Western Oregon University

Fiscal Year 2015 Operating Budget

July 1, 2014 thru June 30, 2015

345 Monmouth Ave N.
Monmouth, OR 97361

http://www.wou.edu/budget

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Letter from the Vice President of Finance & Administration

November 10, 2014

President Weiss, Trustees, and Members of the WOU Community:

I am pleased to present the Fiscal Year 2015 (FY15) budget for Western Oregon University, which consists of both the Education and General Fund (E&G) and Non-General Fund budgets.

Financial schedules presented herein reflect our continuing effort to clearly and accurately report university budget plans in support of its strategic plan. While the primary focus is on Education and General Funds of $61.0 million, this document also provides select information pertaining to self-support Auxiliary Enterprise, Designated Operations, and Service Department funds.

Western Oregon University enters FY15 fiscally sound and positioned to achieve its program goals through thoughtful and strategic use of limited resources. These resources are allocated to academic and administrative units through the annual budget process; the results of which are reported in detail in this document.

Significant budget considerations include:

- A $964K budget shortfall is expected this fiscal year as increased personnel and S&S costs have outpaced growth in revenue. The current budget provides for a 15.1% fund balance, which remains within Oregon State Board of Higher Education directives.

- While total enrollment is projected to decrease 3% from the prior year, a change in the resident/nonresident mix of students as well as an increase in the number of students enrolling in graduate degree programs is expected.

- An additional $200k is budgeted for fee remissions to meet growing student financial need. This increase is approximately 7.4% over last year's actual remissions.

- Budgeted state appropriations increased $2.9 million from FY14. Approximately $1.36 million is funding to offset tuition increases which are capped this biennium. Additional funding is provided to support shared administrative services provided by the University Shared Services Enterprise (USSE) described within this document.

- Total FY15 operating revenue (net of remissions) is expected to increase $3.1 million over FY14.

- Budgeted personnel services increase of $2.5 million includes contractual raises, cost of living adjustments, and benefits for all qualifying employees.

- Total S&S, capital outlay and internal sales reimbursements have been budgeted at $2.6 million higher than the prior year actual expense. $1.9 million of the increase is attributable to estimated expenses for shared services.

- Programmatically, approximately 50% of WOU's annual E&G expense budget is dedicated solely to instruction and department research while the remaining 50% is allocated to academic support, student services, and institutional support.

Western Oregon University plans for continued success and prepares for financial and operational challenges during a time of unprecedented change.

Effective July 1 2015, WOU will have completed the transition away from the external oversight of the Oregon Board of Higher Education and Oregon University System to a new structure consisting of a Western Oregon University Board of Trustees and the Oregon Higher Education Coordinating Commission.

Additionally, a new president is expected to take office by July 1, 2015, replacing retiring President Mark Weiss.

Our plan for addressing these challenges and the resulting budget are likely to change as the year progresses and priorities are reconsidered. Nevertheless, we move forward with cautious determination and thoughtful preparation, recognizing Western Oregon University's academic distinction and success is the result of the hard work and dedication of outstanding faculty, staff, and academic leaders who place the needs of our students first.

Please contact me if you require any additional information.

Respectfully,

Eric Yahnke
Vice President, Finance and Administration
Western Oregon University

Status Report - Fiscal Year 2015

	2013 Actual	2014 Actual	FY14-13		2015 Initial Budget	FY15 Budget - FY14 Actual	
			$ Δ	% Δ		$ Δ	% Δ
Government Appropriations							
State Appropriations	14,111,476	15,268,495	1,157,019	8%	17,764,359	2,495,864	16.3%
Total Government Appropriations	**14,111,476**	**15,268,495**	**(2,784,154)**	**-15%**	**17,764,359**	**2,495,864**	**16.3%**
Tuition and Resource Fees, Net of Remissions							
Tuition Revenue							
Academic Year Tuition							
Resident Undergraduate	21,155,506	20,948,139	(207,367)	-1%	19,839,992	(1,108,147)	-5.3%
Nonresident Undergraduate	4,447,982	5,347,084	899,102	20%	5,666,257	319,173	6.0%
Resident Graduate	1,557,085	1,609,355	52,270	3%	1,607,886	(1,469)	-0.1%
Nonresident Graduate	347,353	814,164	466,812	134%	1,484,121	669,957	82.3%
Western Undergrad Exchange (WUE)	5,382,298	6,145,648	763,350	14%	6,116,572	(29,076)	-0.5%
Continuing Education	5,433,050	4,949,425	(483,625)	-9%	5,190,690	241,265	4.9%
Faculty & Staff	218,263	226,842	8,579	4%	226,842	-	0.0%
Total Academic Year Tuition	**38,541,537**	**40,040,657**	**1,499,121**	**3.9%**	**40,132,360**	**91,703**	**0.2%**
Summer Session Tuition	**1,105,116**	**1,096,856**	**(8,260)**	**-1%**	**1,151,244**	**54,388**	**5.0%**
Total Tuition Revenue	**39,646,653**	**41,137,513**	**1,490,860**	**3.8%**	**41,283,604**	**146,091**	**0.4%**
Student Fees							
Technology	26,498	52,322	25,823	97%	52,322	-	0.0%
Matriculation	610,541	625,168	14,627	2%	625,168	-	0.0%
Other Student Fees	1,007,521	1,066,504	58,983	6%	902,725	(163,779)	-15.4%
Student Fee Revenue	**1,644,560**	**1,743,993**	**99,433**	**6.0%**	**1,580,215**	**(163,779)**	**-9.4%**
Less Fee Remissions	**3,045,924**	**3,278,139**	232,215	7.6%	**3,520,000**	241,861	7.4%
Tuition and Resource Fees, Net of Remissions	**38,245,289**	**39,603,367**	**1,358,078**	**3.6%**	**39,343,819**	**483,722**	**1.2%**
% Fee Remission to Gross tuition	***7.68%***	***7.97%***		***-1.62%***	***8.53%***		***0.6%***
Other Revenue							
Sales, ICR, Other	2,764,084	2,901,018	136,934	5%	2,971,909	70,892	2.4%
Other Revenue	**2,764,084**	**2,901,018**	**136,934**	**5%**	**2,971,909**	**70,892**	**2.4%**
Total Operating Revenue	**55,120,849**	**57,772,880**	**2,652,031**	**5%**	**60,080,087**	**3,050,478**	**5.1%**
***Expenditures**							
Personnel Services	45,119,678	46,954,860	1,835,183	4%	49,449,037	2,494,177	5.3%
Supplies & Services	7,347,925	6,112,924	(1,235,001)	-17%	8,907,083	2,794,159	45.7%
Capital Outlay	504,024	351,844	(152,180)	-30%	202,691	(149,153)	-42.4%
Total Expenditures	**52,971,627**	**53,419,629**	**448,002**	**0.8%**	**58,558,811**	**5,139,182**	**9.6%**
***Transfers**							
Transfers In	(506)	(121,304)	(120,798)	23877%	-	121,304	0.0%
Transfers Out	3,028,434	3,563,430	534,996	18%	2,484,956	(1,078,474)	-30.3%
Total Transfers	**3,027,928**	**3,442,126**	**414,198**	**13.7%**	**2,484,956**	**(957,169)**	**-27.8%**
Change in Fund Balance	**(878,706)**	**911,126**			**(963,680)**		
Beginning Fund Balance	**10,030,502**	**9,151,796**			**10,062,921**		
Ending Fund Balance	**9,151,796**	**10,062,921**	**911,126**	**9.96%**	**9,099,241**	**963,680**	**9.6%**
% Operating Revenues	**16.6%**	**17.4%**			**15.1%**		
***Expenditures & Transfer Out by Program**							
Instruction & Dept. Research	27,153,746	28,581,000	1,427,254	5%	29,913,355	1,332,355	4.7%
Research	514,778	463,751	(51,026)	-10%	510,466	46,715	10.1%
Academic Support	7,508,541	7,868,103	359,561	5%	8,420,738	552,635	7.0%
Student Services	5,673,290	5,801,046	127,756	2%	5,957,870	156,824	2.7%
Operations/Maint.	4,020,974	4,797,224	776,250	19%	4,627,337	(169,887)	-3.5%
Institutional Support	11,128,732	9,471,934	(1,656,797)	-15%	11,614,001	2,142,067	22.6%
Total Expenditures & Transfers by Program	**56,000,061**	**56,983,058**	**982,998**	**2%**	**61,043,767**	**4,060,709**	**7.1%**

