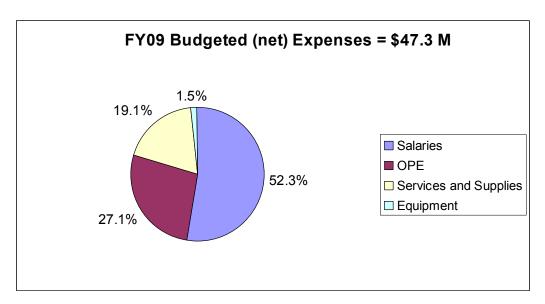




### WESTERN OREGON UNIVERSITY FY2007-2009 EDUCATION AND GENERAL FUNDS COMPARISON OF EXPENDITURES BY OBJECT







### BB-1 Budget Form For: **Western Oregon University** Education and General Limited Funds

	2005-06 Actual	2006-0	7 Actual	2007-08 Budget		2008-0	9 Budget
	Total E & G Limited	Employee FTE	Total E & G Limited	Employee FTE	Total E & G Limited	Employee FTE	Total E & G Limited
Projected Expenditures:							
Personal Services							
Salaries and Pay							
(a) Unclassified Faculty Salaries	10,199,190	253.16	10,409,216	262.15	11,687,744	287.67	12,963,245
(b) Unclassified Non-teaching Salaries	5,110,810	109.79	5,194,071	111.82	5,531,412	119.95	6,393,905
(c) Classified Salaries	4,415,425	148.96	4,585,815	157.20	5,242,894	162.82	5,698,951
(d) Graduate Assistant Pay	54,428	4.67	54,161	4.92	61,523	8.71	109,685
Sub-total	19,779,853	516.58	20,243,263	536.09	22,523,573	579.16	25,165,786
(e) Other Unclassified Salaries	64,126		116,644		114,969		137,881
(f) Unclassified Pay	853,477		994,331		808,227		784,240
(g) Classified Pay Temporary Pay	225,015		143,262		324,541		341,763
(h) Classified Pay Overtime Pay	55,321		50,622		Inc.		Inc.
(i) Classified Pay Pay Differentials	53,412		52,019		Inc.		Inc.
(j) Other Classified Pay	39,567		35,302		Inc.		Inc.
(k) Student Pay	877,436		824,696		1,058,447		1,029,981
Total Salaries and Pay	21,948,207		22,460,139		24,829,757		27,459,651
Unclassified Faculty OPE	8,049,159		8,100,792		3,342,695	28.2%	3,649,153
Unclassified Non-teaching OPE	Inc.		Inc.		1,581,984	28.2%	1,799,884
Classified Salaries OPE	2,896,395		2,926,700		1,499,468	28.2%	1,604,255
Graduate Assistant Pay OPE	210		175		1,846	3.0%	3,291
Unclassified Pay OPE	Inc.		Inc.		169,726	20.0%	156,848
Classified Temp Pay OPE	Inc.		Inc.		64,908	20.0%	68,353
Classified Pay OPE	Inc.		Inc.		Inc.	20.0%	Inc.
Student Pay OPE	22,449		18,448		43,926	3.0%	30,899
Health Benefits (Eligible head counts)	Inc.		Inc.		5,555,988	12,790	6,740,817
Worker's Comp. & ERB	Inc.		Inc.		400.000		407.000
(I) Graduate Assistant Fee Remissions	109,989		115,480		123,360		187,680
Total OPE & Grad Asst Fee Remissions	\$ 11,078,202		11,161,595		\$ 12,383,901		14,241,180
Total Personal Services	\$ 33,026,409		33,621,734		\$ 37,213,658		41,700,831
Services and Supplies							
State (non-OUS) Assessments	282,787		277,370		348,740		348,740
(m) General Services and Supplies	2,799,099		2,878,003		3,859,936		4,218,678
Total Services and Supplies	3,081,886		3,155,373		4,208,676		4,567,418
(n) Total Capital Outlay	606,775		862,315		719,152		775,914
(o) Special Payments Transfer Out (Debt Retirement)					85,000		85,000
Total Projected Expenditures	\$ 36,715,070		37,639,422		\$ 42,226,486		47,129,163
Sources of Fund:							
General Fund	16,370,714		17,665,232		18,684,769		20,408,989
Other Funds Limited - Revenue	19,575,550		20,592,063		24,395,953		26,937,012
Decrease (Increase) of Fund Balance	768,806		(617,873)		(854,236)		(216,838)
Total	36,715,070		37,639,422		42,226,486		47,129,163

#### Notes:

<sup>1)</sup> Classified Pay and OPE Actuals for FY06 and FY07 are reflective of our accounting system; whereas budgetary numbers show the upper level for "classified pay", health benefits based on eligible employees at \$12,790 each for FY09, and other benefits (retire

<sup>2)</sup> FTE numbers for FY07 are estimated actual calculated with the initial budgeted FTE multiplied by the actual salary and divided by the budgeted salaries. 2008-09 Budget includes vacancies and initiatives University wide, salaries include projected increas

<sup>3) 2008-09</sup> Budget includes all new initiatives/personnel, an estimated 9% increase in health premiums, average retirement rates, and all currently budgeted expenses.

### WESTERN OREGON UNIVERSITY FY2008-2009 OTHER PERSONNEL EXPENSES (OPE) DETAIL

12,790 plus 28.15% of wages to \$102,000 then

### **OPE Rates are calculated as follows:**

Total OPE Unclassified

The OPE amounts are estimated based upon the following data:

\$

	Total Of E Officiassifica	Ψ	12,750	pius		21.95% of remaining wages	o then	
	Total OPE Classified	\$	12,804	plus		28.15% of wages		
	OPE Unclassified Pay					20.00%		
	OPE Classified Pay					20.00%		
	OPE Student Pay					3.00%		
	OPE Graduate Assistants					2.00% (doesn't include fee r	remission)	9%
Individua	al Components of the estimate	d OPE in	clude:		\$	1,010	\$	1,101
Health In	surance PEBB					010 for five months (Latest pay 101 (+9%) for seven months p		,
Workmer	n's Compensation				\$2.4	43 per month per employee		
Employe	e Relations Board				\$1.	50 per month per SEIU employ	/ee	
Medicare	9		1.45%		Fe	deral Law - All Wages		
Social Se	ecurity		6.20%		Fe	deral Law for the first	\$ 1	02,000
Unemplo	yment Insurance		1.00%		Es	timate based on several full tin	ne employe	ees
SAIF			0.60%		Es	timate based on several full tin	ne employe	ees
Retireme	ent paid (as a percent of salary)		18.90%			mposite percentage based upo sonnel - thru May 2008 Payroll		

### Strategic Initiatives incorporated in the FY09 Budget

The itemized list below includes new initiatives/programs that Western has incorporated into its FY09 budget. These allocations fall within the principles set forth by the Board in its allocation of state funds. Additionally, the resources devoted coincide with WOU's strategic plan and the Northwest Commission on Colleges and Universities (NWCCU) recommendations.

<u>Index</u>	<u>Initiative/Program</u>	FY09	Estimate
Various	13 New Tenure/Tenure Track Faculty (includes 3 replacements)	\$	520,000
PRE923	Institutional Research restructure additional 0.7 FTE		79,981
PRE907	0.5 FTE - Asst. to the President (Special Projects)		70,476
ADM910	Reclassification of 2.0 FTE in Admissions		10,831
ADM910/ATH901	Shared Athletics Asst. Coach and Admission Counselor		52,517
GEN945	Additional Remissions		71,000
BAO923	Increased Credit Card fees		57,000
ISS901	Increased International Support		30,667
DOS901	Increased Support to fund 0.5 FTE of Media Advisor		18,000
DOS906	Asst. Dir. For Service Learning/Career Dev.		71,550
ATH901/3	Asst. Dir. For Athletics (promote SID and hire new SID)		81,238
Various	Increased Graduate Assistants Pay/Remissions/Recruitment		91,088
ATH901	Athletic Cost Increases (Coach, Asst. Coaches to 12 mos)		42,594
UCS901	Additional Computer Programmer		65,464
WRC901	Writing Center Increases - Int'l/Bilingual Specialist, Director to 1.0 FTE, S&S, Student Wages		111,446
PPO922	New Planner in the Physical Plant		74,680
LibraryXX	Additional Funding for Library Initiatives/Adj. Fac.		27,824
BUS902	MIS Coordinator Position		51,235
FAI903	Financial Aid Office Spec.		46,554
Various	Additional Faculty Support/Wireless Connections/Travel/etc.		40,000
	FY09 Total Incorporated	\$	1,614,145

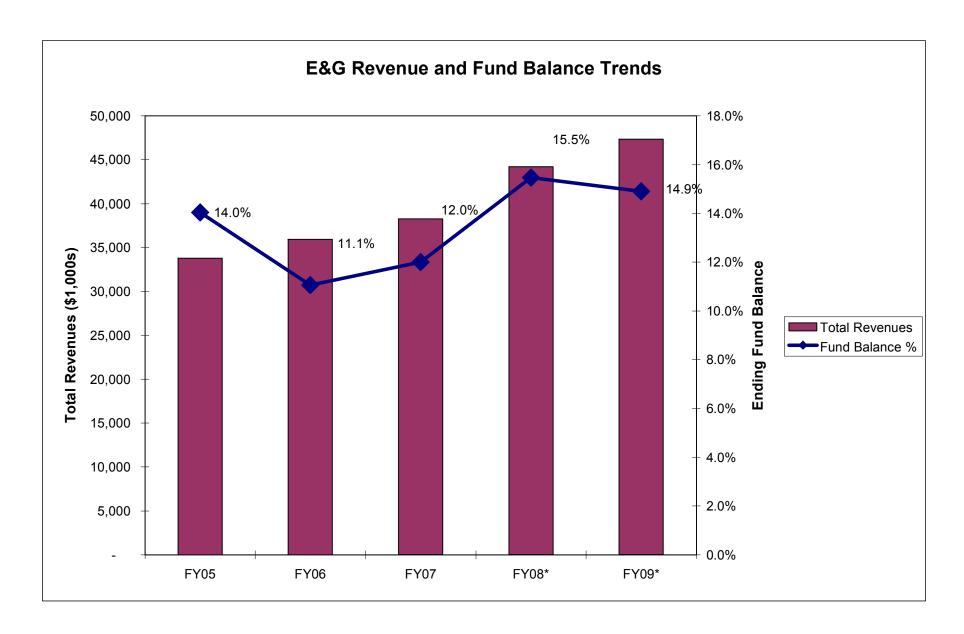
Note: The listing above doesn't include salary and promotional increases - previously discussed on pages 2 and 3. Additionally, amounts for various inflationary items have been included in the budget but not itemized above.

### **Goals/Monitoring Efforts**

Western's financial health is strong as we begin FY09, our enrollment growth and the Western Promise are proving successful. In addition, State Appropriations support for our Nursing, ETIC and other programs have increased this biennium. As we finish FY08, our projected Education and General fund balance is right at 15% of revenues which is the benchmark that the Board set for WOU. This benchmark is 5-15% for other OUS institutions with a goal of 10%; but because Western operates with a different tuition structure, the Western Promise, we need to mitigate that additional risk. Therefore, we are directed to maintain our fund balance between 10-20% with 15% being the goal. The fiscal year 2008-2009 year budget maintains this 15% and we believe that with close monitoring of our financial status and periodic reallocation to our priorities, we can maintain this goal. One of the most common methods the university has to reduce costs is the delaying of filling vacancies. And, of course, there are always more requests for funds than we have revenues for, therefore we evaluate requests and strive to allocate resources in areas that will benefit the University the greatest. Continuous improvement in the way we operate with our mission and vision being the ultimate goals; campus-wide searching to find synergies within functions already occurring thus reducing costs or gaining efficiency without reducing services.

Western has two regular monitoring systems in place (an internal budget reporting and an external management report). The internal system consists of a monthly Budget Status Report which is presented to the president's staff and to the Finance and Budget Advisory Committee. This monthly report delves into certain details of the Education and General Fund budget as well as the progress we are making on our specific adopted goals. The external report is provided on a quarterly basis to OUS and the State Higher Education Board. The Quarterly Management Report provides less detail, but encompasses not only the E&G funds, but also Designated Operations, Service Departments, and Auxiliary Enterprises; it further includes a variance analysis.

Samples of these vital tools are included within this document; Western's FY08 Third Quarter Management Report and the May, 2008 Budget Status Report are on pages 27 and 28 respectively.



Fund balance is reflective as a percent of total revenues. FY05 through FY07 amounts are actual, FY08 and FY09 are projected based upon the May 2008 budget status report and this budget.

### **Oregon University System Budget Projections Summary**

### As of the Quarter Ended March 31, 2008 For the Fiscal Year Ended June 30, 2008

		Year-to-E	Date			Budg	get		Proj	ections		
WESTERN OREGON UNIVERSITY	YTD	YTD as a % of	Prior YTD as % of PY	% △ Current/ Prior YTD	Prior Yr.	Board Approved LAB Distribution	Adjusted	Projected 6/30/2008	Variance from Adj.	△Since Prior	% △ Projection to PY	Notes
(in thousands of dollars except enrollment)	Actual	Projected	Actual	TID	Actual	Distribution	Budget	6/30/2008	Budget	Report	Actual	
EDUCATION & GENERAL - LIMITED												
State General Fund Tuition & Resource Fees, net of Remissions Other Transfers In Total Revenues & Transfers In	13,462 22,152 1,472 210 37,296	70% 99% 69% ———	74% 99% 66%	3% 21% 13%	17,665 18,572 1,966 54 38,257	18,685 21,941 1,865 42,491	19,235 22,034 1,959 285 43,513	19,235 22,434 2,140 210 44,019	0 400 181 (75) 506	0 (60) 140 (100) (20)	9% 21% 9% <u>289%</u> 15%	(1) (2)
Personnel Services Supplies & Services Capital Outlay Transfers Out Total Expenditures & Transfers Out Net from Operations and Transfers Fund Additions/Deductions Change in Fund Balance Beginning Fund Balance Ending Fund Balance  Moperating Revenues  Student FTE Enrollment (YTD-Through Winter Term)	(26,262) (2,263) (544) 0 (29,069) 8,227 0 8,227 4,593 12,820	72% 52% 48% ——————————————————————————————————	72% 63% 57% 71%	8% 14% 10% ——————————————————————————————————	(33,622) (3,141) (862) (15) (37,640) 617 0 617 3,976 4,593 12.0%	4,130	(37,214) (4,176) (719) 0 (42,109) 1,404 0 1,404 4,593 5,997 13.8%	(36,602) (4,368) (1,128) (150) (42,248) 1,771 0 1,771 4,593 6,364 14.5%	612 (192) (409) (150) (139) 367 0 367 0 367	529 0 (298) (150) 81 61 0 61 0 61	9% 39% 31% 900% 12%  187% 39% 20% 6%	(3) (4) (4) (5)
AUXILIARY ENTERPRISES	0,000	7070	7 1 70	370	4,102	4,100	4,240	4,400	100	(10)	070	
Total Revenues Expenditures & Net Transfers (Excl. Depr. Exp.) Net from Operations Additions/Deductions to Unrestricted Net Assets Change in Unrestricted Net Assets Beginning Unrestricted Net Assets Ending Unrestricted Net Assets	13,740 (13,056) 684 28 712 5,206 5,918	76% 74%	77% 75%	19% 13%	15,037 (15,484) (447) (40) (487) 5,693 5,206		16,884 (17,173) (289) 0 (289) 5,206 4,917	18,000 (17,700) 300 0 300 5,206 5,506	1,116 (527) 589 0 589 0 589	0 0 0 0 0 0 0	20% 14% -162% 6%	
DESIGNATED OPERATIONS, SERVICE DEPARTMENTS	CLEARING FU	UNDS										
Total Revenues Expenditures & Net Transfers Net from Operations and Transfers Fund Additions/Deductions	2,433 (2,631) (198) 222	72% 71%	71% 70%	15% 50%	2,981 (2,524) 457 53		3,077 (3,476) (399) 0	3,400 (3,700) (300) (15)	323 (224) 99 (15)	150 (100) 50 0	14% 47%	
Change in Fund Balance Beginning Fund Balance Ending Fund Balance	24 1,361 1,385				510 851 1,361		(399) 1,361 962	(315) 1,361 1,046	84 0 84	50 0 50	-162% -23%	