Source: WOU COGNOS Warehouse

*** Prior year balances are restated to conform with current year presentation ***

General Institution - Revenues

Government Appropriations

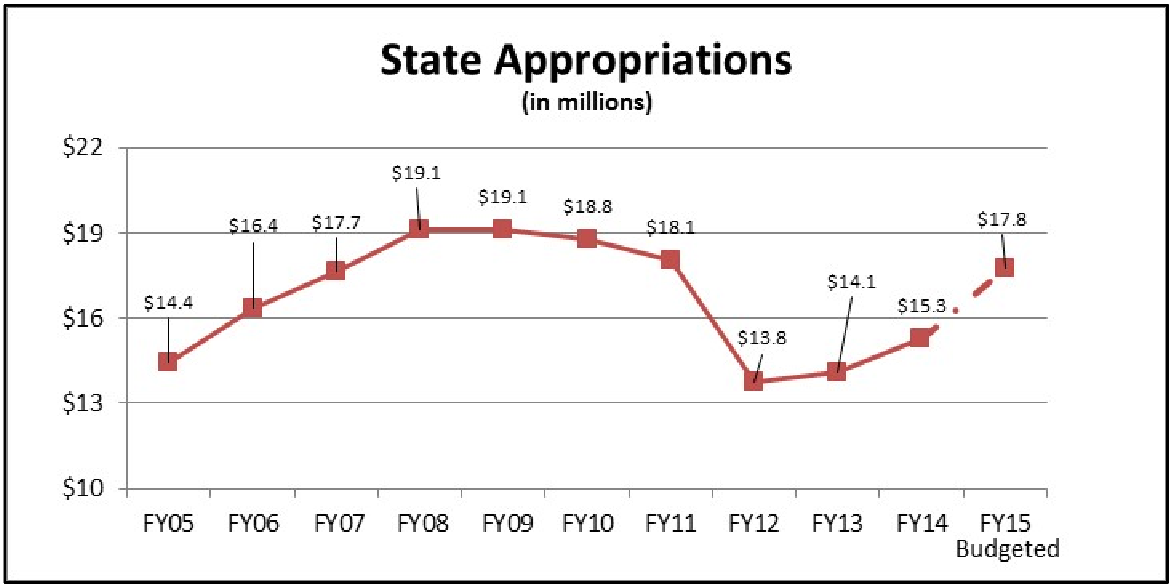
FY15 government appropriations are budgeted at $17.8 million. These appropriations include approximately 51% of Western's initial 2013-15 Biennial State Appropriations budget in addition to $1.675M to fund year-two of tuition buydown, $181K in one-time SEIU salary funding and $1.0 million to fund administrative functions formerly provided by the OUS Chancellor's Office.

Student Success incentive funding is not budgeted as it is undetermined how or if the Higher Education Coordinating Commission will distribute this funding as in years past.

Under the OUS, incentive funding is distributed in accordance with two criteria: the total number of resident degree recipients and the number of declared underrepresented resident degree recipients plus rural resident degree recipients (for both undergraduate and graduate students).

WOU received Student Success incentive funding of $253K in FY13 and $262K in FY14 (last fiscal year).

State appropriations reflected in the FY15 initial budget account for 29.6% of total budgeted E&G revenue, while actual FY14 state appropriations provided 26.4% of total revenue and is not expected to increase.



OUS Resource Allocation Model

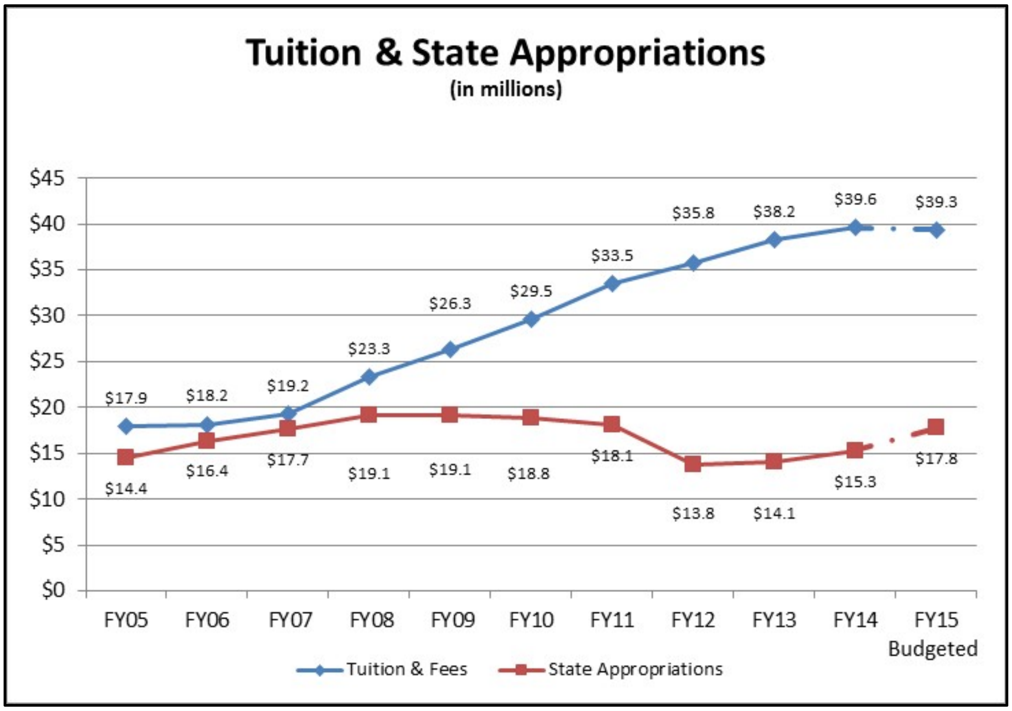
Summary of State Funding Based on OUS Ram