#### **NOTES AND ASSUMPTIONS:**

- (1) Projected class fees, sales, other fees up approx. \$200K due to inc. enrollment and fee deferrals
- (2) Transfer in from Int'l programs of \$100K not to occur until July per established accounting practice
  (3) Additional personnel services savings of \$1/2M anticipated to occur due to retirements, OPE corrections, and non-filling of vacancies
- (4) Reallocation of inst. resources as well as some capital expenditures initially budgeted within S&S and timing of internal service reimbursement entries
- (5) Transfer out of \$150K for Field Restroom/Concession Project

### WESTERN OREGON UNIVERSITY

### BUDGETED OPERATIONS MONTHLY STATUS REPORT

May - Period 11	_		as of		06/13/08				
						<u>-</u>		(For Compariso	on Only)
		Adjusted				% of	Actual	FY07 YTD	
		Budget		Y	ear to Date	Budget	FY2006-2007	this period	YTD %
Revenue									
Tuition & Fees	\$	23,247,082		\$	24,235,821		\$ 19,246,375	\$ 20,207,700	105.0%
State Appropriations		18,684,769			16,825,970	90.1%	17,665,232	16,009,334	90.6%
Other Sources/Transfers		1,924,954			1,775,643	92.2%	1,330,803	911,836	68.5%
Total Revenue	\$	43,856,805		\$	42,837,434	97.7%	\$ 38,242,410	\$ 37,128,870	97.1%
Expenditures by Program/Area	•	04 000 007		•	10 107 001	00.00/	<b>.</b>	<b>4.11010700</b>	70.00/
Instruction	\$	21,263,967		\$	18,407,204		\$ 18,943,502	\$ 14,942,722	78.9%
Research		475,960			442,492	93.0%	449,803	368,092	81.8%
Academic Support Student Services		6,376,578			5,714,457	89.6%	5,481,621	4,564,806	83.3%
		5,423,430			4,674,519	86.2% 81.3%	4,745,422	3,851,691	81.2%
Operations/Maint.		4,309,289			3,498,115	81.2%	3,641,175	2,650,337	72.8%
Institutional Support		5,103,613			4,194,301	82.2%	4,353,690	3,809,458	87.5%
Plant Const. & Improvement		49,732		_	47,223	95.0%	9,324	8,838	94.8%
Total Expense	\$	43,002,569		\$	36,978,311	86.0%	\$ 37,624,537	\$ 30,195,944	80.3%
Change in Fund Balance	\$	854,236		\$	5,859,123		\$ 617,873	\$ 6,932,926	
					Fund Balance	<u>Information</u>			
Actual May 31, 200X				\$	10,452,403			\$ 7,386,447	
Year End June 30, 2007	\$	4,593,279							
Initial Projection for 6/30/08	\$	5,447,515			urrent Projection itial projection p	on for 6/30/08 \$ 6,838,142   slus/less amount from reverse)			

		FIS			00000	1010X + 10200 UNCLASS	10301 CLASS	10400	10501	10620 GRAD			40101	79000/90000 SVC		UNCL	CLASS
INDEX	FIS ORGN	FUND	PROG	DEPT NAME	REVENUE	SALARIES	SAL	CLASS PAY	STUDENT	ASSIST	10901 OPE	20000 S&S	EQUIPMT	CRDTS/Trnfrs	TOTAL EXP	FTE	FTE
PRESIDEN	T'S EXPENS	E BUDGE	Т														
PRE907	101100	001001	61050	Office of the President		375,444			1,200		145,091	52,000			573,735	3.50	
																	.
UNIVERSIT	Y-WIDE EXP	PENSE BL	JDGETS														
PRE909	101200	001001	61100	Faculty Senate		-					-	6,952			6,952		1
PRE920	101300	008004	01000	Endowment - Pastega	1,374	-					-	3,000			3,000		
PRE923	101700	001001	30600	Inst. Research/Strategic Planning		95,867	40,758		3,065		66,706	15,000			221,396	1.00	1.00
PRE912	101900	001001	61200	Commencement	1,600	-			1,000		30	22,000			23,030		
PRE925	103100	001001	30800	Faculty Athletic Rep.		-					-	2,000			2,000		
GEN983	999998	001001	61010	Institution-Wide Affiliations		-						95,000			95,000		
ATHLETICS	SEXPENSE	BUDGETS	3														
ATH901	103402	001001	46000	Intercollegiate Athletics		829,255	56,172		5,105	31,818	431,573	85,000		(35,000)	1,403,923	21.24	1.50
ATH902	103403	001001	46000	Equipment Room Operations			25,881	1,659	4,520		17,357	6,710			56,127		0.75
ATH903	103404	001001	46000	Sports Information	2,000	40,000		8,600	6,000		25,950	45,000			125,550	1.00	
	TOTAL PR	ESIDENT	& UNIVE	RSITY-WIDE	4,974	1,340,566	122,811	10,259	20,890	31,818	686,707	332,662	-	(35,000)	2,510,713	26.74	3.25

		FIS			00000	1010X + 10200 UNCLASS	10301 CLASS	10400	10501	10620 GRAD			40101	79000/90000 SVC		UNCL	CLASS
INDEX	FIS ORGN		PROG	DEPT NAME	REVENUE	SALARIES	SAL	CLASS PAY	STUDENT	ASSIST	10901 OPE	20000 S&S	EQUIPMT	CRDTS/Trnfrs	TOTAL EXP	FTE	FTE
	C AFFAIRS E																
PRO902	201100	001001	61050	VP for Academic Affairs		180,837	29,293	50	8,610		95,150	36,223			350,163	1.92	1.00
PRO977	201255	001001	15001	Undergrad Research		-						8,000			8,000		
PRO918	201700	001001	30899	Special Projects		-						5,000			5,000		
PRO921	201900	001001	30600	Instructional Development		93,636					61,148	150,000			304,784	2.72	
PRO923	202200	001001	09900	Faculty Diversity Initiatives		7,460					14,890	12,500			34,850	1.00	-
PRO924	202300	001001	40400	Catalog Production		-					-	17,143			17,143		<b>-</b>
PRO927	202600	008001	01000	Endowment - Business	11,807	17,604					4,956				22,560		<b>—</b>
PRO958	202620	008002	01000	Endowment - Gentle	3,009	42,000					24,613	18,171			84,784	1.00	-
CTL901	208410	001001	01000	Course Fees for Technology Resource	1,250	-					-	1,250			1,250		<b>———</b>
CTL902	202930	001001	30899	Center for Teaching/Learning		144,708			10,000		79,406	10,700			244,814	3.00	
WRC901	202936	001001	01000	Writing Center		86,202			35,000		50,896	10,000			182,098	1.50	1
SAB901	202941	001001	01000	Study Abroad and Exchange	15,000	78,276	19,298		8,000		46,558	18,500			170,632	1.00	0.50
ISS901	204900	001001	30600	International Students and Scholars	6,000	174,288	29,468	200	4,430		121,498	15,604			345,488	4.00	1.00
REG901	208310	001001	40400	Registrar	60,000	115,668	224,588	3,100	10,000		205,516	55,825			614,697	2.00	6.50
REG905	208320	001001	40400	Commencement/Diplomas	20,000			300			60	12,000			12,360		I
LIB901	208410	001001	30001	Library & Media Services		490,564	285,677	250	161,145		436,847	152,000			1,526,483	8.58	9.00
LIB927	208412	001001	30001	Library Exhibits		-					-	1,500			1,500		ı
LIB904	208420	001001	30001	Library Collections	18,000	-					-		497,152		497,152		ı
LIB924	208420	001001	01000	Course Fees for Media Collections	2,200	-					-	2,200			2,200		ı
ADM910	208581	001001	40400	Admissions	145,222	423,952	86,223	1,698	25,250		312,122	133,510			982,755	9.50	4.00
ADM911	208582	001001	40400	Matriculation Programs	162,400	-			29,000		870	140,130			170,000		I
MKT901	208584	001001	61050	Marketing/Student Recruitment	2,000	-						144,000			144,000		ı
RET901	208590	001001	61050	Retention		-						10,000			10,000		1
FAI903	208595	001001	40600	Financial Aid Office		218,700	131,792	6,000	2,440		215,109	60,000			634,041	5.00	3.00
AAD901	208820	001001	40200	Academic Advising		154,464	19,298	800	15,000		107,089	15,000	-		311,651	4.00	0.50
LCT901	208830	001001	40899	Learning Center		40,260			14,000		24,544	2,000			80,804	1.00	 I
	TOTAL AC	ADEMIC A	ADMINIST	TRATIVE UNITS	446,888	2,268,619	825,637	12,398	322,875	-	1,801,272	1,031,256	497,152	-	6,759,209	46.22	25.50

INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	00000 REVENUE	1010X + 10200 UNCLASS SALARIES	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10620 GRAD ASSIST	10901 OPE	20000 S&S	40101 EQUIPMT	79000/90000 SVC CRDTS/Trnfrs	TOTAL EXP	UNCL FTE	CLASS FTE
				ES EXPENSE BUDGETS													
DLA904	204110	001001	30600	Dean of Liberal Arts & Sciences		153,204			3,000	24,250	68,804	56,000			305,258	3.94	
DLA905	204120	001001	01000	Suppl Instruction for Lib. Arts & Sci.		1,626,000			22,294		976,269				2,624,563	47.23	
DLA924	204125	001001	01000	Summer LAS Instruction							75,218	20,000			471,307	10.92	
DLA906	204130	001001	01000	Military Science Lab Fees	2,300	-					-	2,780			2,780		
DLA907	204140	001001	01000	Honors Program		-			4,074		123	8,500			12,697		
DLA909	204150	006001	01000	Engineering Educ. Targeted Prog.		180,000	53,210		30,000		142,790	25,000			431,000	5.23	1.50
DLA914	204171	001001	01000	Dean's Faculty Travel/Tech Support		1						22,632			22,632		
DLA915	204172	001001	01000	Chair Research/Travel Funds		-						21,000			21,000		
DLA920	204173	001001	01000	Fire Service	85,000	89,976	35,152				58,007	7,500			190,635	2.00	1.00
NUR901	204174	001001	01000	Nursing		174,279	32,986				107,123.00	56,810			371,198	3.55	<u> </u>
BUS902	204200	001001	01000	Business & Economics Division		466,046	38,596		1,624		240,821	17,718			764,805	5.72	1.00
CSD902	204300	001001	01000	Computer Science Division		424,970	38,596		530		214,943	11,898			690,937	5.60	1.00
CSD903	204310	001001	01000	Comp. Science Fees	12,450	-			1,200		36	11,214			12,450		
CAD902	204410	001001	01000	Art Dept.	43,500	-		1,000	150		205	42,145			43,500		
CAD907	204420	001001	01000	Music Dept.	32,900	-		400	2,650		160	29,690			32,900		
CAD927	204425	001001	01000	Dance Dept.	5,870	-					-	5,870			5,870		
CAD913	204430	001001	01000	Theater Arts Dept.	1,770	-					-	1,770			1,770		
CAD916	204440	001001	01000	Creative Arts Dept.		1,443,917	44,612		24,460		750,600	51,056			2,314,645	26.14	1.50
CAD922	204450	001001	01000	MIDI Electronic Music	9,000	-			500		15	8,485			9,000		
CAD924	204460	001001	01000	Creative Arts Honors Program	700	-					-	700			700		
HUM902	204500	001001	01000	Humanities Division		1,538,734	32,132		651		787,579	42,000		(8,000)	2,393,096	26.00	1.00
HUM906	204510	001001	01000	Humanities Fees	12,000	-					-	12,000			12,000		
NSM902	204600	001001	01000	Natural Science/Math Division		1,168,396	148,328		3,205		677,572	57,314			2,054,815	19.98	4.00
NSM922	204610	001001	01000	Natural Science Fees	120,000	-					-	120,000			120,000		
NSM934	204615	001001	01000	Geology Plotter/Equip.	3,893	-					-	3,893			3,893		
NSM941	204618	001001	01000	Natural Science/Math Fees	2,920	-					-	2,920			2,920		
PSY901	204650	001001	01000	Psychology Division	350	516,401	33,584				269,953	16,955			836,893	8.00	1.00
SOC902	204700	001001	01000	Social Sciences Division		1,528,800	38,596		1,500		775,967	32,500		(8,000)	2,369,363	25.17	1.00
COR901	204800	001001	01000	Corrections Program							-	1,240			1,240		
	TOTAL LIB	ERAL AR	TS & SC	IENCES	332,653	9,310,723	495,792	1,400	95,838	24,250	5,146,185	689,590	-	(16,000)	16,123,867	189.48	13.00

INDEX	FIS ORGN	FIS FUND	PROG		00000 EVENUE	1010X + 10200 UNCLASS SALARIES	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10620 GRAD ASSIST	10901 OPE	20000 S&S	40101 EQUIPMT	79000/90000 SVC CRDTS/Trnfrs	TOTAL EXP	UNCL FTE	CLASS FTE
COLLEGE	OF EDUCAT	ION EXPE	NSE BU	DGETS													
DOE905	206160	001001	30600	Dean of Education Operations		199,932	64,912		1,460		138,099	30,530			434,933	3.00	2.00
DOE901	206110	001001	01000	Teacher Education Division	400,000	874,012	77,378	2,073	2,250		506,231	42,705			1,504,649	16.60	2.00
DOE952	206121	001001	01000	Dean's Faculty Travel/Tech Support		1						31,500			31,500		
DOE953	206122	001001	01000	Chair Research/Travel Funds		1						9,000			9,000		
DOE965	206123	001001	01000	Bilingual Initiative		35,877					25,449	32,968			94,294	1.20	1
DOE908	206130	001001	01000	Off Campus Adv St.	72,000	94,413	33,584		750		74,440	104,583			307,770	2.00	1.00
DOE964	206141	001001	01000	COE Accreditation		-						16,200			16,200		
DOE926	206170	001001	01000	Suppl Instruction for Coll. of Educ.		1,093,552				48,617	596,631	9,220			1,748,020	35.66	
DOE955	206182	016002	07000	Graduate Studies		48,655	53,774		4,000		53,657	4,150			164,236	0.50	1.50
HPE903	206310	001001	01000	Health/Physicial Educ. Division		543,774	32,754		750		298,230	20,999			896,507	9.63	1.00
HPE910	206310	001001	01000	Health/Physicial Educ. Fees	33,079	-						33,079			33,079		1
HPE909	206320	001001	30899	HPE Equipment Operations		-	8,627		1,219		5,667	6,210			21,723		0.25
SPE902	206510	001001	01000	Special Education Division		677,283	49,317	5,200	750		374,524.00	24,275			1,131,349	11.67	2.00
	TOTAL ED	UCATION			505,079	3,567,498	320,346	7,273	11,179	48,617	2,072,928	365,419	-	-	6,393,260	80.26	9.75

						1010X + 10200				10620				79000/90000			
		FIS			00000	UNCLASS	10301 CLASS	10400	10501	GRAD			40101	svc		UNCL	CLASS
INDEX	FIS ORGN	FUND	PROG	DEPT NAME	REVENUE	SALARIES	SAL	CLASS PAY	STUDENT	ASSIST	10901 OPE	20000 S&S	EQUIPMT	CRDTS/Trnfrs	TOTAL EXP	FTE	FTE
DIVISION (	OF EXTENDE	D PROGE	RAMMING	EXPENSE BUDGETS													
DEP701	208111	001001	07000	Program Admin/Develop	100,000	201,195	55,281	2,000	6,000		143,669	81,145			489,290	3.75	1.80
DEP730	208130	001001	07000	Special Education	40,000	20,000					4,000	3,000			27,000	0.58	
DEP732	208132	001001	07000	Bilingual/ESOL Endorse	99,000	24,888					12,822	2,500			40,210	0.72	
DEP742	208142	001001	07000	Reg. Courses/Workshops	220,000	120,000			2,000		48,981	3,000			173,981	3.49	
DEP743	208143	001001	07000	Credit Overlay	150,000	-					-	5,000			5,000		
DEP749	208149	001001	07000	Cont. Teacher Licensure	18,000	6,000					3,010	500			9,510	0.17	
DEP750	208150	001001	07000	CREADE	80,000	40,000					21,586	1,000			62,586	1.16	
DEP751	208151	001001	07000	Math Program	83,000	40,000			2,259		23,928	1,000		(25,000)	42,187	1.16	
DEP752	208152	001001	07000	Five M Courses	27,241	5,992					3,693	1,000			10,685	0.18	
DEP753	208153	001001	07000	Transistion to Teaching	25,500	5,000					2,810	1,500			9,310	0.15	
DEP754	208154	001001	07000	Criminal Justice	200,000	95,000					52,982	25,000			172,982	2.76	
	TOTAL DE	P/SUMME	R		1,042,741	558,075	55,281	2,000	10,259		317,481	124,645		(25,000)	1,042,741	14.12	1.80

INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	00000 REVENUE	1010X + 10200 UNCLASS SALARIES	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10620 GRAD ASSIST	10901 OPE	20000 S&S	40101 EQUIPMT	79000/90000 SVC CRDTS/Trnfrs	TOTAL EXP	UNCL FTE	CLASS FTE
TEACHING	RESEARCH	I INSTITU	ГЕ ЕХРЕ	NSE BUDGETS													
TRD901	208210	001500	15500	Administrative Services		90,104					42,880	4,650			137,634	1.35	1
TRD905	208220	001500	15500	Support Services	288,889	177,660					87,960	85,075			350,695	3.53	
TRD906	208230	001500	15500	Staff Development		-						14,444			14,444		
TRD907	208240	001500	15500	Grants Services		5,014					2,051	11,018			18,083	0.05	·
	TOTAL TE	ACHING F	RESEAR	CH INSTITUTE	288,889	272,778	-	-	-		132,891	115,187		-	520,856	4.93	-

INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	00000 REVENUE	1010X + 10200 UNCLASS SALARIES	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10620 GRAD ASSIST	10901 OPE	20000 S&S	40101 EQUIPMT	79000/90000 SVC CRDTS/Trnfrs	TOTAL EXP	UNCL FTE	CLASS FTE
FINANCE &	ADMINISTR	ATION E	XPENSE	BUDGETS													
VPF901	301000	001001	61050	VP Finance & Administration		176,100					73,125	9,000			258,225	2.00	
BAO901	303100	001001	61050	Business Office	3,300	243,182	375,482	4,368	11,911		344,249	125,242		(26,000)	1,078,434	4.00	9.20
BAO911	303200	001001	80500	Perkins Loan Recovery	25,849	-	16,174				9,675				25,849		0.40
BAO914	303500	001001	61010	Records Retention		-					-	915			915		
BAO928	303510	001001	61050	Mailroom		-	39,894	230	17,138		27,157	10,729			95,148		1.20
BAO916	303700	001001	61200	Bus. Services & Financial Aid Admin.		-					-	2,000			2,000		
BAO923	303900	001001	61200	Bank Card Service Fees		-					-	135,000			135,000		
BUD901	304000	001001	61050	Budget/Payroll Office		131,448	135,446	5,000			149,730	13,500			435,124	2.00	3.75
PPO901	306110	001001	50002	Physical Plant Administration	5,920	124,824	13,879		1,000		71,059	35,590			246,352	2.00	0.50
PPO908	306131	001001	52500	Bldg. Maint/Oper.	3,600	110,568	660,058	57,000	160,000		465,184	300,000		(500,000)	1,252,810	2.00	16.00
PPO910	306132	001001	51000	Heating & Ventilation Services	150	-	74,746	8,500	17,000		48,860	63,505		(105,620)	106,991		2.00
PPO912	306134	001001	50500	Custodial Services	3,000	76,776	743,935	30,000	56,744		648,455	187,950		(635,000)	1,108,860	2.00	30.00
PPO915	306136	001001	51500	Sanitation Services		-					-	30,388		(20,606)	9,782		
PPO916	306139	001001	52500	Oper. & Maint. of Swimming Pool		=					-	26,500			26,500		
PPO917	306150	001001	50002	Physical Plant Stores		-	81,332	1,000	500		48,719	3,000		(35,000)	99,551		2.00
PPO919	306165	001001	51500	Recycling Operations	4,000	-						22,600		(1,452)	21,148		
PPO920	306160	001001	52000	Campus Grounds Maint.	6,550	45,924	214,920	13,550	30,000		179,460	135,560		(120,000)	499,414	1.00	7.00
PPO922	306170	001001	61010	Admin. & Facilities Planning Dept.		60,000	99,038	3,710			83,910	15,000		(135,000)	126,658	1.00	2.00
PPO924	306180	001001	50002	Accounting		-	45,234	25			31,946	2,089			79,294		1.50
PPU901	306310	001001	51000	Light & Power Utilities		-					-	600,000		(200,000)	400,000		
PPU902	306320	001001	51000	Water Utilities		-					-	99,000		(10,520)	88,480		
PPU903	306330	001001	51000	Gasoline Utilities		-					-	32,000		(7,000)	25,000		
PPU904	306340	001001	51000	Heating - Oil Purchase		-					-	10,000			10,000		
PPU905	306350	001001	51000	Heating - Gas Purchase		-					-	680,000		(300,000)	380,000		
PPF908	306430	004004	93000	EMC System	25,000	-					-	25,000		-	25,000		
HRO907	307011	001001	61050	Human Resources Office		137,808	99,241	7,000			135,325	24,850			404,224	2.00	3.25
HRO909	307013	001001	61050	Employee Search Fund		-					-	86,500			86,500		
HRO910	307014	001001	61050	Support ADA/WC Equip		-					-	4,000			4,000		
HRO911	307015	001001	61050	Staff Development		-					-	30,000			30,000		
UCS901	309000	001001	30899	Computing Services (Admin)	5,100	251,500	642,942	6,500	85,915		477,344	248,000	60,600	(233,500)	1,539,301	4.00	13.25
UCS902	309000	001001	30899	Network Charges		-						100,000		-	100,000		
UCS905	309000	001001	30899	IT Resale		-						1,500,000		(1,500,000)	-		
UCS911	309000	001001	30899	Technology Support - Students	301,042	-	88,981	1,000	94,000		53,677	700,000	68,162		1,005,820		2.00
PSS917	309110	001001	61050	Campus Safety & Security	1,600	76,386	217,031	36,500	13,500		194,639	29,975		(203,000)	365,031	1.50	6.65
PSS915	309111	001001	61050	Risk Management		16,497	17,576	300	1,500		19,297	12,530			67,700	0.25	0.50
	TOTAL FIN	ANCE/AD	MIN		385,111	1,451,013	3,565,909	174,683	489,208	-	3,061,811	5,300,423	128,762	(4,032,698)	10,139,111	23.75	101.20