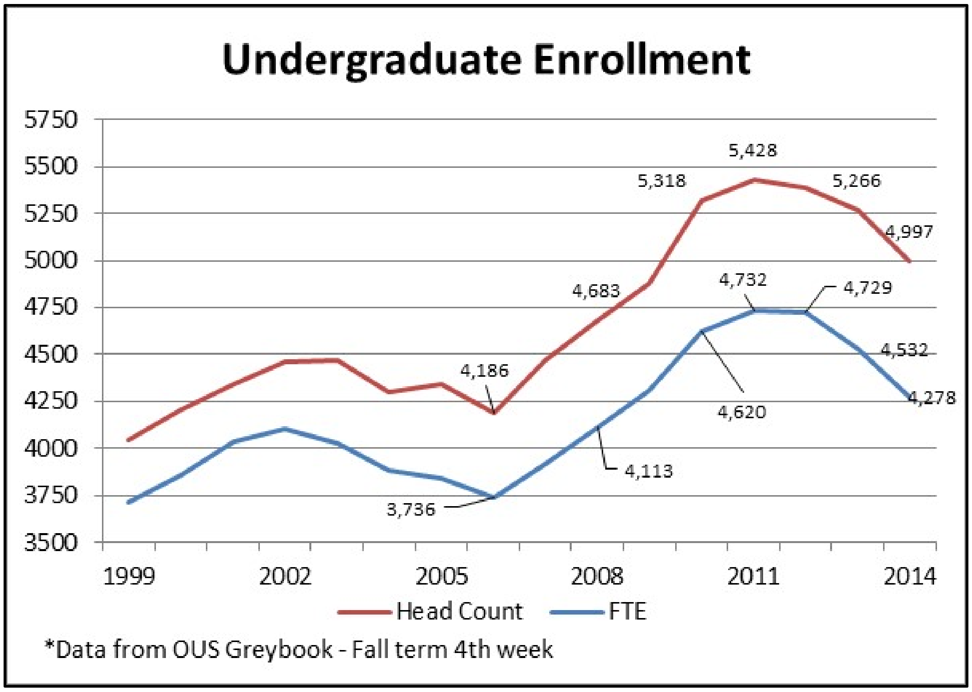
	2013-2014	2014-2015	$ △	% △
Cell Funding				
Undergraduate Funding	$ 9,005,161	$ 9,112,436	$ 107,275	1.19%
Graduate Funding	1,017,404	1,158,790	$ 141,386	13.90%
2013-14 Settle-up - Enrollment Funding	**15,268**		$ (15,268)	-100.00%
Total Cell Funding	**10,037,833**	**10,271,226**	**233,393**	**2.33%**
Incentives for Student Success	**262,235**	-	(262,235)	-100.00%
Tuition Buydown Phase #1	122,378	489,896	367,518	300.31%
2013-14 Settle-up - Tuition buydown Phase #1	(10,150)		10,150	-100.00%
Tuition Buydown Phase #2	192,788	1,184,578	991,790	514.45%
2013-14 Settle-up - Tuition buydown Phase #2	9,350		(9,350)	-100.00%
Regional University Support Adjustment	1,437,698	1,522,848	85,150	5.92%
Regional University Support Adjustment FY14 Settle-up	32,663		(32,663)	-100.00%
Collaborative OUS Nursing Program	22,958	24,445	1,487	6.48%
Total Enrollment, Incentives and Buydown Funding	**12,107,753**	**13,492,993**	**1,385,240**	**11.44%**
Targeted Programs				
Regional Support				
Retrenchment	187,191	194,832	7,641	4.08%
Retention and Graduation	327,584	340,955	13,371	4.08%
Underpinning	327,584	340,955	13,371	4.08%
11-13 Regional Support	759,156	790,141	30,985	4.08%
Small School Funding				
Regional Access	87,693	91,272	3,579	4.08%
Total Regional Funding	**1,689,208**	**1,758,155**	**68,947**	**4.08%**
Research				
Sponsored Research	119,578	124,459	4,881	4.08%
Faculty Salaries - Research	65,238	67,901	2,663	4.08%
Total Research Funding	**184,816**	**192,360**	**7,544**	**0.03%**
Institutes/Programs				
Campus Public Service Programs	1,465	1,525	60	4.10%
Health Professions Programs(Nursing)	295,851	307,927	12,076	4.08%
Central Services				
System wide Expenses/Programs	141,832	147,622	5,790	4.08%
IT Fifth Site/OCATE/Southwest Oregon/OWEN		478,020	478,020	
HB 5201 SEIU compensation costs	178,648	181,271	2,623	1.47%
Other Institutes and Programs Funding	**617,796**	**1,116,365**	**498,569**	**80.70%**
Total Public University Support Fund	**14,599,573**	**16,559,873**	**1,960,300**	**13.43%**
Engineering				
ETIC Allocation	277,230	288,545	11,315	4.08%
Subtotal OUS State Programs (ongoing)	**277,230**	**288,545**	**11,315**	**4.08%**
June 2014 E-Board Funding (one-time)		524,249	524,249	
Subtotal (previously E&G) ongoing & one-time	**14,876,803**	**17,372,667**	**2,495,864**	**16.78%**
State SELP Allocation*	**$ 391,692**	**$ 391,692**	**$ -**	**0.00%**
Total State Appropriations	**$15,268,495**	**$17,764,359**	**$2,495,864**	**16.35%**

***The purpose of the Supplemental Energy Loan Program (SELP) is to promote energy conservation and renewable energy resource development.**

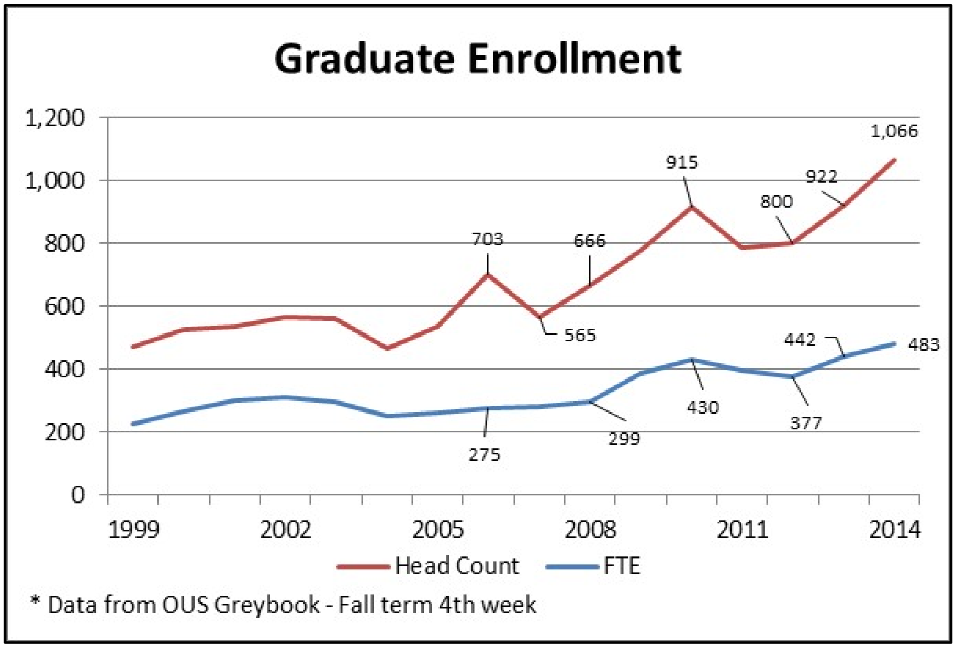
Tuition Revenue & Enrollment

WOU receives approximately 95% of its E&G funds from tuition revenue and government appropriations. Budgeted at $39.3 million, net tuition and fees represent 65.5% of total budgeted revenue for FY15. Total tuition and fee revenue (excluding fee remissions) is expected to decrease by .04% or $18K over FY14 actual. This decrease in tuition and fee revenue is the result of a 3% drop in budgeted enrollment full-time equivalency (FTE). The decrease is mitigated by a modest tuition rate increase for nonresidents and graduate students.





*Data from OUS Greybook - Fall term 4th week



* Data from OUS Greybook - Fall term 4th week

Nonresident Enrollment

Nonresident enrollment is comprised of international students and students from other US states and accounts for approximately 19% of WOU's total enrollment. International enrollment increased slightly from 327 students in the fall of 2013 to 350 in the fall of 2014.

Most students from fifteen western US states are eligible for the Western Undergraduate Exchange (WUE) program in which they pay 150% of the in-state tuition rate. Enrollment in WOU's WUE program continues to grow as students find tuition rates favorable compared to their own state.

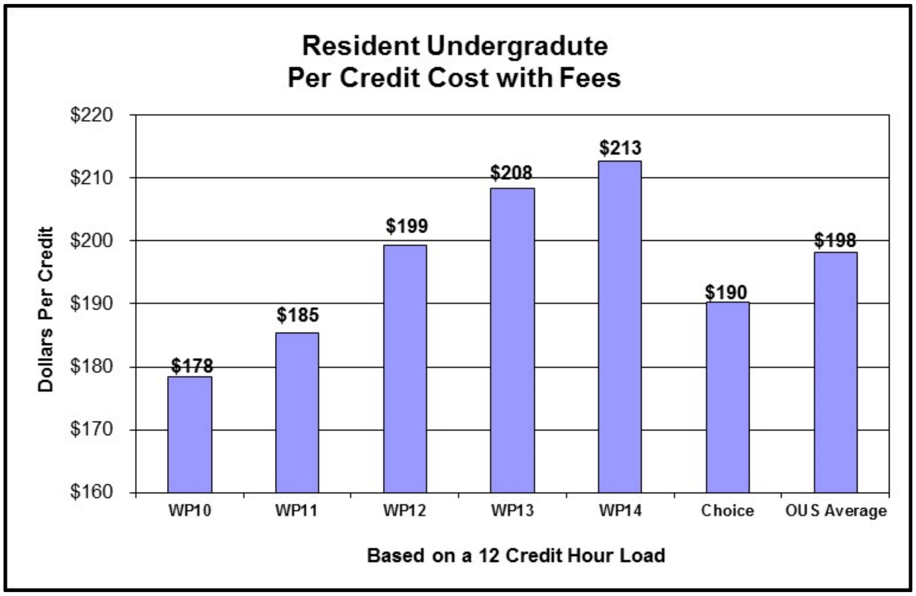
Tuition Rates

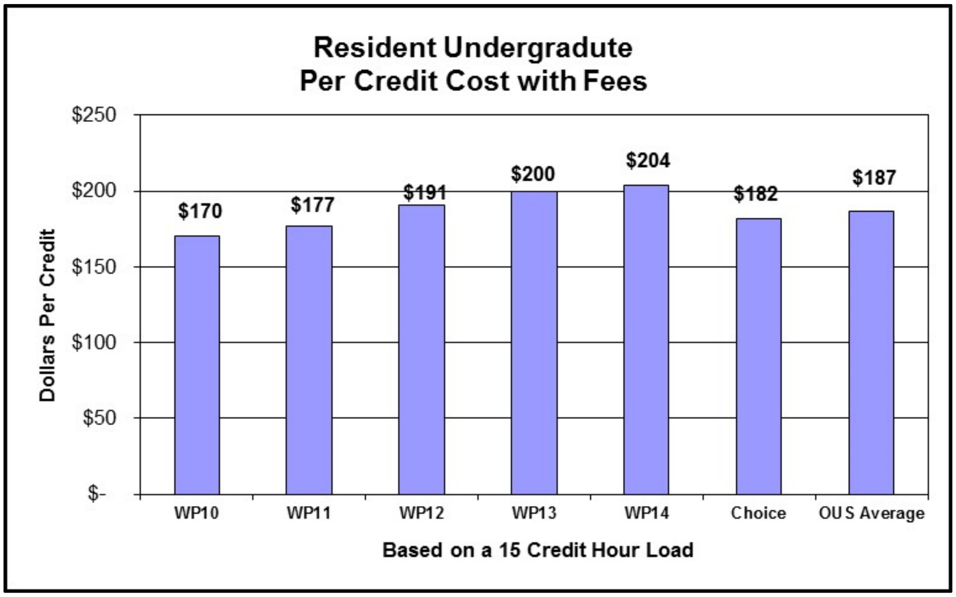
As part of the 2013 Legislative Sessions, the Oregon Legislature authorized additional funding to offset tuition increases across the seven public institutions. As a result of House Bill 5101, non-promise resident tuition rates remain $148/credit and the Western Promise increased 2.2% to $168/credit. Even with this increase, WOU continues to offer competitive tuition rates. The Western Promise, which guarantees newly enrolled resident undergraduate freshman the same tuition rate for four years, is entering its eighth year. This commitment provides students and families with a stable plan for affordable access to a degree from WOU.

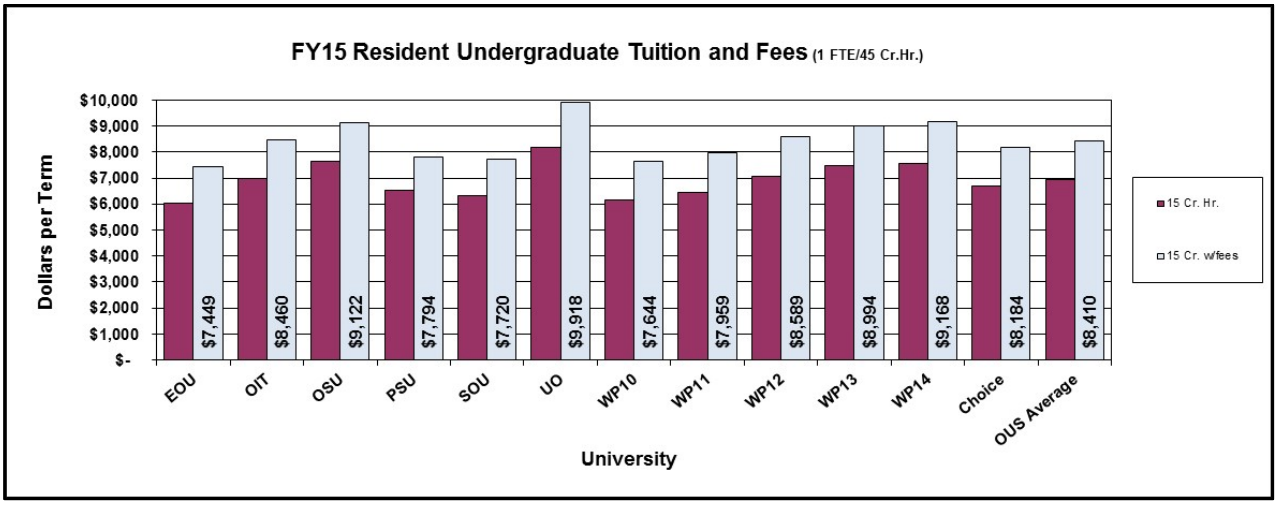
The 2014 Western Promise tuition rate, now at $168/credit, will not increase for the next four years. While among the highest of the seven public institutions currently, it is important to note that students who enrolled in the fall of 2010 (WP10) now enjoy a tuition rate below the average rate of Oregon public universities. For those opting not to select the Western Promise, students will instead pay a variable, non-promise rate reinstated during the 2012-13 academic year. This non-promise rate has not increased since fall 2012.