						1010X + 10200				10620		79000/9000			
		FIS			00000	UNCLASS	10301 CLASS		10501	GRAD		40101 SVC		UNCL	CLASS
INDEX	FIS ORGN	FUND	PROG	DEPT NAME	REVENUE	SALARIES	SAL	CLASS PAY	STUDENT	ASSIST 10901 OPI	20000 S&S	EQUIPMT CRDTS/Trnfi	S TOTAL EXP	FTE	FTE
STUDENT	AFFAIRS EX	PENSE B	UDGETS												
DOS901	400500	001001	40002	VP for Student Affairs	4,000	157,512	30,758		15,300	89,713	72,000		365,283	2.50	0.82
DOS952	400605	001001	01000	Pool Operations		31,812				21,746	-		53,558	1.00	
DOS906	401000	001001	40200	Service Learning & Career Dev.	5,000	83,830	16,990		4,382	57,298	43,300		205,800	1.75	0.50
DOS948	401010	001001	40200	Upward Bound		5,153	-		-	4,009	1,500		10,662	0.20	
DOS950	401020	001001	40600	Job Location/Development		5,844	6,796			7,399	77		20,116	0.10	0.20
DOS949	402000	001001	40899	Student Enrichment Program		42,618	2,425			28,031	26,325		99,399		
DOS911	403000	001001	40899	Office of Disability Services		217,284	37,583	128,000	5,000	187,042	52,135	(27,72	8) 599,316	6.00	1.00
SLA937	406160	001001	45701	New Student Week	48,000	-			8,205	247	39,548		48,000		
WUC907	406330	001001	40800	Student ID Cards	5,280	-			1,154	35	4,080		5,269		
MSS901	408200	001001	40400	Multicultural Student Services		77,640	26,966	250	2,166	67,947	15,192		190,161	2.00	1.00
	TOTAL ST	UDENT A	FFAIRS		62,280	621,693	121,518	128,250	36,207	- 463,467	254,157	- (27,72	8) 1,597,564	13.55	3.52

INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	00000 REVENUE	1010X + 10200 UNCLASS SALARIES	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10620 GRAD ASSIST	10901 OPE	20000 S&S	40101 EQUIPMT	79000/90000 SVC CRDTS/Trnfrs	TOTAL EXP	UNCL FTE	CLASS FTE
UNIVERSIT	UNIVERSITY ADVANCEMENT EXPENSE BUDGETS																
DIA907	501000	001001	61050	University Advancement Operations		440,348	120,324	500	24,235		285,238	36,699		(90,329)	817,015	7.00	3.00
DIA950	501010	001001	61050	Planned Giving		-						5,000			5,000		
DIA951	501020	001001	61050	VP for University Advancement		-						12,000			12,000		
DIA952	501030	001001	61050	Athletics Development Officer		-						5,000			5,000		
DIA953	501040	001001	61050	Major Gift Officer		-						5,000			5,000		
DIA954	501050	001001	61050	Annual Fund		-						15,000			15,000		
DIA955	501060	001001	61050	Public Relations		40,332	71,333	5,000	17,960		68,812	18,000			221,437	1.00	1.80
DIA915	502000	001001	30200	Jensen Museum		27,027			1,330		15,706	3,722		(21,882)	25,903	0.50	
DIA922	504000	001001	61050	Alumni Relations/IOHP		-						15,000			15,000		
DIA500	505003	001001	48500	Smith Fine Arts Series		4,510				5,000	9,162	2,000			20,672	0.08	
DIA604	506104	001001	61050	WOU Magazine		-					-	38,000			38,000		
DIA700	507000	008003	01000	Endowment - Jensen	3,642	-					-	39,036			39,036		
	TOTAL UNIV ADVANCEMENT					512,217	191,657	5,500	43,525	5,000	378,918	194,457	-	(112,211)	1,219,063	8.58	4.80

INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	00000 REVENUE	1010X + 10200 UNCLASS SALARIES	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10620 GRAD ASSIST	10901 OPE	20000 S&S	40101 EQUIPMT	79000/90000 SVC CRDTS/Trnfrs	TOTAL EXP	UNCL FTE	CLASS FTE
GENERAL	INSTITUTION	NAL EXPE	NSE BU	DGETS													
GFA947	901300	001005	01000	OUS Supple Tuition Remission	(334,127)	-					-				-		
GEN941	916100	001001	61010	Assessments from State Gov't		-					-	348,740			348,740		
GEN943	917100	001001	80700	Misc. Sales/Service	500	-								(215,667)	(215,667)		
GEN863	917100	010003	80400	Summer Session Tuition	1,164,624										-		
GEN944	917200	001001	80600	Tuition	23,540,631	-					-				-		
GEN945	917200	001001	80600	Fee Remissions	(1,686,873)	-					-				-		
GEN954	917300	001001	80200	Indirect/Admin. Costs	490,000	-					-				-		
GEN837	917400	001001	80200	~~7% Administrative Fee		-					-			(1,000,000)	(1,000,000)		
GEN981	918450	001001	80500	Graduate Asst. Fee Remissions		-					179,520				179,520		
GEN846	918470	001001	80500	Vacancy/Turnover Pool	150,000	-	-					900,000			900,000		
GEN819	999996	001001	61010	General Institution	540,000	-					-	266,419	150,000	85,000	501,419		
GEN812	999997	001001	45501	University Center Support							-	108,767			108,767		
GEN984	999998	001001	45501	State Appropriations	20,408,989	-					-				-		
	TOTAL GE	NERAL IN	STITUTI	ONAL	44,273,744	-		-		-	179,520	1,623,926	150,000	(1,130,667)	822,779	-	-
	GENERAL	. FUND TO	DTALS		47,346,001	19,903,182	5,698,951	341,763	1,029,981	109,685	14,241,180	10,031,722	775,914	(5,379,304)	47,129,163	407.63	162.82
Total Budg	eted Operation	ons Reve	nue Less	Expenses and Net Transfers	216,838												

# WESTERN OREGON UNIVERSITY FY2008-2009 DESIGNATED AND SERVICE FUNDS BUDGETS ALLOCATION SUMMARY IN FUND ORDER

	FIS				10101 UNCLASS	10200	10301	10400	10501	10901		50000 STUDENT	60000 MERC	70000 INDIRECT	ACCTS 40000,	Transfers Out	
FIS INDEX	ORGN FIS FU	ND PROG	DEPT NAME	Revenue	SALARIES	ACAD PAY		CLASS PAY	STUDENT	OPE	20000 S&S	AID	RESALE	COSTS	80000 - 89999	(ln)	TOTAL EXP
DESIGNATE	D AND SERVICE	DEPT. (05	0000 - 099999) FUNDS														
DEP 915	208111 050305		DEP PUBLIC SERVICE PROGRAMS	78.586	11.346		3.477			8,652	48.120	2.500		7.409			81,504
DEP 986	208111 050308	20002	DEP TRAFFIC SAFETY ED.	212.252	34,545	55.500				30,418	71,484	,,,,,		20.305			212,252
DEP 987	208111 050309	20002	DEP TAG PROGRAM	5,000		1,000				200	3,345			455			5,000
DEP 960	208111 050311	20002	DEP CENTER OF LEADERSHIP AND COMMUNITY	11,880		4,000				800	6,000			1,080			11,880
ISS 902	204900 050430	01000	ESL NON-CREDIT PROGRAM	600,000	103,275				25,000	68,192	145,000			60,000		240,667	642,134
NSM904	204600 055005	09001	NSM FIELD TRIPS	1,500						-	1,364			136			1,500
SSP 931	208122 055008	09001	SUMMER SESSION FIELD TRIPS	15,000						-	13,636			1,364			15,000
SPE 918	206540 057001	20002	FREEBURG DEAF CENTER	-		-				-	-						-
CAD 909	204420 057003	20002	JAZZ FESTIVAL	2,800		1,200			300	249	796			255		-	2,800
CAD 910	204420 057005	20002	BAND FESTIVAL	6,750		750			450	164	3,480			484		1,422	6,750
SLA 934	406400 057009	20002	FAMILY DAY	6,900						-	8,900					(2,000)	6,900
SSP 904	208121 057010	20002	TESTING CENTER	1,500						-	1,364			136			1,500
CAD 911	204420 057011	20002	VESPERS	1,800							170			17		1,613	1,800
PSS918	309110 057013	61050	PUBLIC SAFETY	2,000							2,000						2,000
CAD 928	204410 057017	01000	QUARRIED SCULPTURE STONE	1,800								1,800					1,800
CAD 929	204420 057019	20002	CHORAL FESTIVAL	3,500		300			430	73	1,510			231		956	3,500
SPE 972	206530 057021	20002	ASL TESTING	=		-				-	=						-
SAB902	202942 057022	20002	NON-CREDIT INT'L PROGRAMS	87,300		6,500			3,000	1,390	68,474			7,936			87,300
DOS957	400505 057026	40899	NATIONAL STUDENT EXCHANGE	1,000							1,000			-			1,000
CAD 943	204420 057031	20002	MEL BROWN JAZZ CAMP	87,430	29,070					8,450	41,910			7,943			87,373
SSP 907	208121 057101	05000	SUMMER SESSION MISC.	97,836	11,346		3,477			8,652	68,120			9,159			100,754
TRD 909	208250 057502	15500	TR CONSULTING	5,000						-	5,000						5,000
TRD 911	208250 057503	15500	TR PUBLICATIONS	3,000						-	3,000						3,000
CAD 912	204420 057902	82002	MUSIC SCHOLARSHIPS	4,700								4,700					4,700
PRE 919	101100 060001	80500	SUNDRY GIFTS (NONGEN)	-						-	500						500
TRD 913	208250 065501	15500	TR RESEARCH SUPPORT	500						-	500						500
PRT 904	208620 090002	99100	PRINTING PRODUCTION	359,245			88,411	360	9,000	53,400	155,407				52,667		359,245
CTL 903	202930 090003	99100	TECHNOLOGY RESOURCE CENTER	15,000							15,000						15,000
BAO 929	303510 090020	99100	MAILROOM	226,758						-	222,833				3,925		226,758
PPO 928	306136 090023		COMPACTOR SERVICES	50,400						-	45,224				5,176		50,400
UCS 907	309006 090022	99100	TELECOMMUNICATIONS	1,134,816			155,948	4,000	2,000	83,172	665,175				145,000		1,055,295
UCS 904	208735 090032	99100	COMPUTER MAINTENANCE	70,000			26,844		6,240	14,147	18,000						65,231
TRD 914	208250 090500	15500	TR CLERICAL SUPPORT	15,000							15,000						15,000
TOTAL DES	IGNATED AND S	ERVICE DE	EPT. FUNDS	3,109,253	189,582	69,250	278,157	4,360	46,420	277,959	1,632,312	9,000	-	116,910	206,768	242,658	3,073,376