Undergraduate nonresident tuition rates increased 2.0% to reflect inflationary increases and maintenance of current services. Graduate tuition, for both residents and nonresidents, increased 2.1% and 3.2% respectively for the academic year.

Also for the 2014-15 academic year, all new freshman and transfer students must pay a one-time matriculation fee of $300, which is unchanged from the prior year.

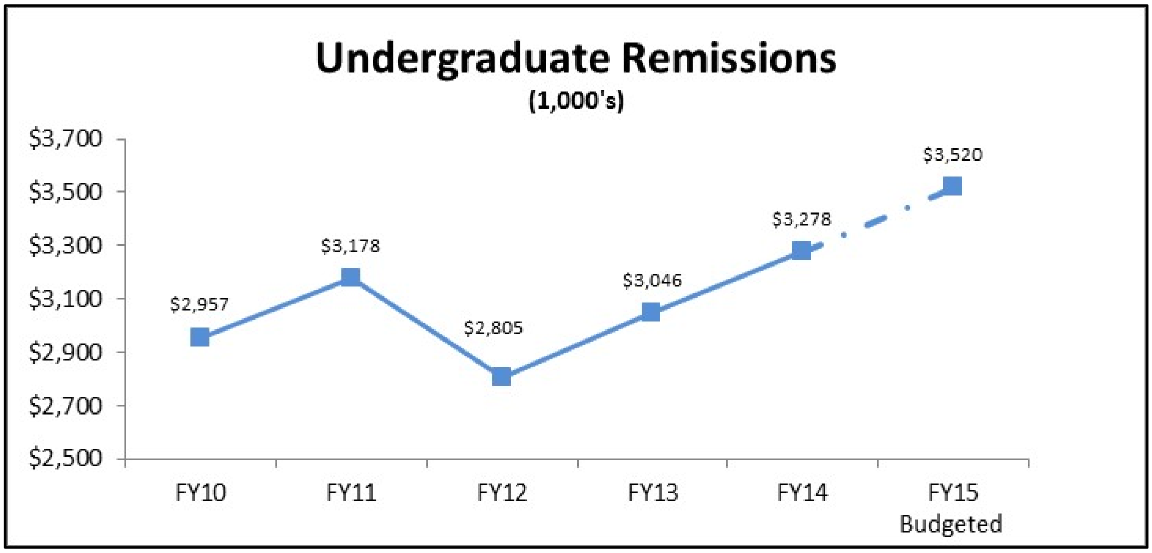






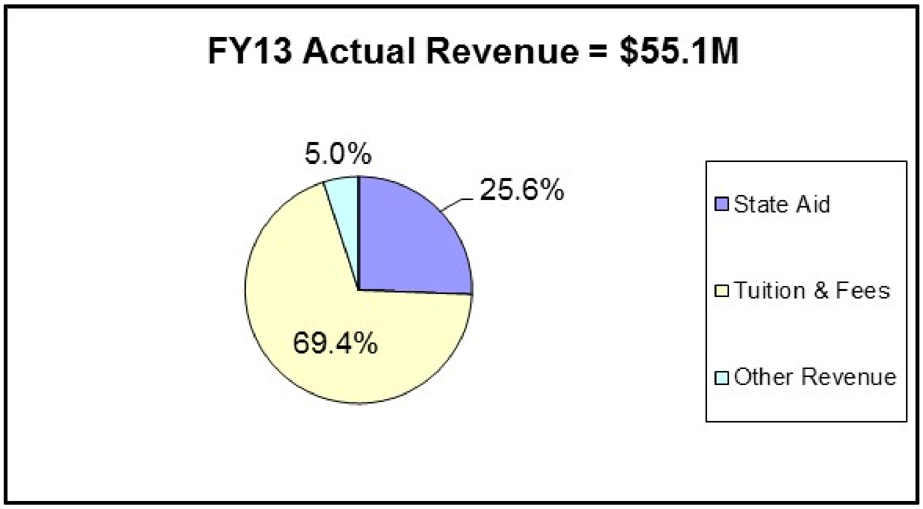
Undergraduate Remissions

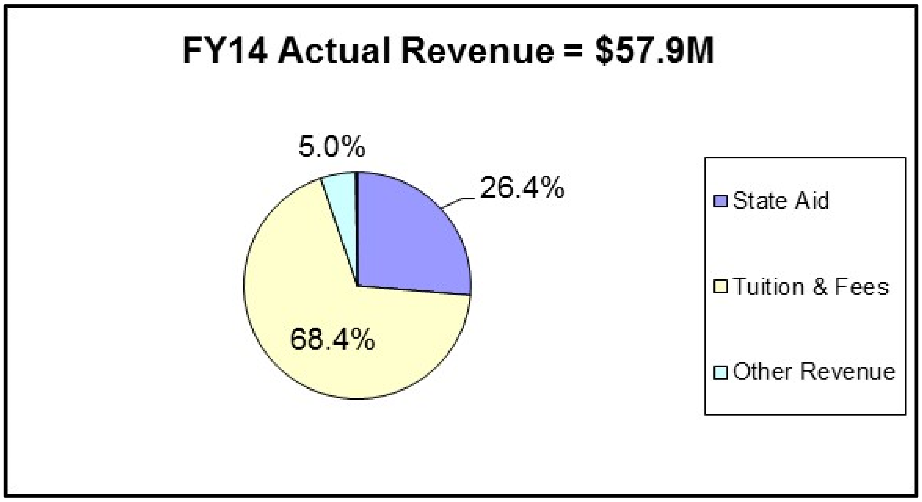
WOU administers financial aid from a wide variety of federal, state, institutional, and private sources. WOU has budgeted tuition waivers of approximately $3.5 million, a $200K increase from the prior academic year.

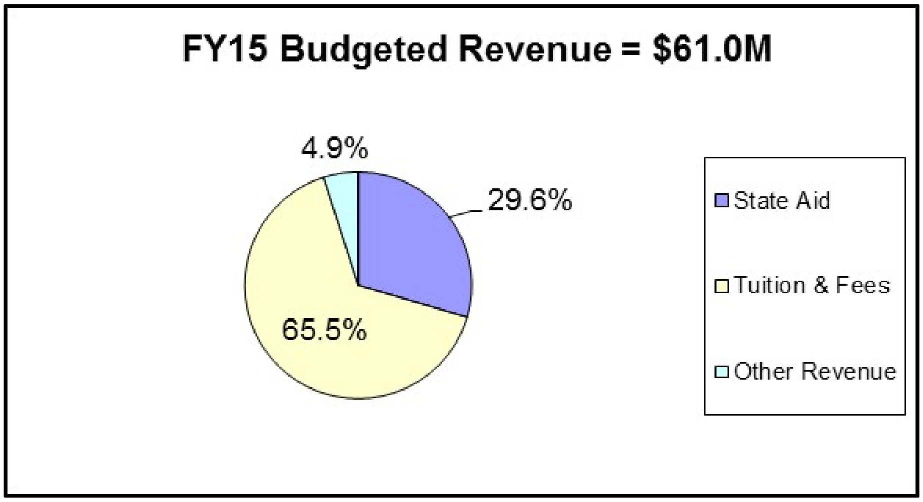


Other Revenues

Outside of tuition & fee revenue and state support, WOU also raises additional revenue through general sales, cost recoveries, interest, and other revenue streams. Even in the face of tough economic conditions, WOU has been able to maintain a steady revenue stream of $2.9 million per year on average since 2009. For FY15, WOU is projected to raise $3.0 million in other revenue, which amounts to 5% of WOU's total annual revenues.


FY13 Actual Revenue = $55.1M


FY14 Actual Revenue = $57.9M


FY15 Budgeted Revenue = $61.0M

General Institution – Labor

Salary and benefits provided by the general fund account for 81% of the general fund budget. Various collective bargaining agreements (CBA) and benefit packages determine actual costs and budgeted amounts.

- Classified – The SEIU CBA for 2013-15 was ratified in October 2013. All of the University's classified personnel and some temporary staff are subject to this contract, and the FY15 budget is based on its provisions. Significant items incorporated in this budget include:

  - Full cost of FY14 mid-year increases (roll-up costs).

  - The 2% COLA was moved from December 1 to September 1, 2014 as required by Article 21, section 1(B) of the CBA.

  - Due to one-time funding of approximately $181K during the February 2014 legislative special session, employees will receive a full step increase (approx. 4%) on their salary eligibility date.

  - Continuation of the 95/5% split for all employees eligible for health insurance with an additional $40/month subsidy for those employees whose monthly salary is less than or equal to $2,816/month.

- Faculty – The Western Oregon University American Federation of Teachers (WOUFT) 2013-15 CBA was ratified in October 2013. The CBA covers all faculty who teach .5 FTE or more whether they are tenured, tenure track, or non-tenure track personnel. Twelve-month unclassified library personnel are also covered under the agreement. Significant contract items include:

  - Full cost of FY14 year-end increases (roll-up costs).

  - 2% salary increase effective September 16, 2014, 2% on January 1, 2015, and 1% on May 1, 2015.

  - Promotions – 12 faculty members were promoted since FY14 – contractually, the promotion amounts to an approximate 8% pay increase. These pay increases are budgeted within each index as appropriate.

  - Continued support for faculty development and sabbaticals.

  - Non-tenure track instructors receive a 3% increase effective September 16, 2014.

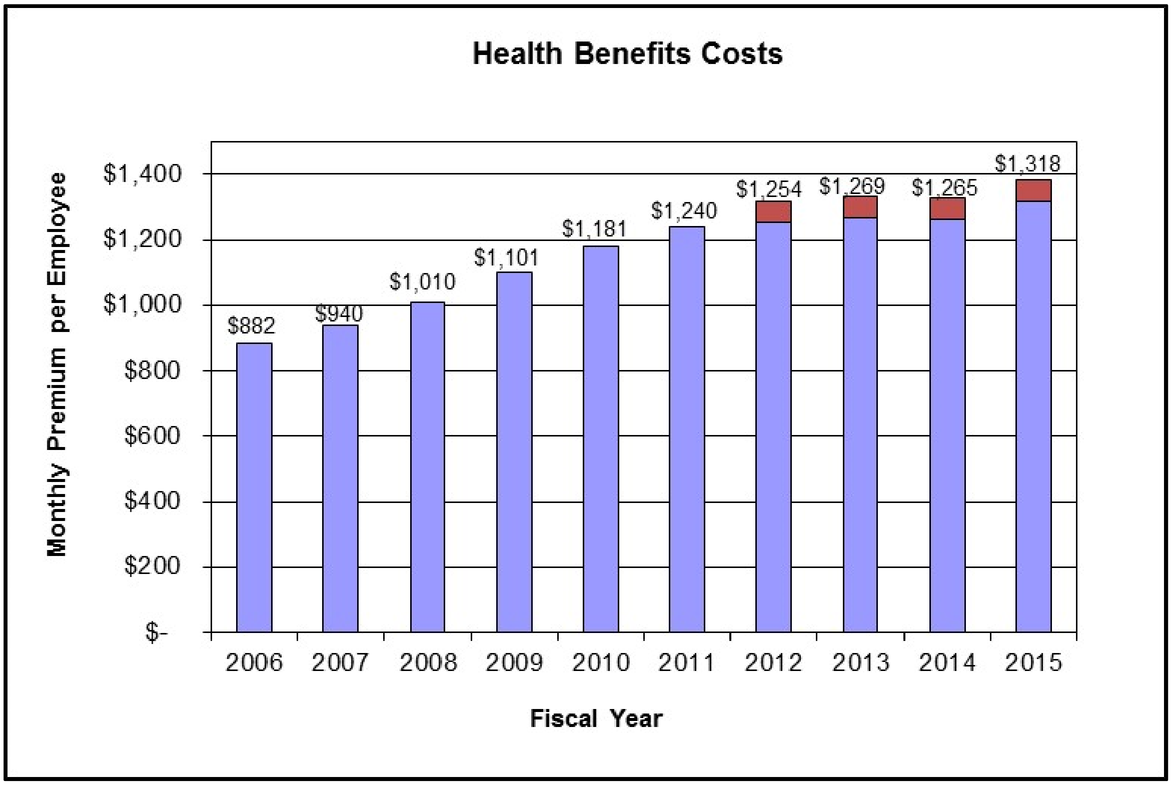
- Professional staff – an average increase of 4% for eligible employees effective October 2014.

- Student employees – Effective January 1, 2015, Oregon's minimum wage rate will increase from $9.10 to $9.25 per hour. The 15-cent increase mirrors a 1.7% increase in the Consumer Price Index (CPI) since August 2013.

Other Personnel Expenses (OPE)

The current monthly PEBB health insurance rate per eligible employee is $1,260 but is expected to climb to $1,285 beginning December 2014. In addition to health insurance, WOU budgets approximately 29.9% of eligible salaries for FICA, retirement, and other benefits.

During the 2013 Legislative Session, legislators passed Senate Bill 822, which modified the COLA for Public Employees Retirement System (PERS) retirees; Senate Bill 861 which cut PERS benefits; and Senate Bill 862, which removes future legislators from the possibility of joining the PERS system. The result of these bills for WOU was a less-than-anticipated increase in the PERS debt service rate. WOU has budgeted no increases, leaving the percent of salary to cover the debt service at 6.7%. For budgeting purposes, retirement rates include employee and employer contributions as well as PERS debt service (all paid by the University); actual rates depend upon an individual employee's start date and options selected. Further OPE detail is provided on page 50.



Summary of Changes

A significant increase in expense is the result of the dissolution of the OUS and formation of The University Shared Services Enterprise (USSE).

The USSE, created by Senate Bill 270 and maintained at Oregon State University, is charged with providing efficient and effective administrative support services to each of the seven public institutions. Services provided by the USSE replace those formerly provided by the OUS Chancellor's office and include support for payroll processing, treasury management, financial statement preparation, insurance and risk management, and information technology support.

Also added to S&S for this fiscal year are expenses related to WOU's Window of Opportunity initiative which seeks community engagement in ideas that will either cut costs or increase enrollment for the University. Below is a brief summary of those changes.

- Software implementation and faculty/staff support.
- Enhance student success support in International Studies and Scholars.
- Early alert software to improve student success and retention.
- New Veterans Student Liaison program.
- Enhanced information access in the Hamersly Library based on current student needs.
- Increased funds allocated for faculty diversity initiatives.