# WESTERN OREGON UNIVERSITY FY2008-2009 AUXILIARY ENTERPRISES FUNDS BUDGETS ALLOCATION SUMMARY IN FUND ORDER

							AIIOI	A 20IAIIA	IAKIII	A LOIAD	OKDER	<b>`</b>						
FIS INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Revenue	10101 UNCLASS SALARIES	10200 ACAD PAY	10301 CLASS SAL	10400 CLASS PAY	10501 STUDENT	10901 OPE	20000 S&S	50000 STUDENT AID	60000 MERC RESALE	70000 INDIRECT COSTS	ACCTS 40000, 80000 - 89999	Transfers Out (In)	TOTAL EXP
	-uz-nn-			2000) 5111100														
OUR 901	405110			9999) FUNDS OFFICE OF UNIVERSITY RESIDENCES	4 000 405	200 004	4,000	60,953	4 705	167,675	240,454	0.405.444	20.000				4 400 440	4.040.005
	405110			RES HALL PROG & TRNG	4,808,125	309,924	4,000	60,953	1,795	167,675	240,454	2,405,444 40.000	20,000				1,430,440	4,640,685 40,000
OUR 902	405120			RES HALL ASSOC	11,667					20,025	832	22,306						43,163
OUR 903 PRE 921	101300			PRESIDENT CATERING SERVICES	11,007					20,025	032	5,000						5,000
AUX 977	405413			OFFICE OF RESIDENTIAL DINING	3,404,984	148.188		366.954	18.520	327.390	353.839	871,163		1.089.595			174.835	3,350,484
OUR 919	405150			RESIDENCE HALL VENDING	25,000	140,100		300,934	10,320	327,390	333,639	25,000		1,009,393			174,633	25,000
AUX 978	405420			OFFICE OF RETAIL DINING	833,790	28,998		125,403	1,175	134,200	92,123	156,451		316,840				855,190
SLA 907	406110			SUMMER SESSION EDUCATIONAL ACTIVITY	- 033,790	5,328		123,403	1,173	134,200	3,632	4,400		310,040			(11,227)	2,133
MED 911	406510			OFFICE OF STUDENT MEDIA		5,320					3,032	12,269					(12,000)	269
MED 913	406520			WESTERN JOURNAL	9,000					44,149	883	21,283					(57,315)	9,000
MED 914	406530			WSTV	3,000					7,038	141	1,100					(8,279)	-
MED 912	406550			NORTHWEST PASSAGE						4.968	99	7.433					(12,500)	
MED 917	406560			MEDIA BOARD		36,000				4,500	22,870	1,600				(18,000		6,731
SLA 915	406110			STUDENT ACTIVITIES-ACADEMIC YEAR	970	100,608		27,904		4,423	70,835	39,135				(10,000	(184,282)	58,623
SLA 936	406180			FOCUS ON LEADERSHIP	3.000	100,000		27,001		1,120	-	5,000					(1,400)	3,600
DOS923	403000			DISABILITY SERVICES INTERPRETERS	0,000							27,728					(10,456)	17,272
WUC 902	406370			OFFICE OF STUDENT LIFE	287,203	133,752		161,893	1,638	107,243	200,522	371,746					(646,515)	330,278
ASW 903	407010			STUDENT ADMIN	207,200	100,102		27.564	1,000	62,992	22,395	1.888					(0.10,0.10)	114,839
DOS945	4006000			CAMPUS RECREATION	9,000	39,969		4,833		45,529	25,866	24,600					(137,598)	3,200
DOS956	4006000			CAMPUS RECREATION - SUMMER	-	8,187		967		2,273	5,176	2,951					(19,145)	408
DOS951	400605			CAMPUS POOL	55,000		3,000			33,000	1,920	7,175					5,000	50,095
CAD932	2044810			CREAT. ARTS - CHORAL ORG	-		250			450	55	18.659					(11,414)	8,000
CAD933	2044810			CREAT. ARTS - JAZZ BANDS	750							9,315					(8,565)	750
CAD934	2044810			CREAT. ARTS - VOCAL JAZZ	3,000							7,556					(4,556)	3,000
CAD935	2044810			CREAT. ARTS - GUEST ARTISTS	505		2,000			300	432	12,827					(15,054)	505
CAD936	2044810	110314		CREAT. ARTS - WIND ENSEMBLE	-		2,540			1,100	340	10,667					(14,647)	
CAD937	2044820	110315	45701	CREAT. ARTS - DANCE	8,800		1,500		500	1,500	445	28,133					(23,278)	8,800
CAD938	2044830	110316	45701	CREAT. ARTS - THEATRE	20,000				6,500	18,104	1,015	51,030					(56,649)	20,000
CAD939	2044830	110317		CREAT. ARTS - SUM THEATRE	1,133	5,965			650	3,567	1,263	10,971					(21,283)	1,133
CAD931	2044810	110318	45701	CREAT. ARTS - BROADWAY OPERA	3,000					193	8	5,941					(3,142)	3,000
CAD941	2044810	110319	45701	CREAT. ARTS - CHAMBER ENSEMBLE								3,500					(3,500)	_
CAD942	204484	110320	45701	CREAT. ARTS - ART GALLERY	1,100					2,200	40	13,679					(14,819)	1,100
ADI 901	103411	120011	46000	ATHLETIC ACTIVITIES	20,000						_	10,000					10,000	20,000
ADI 723	103424	120012	46000	X-COUNTRY-NAT'L TR							-	3,500					(3,500)	-
ADI 721	103429	120012	46000	INDOOR TRACK-NAT'L TR	2,400						-	2,900					(500)	2,400
ADI 722	103431	120012	46000	OUTDOOR TRACK-NAT'L TR	3,600						-	5,600					(2,000)	3,600
ADI 310	103432	120013	46000	CHEERLEADING							-	4,216					(4,216)	
ADI 811	103422	120014	46000	FOOTBALL							-	174,190					(174,190)	
ADI 818	103423	120014	46000	VOLLEYBALL							-	56,620					(56,620)	-
ADI 823	103424	120014	46000	CROSS COUNTRY							-	21,535					(21,535)	
ADI 817	103425	120014	46000	MEN'S BASKETBALL							-	58,089					(58,089)	
ADI 816	103426	120014	46000	WMNS BASKETBALL							-	59,652					(59,652)	-
ADI 813	103427			SOFTBALL	-						-	50,616					(50,616)	
ADI 812	103428			BASEBALL							-	65,549					(65,549)	-
ADI 821	103429			INDOOR TRACK							-	19,990					(19,990)	-
ADI 822	103431			OUTDOOR TRACK							-	37,647					(37,647)	-
ADI 819	103433			WOMEN'S SOCCER								57,670					(57,670)	-
ADI 611	103422			FOOTBALL-INS DED							-	6,000					(6,000)	-
ADI 618			46000	VOLLEYBALL-INS DED							-	600					(600)	
ADI 623	103424			X-COUNTRY-INS DED							-	600					(600)	
ADI 617	103425			MENS BKTBALL-INS DED							-	600					(600)	-
ADI 616	103426			WMNS BKTBALL-INS DED							-	600					(600)	
ADI 613	103427			SOFTBALL-INS DED							-	600					(600)	-
ADI 612		120015		BASEBALL-INS DED							-	600					(600)	
ADI 621	103429			INDOOR TRACK-INS DED							-	600					(600)	
ADI 622				OUTDOOR TRACK-INS DED		ļ					-	600		1			(600)	-
ADI 624	103432			INS DED PD CHEERLEADING					40			600					(600)	
ADI 619	1102422	120015	46000	WMNS SOCCER-INS DED	1			·	<del>T</del> U			600			1		(600)	-