Academic Infrastructure Committee (AIC)

The FY15 initial budget continues to provide funding for ongoing academic programs and includes up to $200K for strategic improvements determined by the AIC. The AIC is a Faculty Senate committee that collects and reviews requests for remodel/renovation work on existing facilities (e.g., classrooms, offices, laboratories, etc.) at WOU. The AIC also collects and reviews requests for equipment items that exceed a division's ability to acquire from its annual budget. Proposals are reviewed by faculty representatives from each division/department, who then make recommendations to the relevant staff within the University's Finance and Administration division. A final decision as to which proposal will be funded rests with the Vice President for Finance and Administration and the Provost, after determining available resources and prioritizing needs with the President's cabinet.[1]

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[1] (Academic Infrastructure Committee - Faculty Senate, n.d.)

Previously approved AIC projects include:

Project year/type	Description	Allocated funds
2013-14 Capital Projects	Labor to install sound-treatment items for a recording studio	$2,319
	Funds to transform Bellamy Hall 112 (a 24-seat classroom) into a smart classroom	$20,066
	Upgrade AV equipment in Old PE (OPE) 212	$9,736
	Renovate Academic Program Support Center (APSC) 101 by partitioning the computer lab into two (2) separate rooms	$14,002
	Total	**$46,123**
2013-14 Equipment Purchases	Two new computers for the Behavioral Sciences division	$9,518
	New, interactive whiteboard in the Math & Nursing Building (MNB) room 103	$3,025
	New computer, printer, and software for the Behavioral Sciences division	$10,002
	New cameras, lenses, and miscellaneous equipment for the Creative Arts division	$21,010
	Replacement of motorized rigging equipment for the Rice Auditorium	$179,000
	Six camcorders with SD cards and battery chargers/packs for the Health & PE division	$3,177
	Replace laptops in the Health & PE division	$5,426
2013-14 Equipment Purchases (cont.)	Update the student lounge and instruction space in Hamersly Library	$15,992
	Total	**$247,150**
2013-14 Grand Total (Capital & Equipment)		**$293,273**

Project year/type	Description	Allocated funds
2012-13 ***Capital Projects***	Remodel University Park Conference Center room C130	$18,600
	Convert Natural Science room 204 into a smart room	$22,263
	Purchase and install five soundproof doors for a new recording studio	$10,050
	Install digital signage in Campbell Hall	$196
	Total	**$50,913**

2012-13 ***Equipment Purchases***	Purchase Biodex balance system & software for use in Exercise Science courses and research	$13,165
	Purchase computers and cordless microphone system for Health & PE division	$5,022
	Purchase iPads, tablets, and e-readers for MSEd IT program to stay current with technology used in K-12 settings	$18,882
	Purchase recording equipment needed for Rehabilitation Counseling practicums	$5,589
	Purchase HLM statistical analysis software for use by faculty and students	$2,703
	Purchase microscopes for the Biology department	$24,989
	Upgrade Maple Hall lighting system for classes and performances	$9,798
	Purchase a computer and monitor in addition to interior sound treatment components for a recording studio	$19,866

Project year/type	Description	Allocated funds
2012-13 ***Equipment Purchases (cont.)***	Purchase a new set of power cords for a laptop cart in the Hamersly Library	$1,687
	Replace the walk up scanner in the Hamersly Library for student access	$32,029
	Purchase artifacts and equipment for the Anthropology department	$12,348
	Total	**$146,078**
2012-13 Grand Total (Capital & Equipment)		**$196,991**

Richard Woodcock Education Center

WOU broke ground on a new College of Education building in June 2014. Projected costs place the new building's price tag at $18.6 million with $17.2 million coming from the state and $1.4 million coming from Dr. Richard Woodcock, former assistant professor of psychology and the reading clinic director from 1957 to 1961 at what was then the Oregon College of Education (now WOU). "'I am personally grateful for Dr. Woodcock's investment in Western Oregon University, the WOU College of Education, and its students – our future generation of teachers. This action is a testament to his fine work as a world-renowned educator and his commitment to Oregonians,' said WOU President Mark Weiss."[2] The estimated 59,000 square foot building will bring new opportunities to WOU's nationally recognized College of Education and allow the college to house all of its staff and classes under one roof. The new facility will be built on the open lawn space settled between the Hamersly Library and the Oregon Military Academy and is tentatively scheduled for completion in the fall of 2016.