# WESTERN OREGON UNIVERSITY FY2008-2009 AUXILIARY ENTERPRISES FUNDS BUDGETS ALLOCATION SUMMARY IN FUND ORDER

	FIS					10101 UNCLASS	10200	10301	10400	10501	10901		50000 STUDENT	60000 MERC	70000 INDIRECT	ACCTS 40000.	Transfers Out	
FIS INDEX	ORGN FI	S FUND	PROG	DEPT NAME	Revenue	SALARIES	ACAD PAY		CLASS PAY	STUDENT	OPE	20000 S&S	AID	RESALE	COSTS	80000 - 89999	(ln)	TOTAL EXP
AUXILIARY I	ENTERPRIS	SES (100	0000 - 19	9999) FUNDS														
ADI 902-8	103411 12	20016	46000	ATHLETIC ADMIN		35,589					13,630	115,130					(164,349)	-
ADI 934	103416 12	20016		WEIGHT ROOM							-	2,091					(2,091)	-
ADI 923		20016		X-COUNTRY-PS TR							-	10,437					(10,437)	_
ADI 921	103429 12			INDOOR TRACK-PS TR							-	9,858					(9,858)	-
ADI 922		20016		OUTDOOR TRACK-PS TR							_	11,344					(11,344)	_
ADI 511		20017		ATH INSURANCE PREMIUM							_	49,502					(49,502)	_
ADI 211		20042		FOOTBALL-TCKTS/INC	45,000					2,200	92	11,100					31,608	45,000
ADI 212		20042		VOLLEYBALL-TCKT/INC	2,100					2,000	83	200					(183)	2,100
ADI 214		20042		MENS BKTBALL-TCKT/INC	4,900					3,800	158	1,000					(58)	4,900
ADI 214		20042		WMNS BKTBALL-TCKT/INC	4,000					3,600	150	700					(450)	4,000
											5							
ADI 219	103431 12			TRACK-TCKTS/INC	5,200					100	5	3,000					2,095	5,200
ADI 933	103415 12			CONCESSIONS-GEN	9,155						to a share	5,155					4,000	9,155
ADI 925	103428 12		46000	BASEBALL-CONC	2,600						inc. above	2,600					(0.000)	2,600
ADN 915		20041		FOOTBALL-RECR								8,000					(8,000)	-
ADN 916	103472 12			BASEBALL-RECR								1,000					(1,000)	-
ADN 917	103473 12			SOFTBALL-RECR								1,000					(1,000)	-
ADN 918		20041		WMN'S BSKTBALL-RECR								2,400					(2,400)	-
ADN 919	103475 12		46000	MEN'S BSKTBALL-RECR								2,400					(2,400)	-
ADN 920	103476 12			VOLLEYBALL-RECR								2,400					(2,400)	-
ADN 922	103478 12		46000	OUTDOOR TRACK-RECR								1,400					(1,400)	-
ADN 923	103479 12	20041	46000	X-COUNTRY-RECR								400					(400)	
ADN 921	103480 12	20041	46000	WMN'S SOCCER-RECR								1,000					(1,000)	-
ADN903	103470 12	20042	46000	ATHLETIC OPERATIONS	1,759					1,700	71	11,000					(11,012)	1,759
ADN924-39	103470 12	20044	46000	SPECIAL PROJECTS	230,000							210,000	20,000					230,000
ADL 903	103441 12	20050	46000	GEN ADMIN-LOTTERY	630,252	177,070					102,174	900	320,000			1,008	29,100	630,252
ADL 904	103442 12	20050	46000	LOTTERY SERVICES								134					(134)	-
ADL 811	103444 12	20050	46000	FOOTBALL-LOTTERY								4,020					(4,020)	-
ADL 818	103445 12	20050	46000	VOLLEYBALL-LOTTERY								2,948					(2,948)	-
ADL 814	103446 12	20050	46000	MEN'S X-COUNTRY-LOTTERY								804					(804)	-
ADL 815		20050		WMNS X-COUNTRY-LOTTERY								804					(804)	-
ADL 817	103448 12			MEN'S BSKTBALL-LOTTERY								2,948					(2,948)	
ADL 816		20050		WMNS BSKTBALL-LOTTERY								2,948					(2,948)	_
ADL 813		20050		SOFTBALL-LOTTERY								2,546					(2,546)	-
ADL 812		20050		BASEBALL-LOTTERY								2,546					(2,546)	
ADL 819	103453 12			MEN'S TRACK-LOTTERY								2,010					(2,010)	-
ADL 819		20050		WOMEN'S TRACK-LOTTERY								2,010					(2,010)	
ADL 905		20050		ATHLETIC TRAINER-LOTTERY								2,870					(2,870)	
ADL 905 ADL 821		20050		WOMEN'S SOCCER-LOTTERY	+							2,412						-
					005 400	007.700	0.000	004 700	40.400	0.500	070.545						(2,412)	
SHC 904	404100 13			STUDENT HEALTH & COUNSELING	635,498	327,739	3,009	291,700	19,462	8,539	376,545	1,052,275					(185,785)	1,893,483
SHC 901		0002		STUDENT HEALTH FEES	1,002,466					4=					/F0 00		185,785	185,785
BAO 919	303800 14			PARKING SERVICES	337,580	16,497		39,588	4,210	15,000	36,284	107,751			(50,820)	42,070	127,000	337,580
AUX 966	310100 15			WOU BOOKSTORE	2,599,546	51,948		242,875	10,463	16,960	184,816	560,000		1,615,000				2,682,063
DIA 517	505001 19			SMITH SERIES, ODD YR	80,000						-	80,000	1					80,000
GFA 964		0151		GENERAL VENDING INCOME	22,000						-	2,000					20,000	22,000
GFA 962	901300 19			LIBRARY VENDING INCOME	12,000						-	7,200		2,300			2,500	12,000
DLA912	204170 19			RAINBOW DANCE	31,100				15,000	3,800	1,300	11,000						31,100
TRD 915	208250 19	0500	15500	TR CHILD CARE	217,524	68,246	68,237				79,315	28,421					(2,770)	241,449
GEN 951	917200 19	9999	48500	ACADEMIC YEAR INCIDENTAL FEES	2,833,878						-						2,833,878	2,833,878
TOTAL AUX	ILIARY ENT	ERPRIS	ES FUNI	os	18,218,585	1,494,008	84,536	1,350,634	79,913	1,051,117	1,840,019	7,374,438	360,000	3,023,735	(50,820)	25,078	2,135,065	18,767,722