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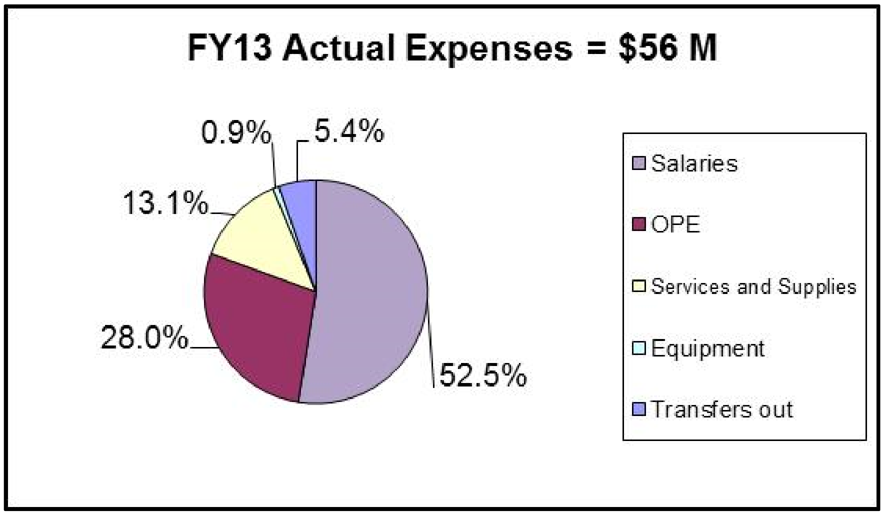
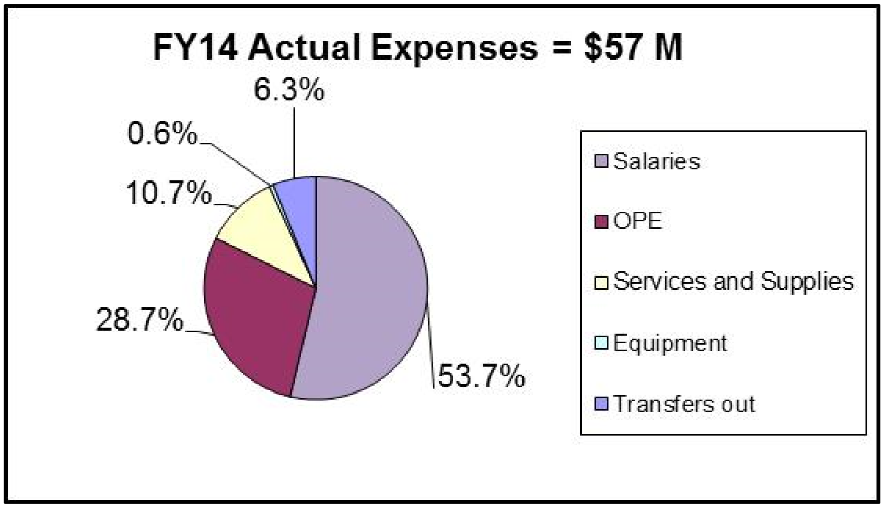
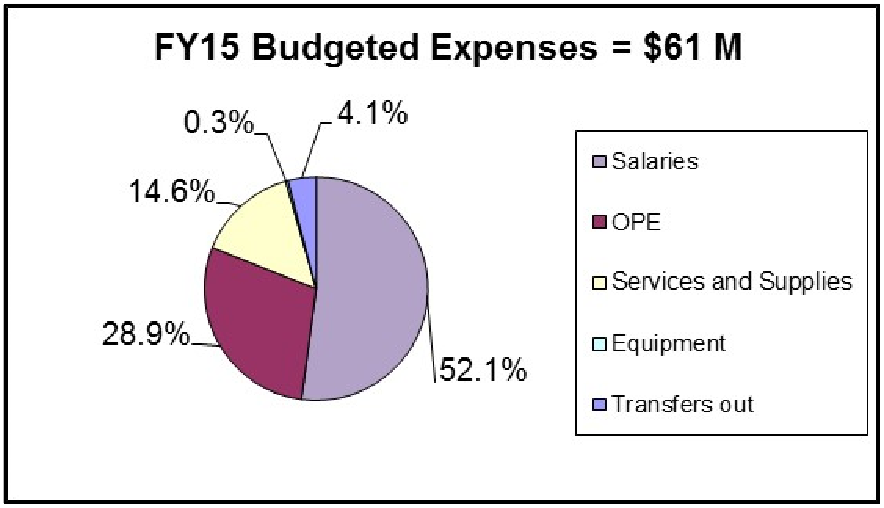
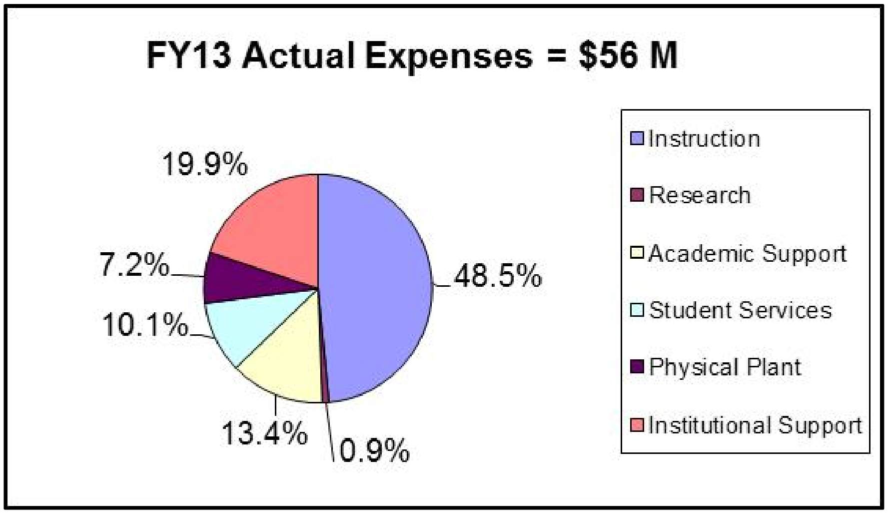
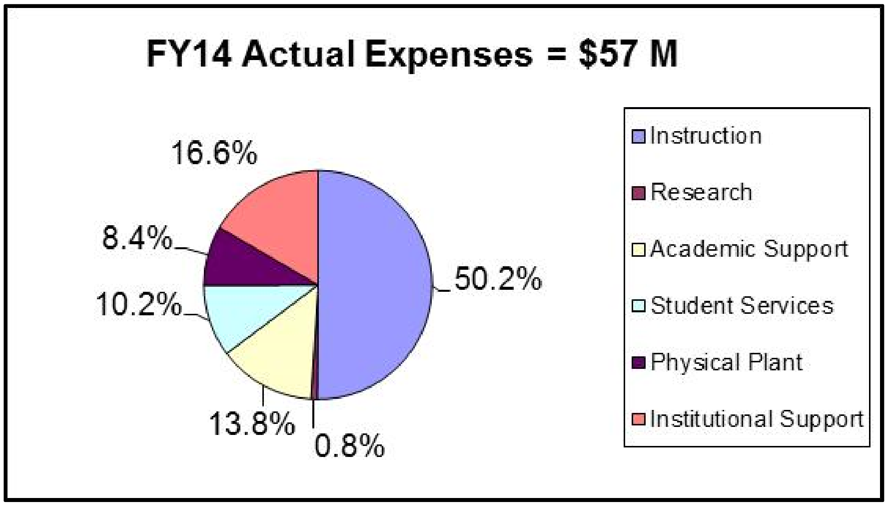
[2] (WOU receives $1.4 million gift to create the Richard Woodcock Education Center to train Oregon's next generation of teachers, 2014)

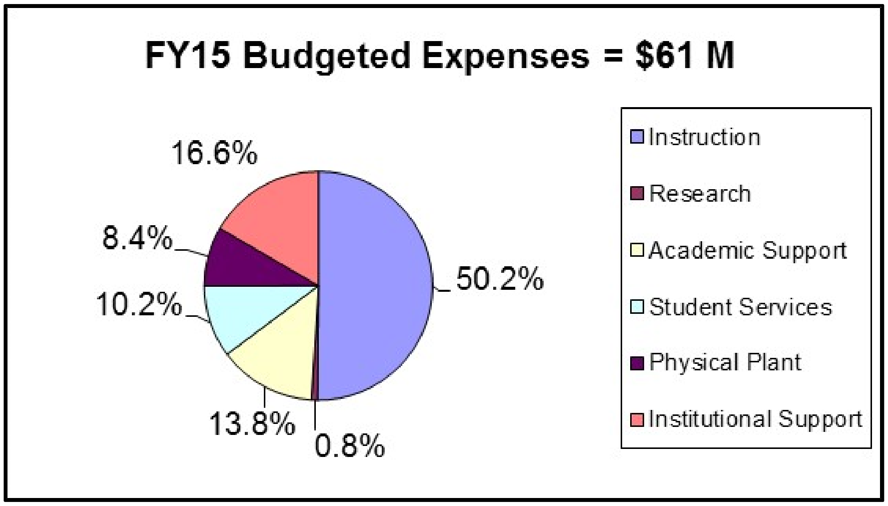

FY13 Actual Expenses = $56 M
0.9%
5.4%
13.1%
28.0%
52.5%
▨ Salaries
■ OPE
☐ Services and Supplies
☐ Equipment
▨ Transfers out


FY14 Actual Expenses = $57 M
6.3%
0.6%
10.7%
28.7%
53.7%
▨ Salaries
■ OPE
☐ Services and Supplies
☐ Equipment
▨ Transfers out


FY15 Budgeted Expenses = $61 M
0.3%
4.1%
14.6%
28.9%
52.1%
▨ Salaries
■ OPE
☐ Services and Supplies
☐ Equipment
▨ Transfers out


FY13 Actual Expenses = $56 M
19.9%
7.2%
10.1%
13.4%
0.9%
48.5%
Instruction
Research
Academic Support
Student Services
Physical Plant
Institutional Support


FY14 Actual Expenses = $57 M
16.6%
8.4%
10.2%
13.8%
0.8%
50.2%
Instruction
Research
Academic Support
Student Services
Physical Plant
Institutional Support


FY15 Budgeted Expenses = $61 M
16.6%
8.4%
10.2%
13.8%
0.8%
50.2%
Instruction
Research
Academic Support
Student Services
Physical Plant
Institutional Support

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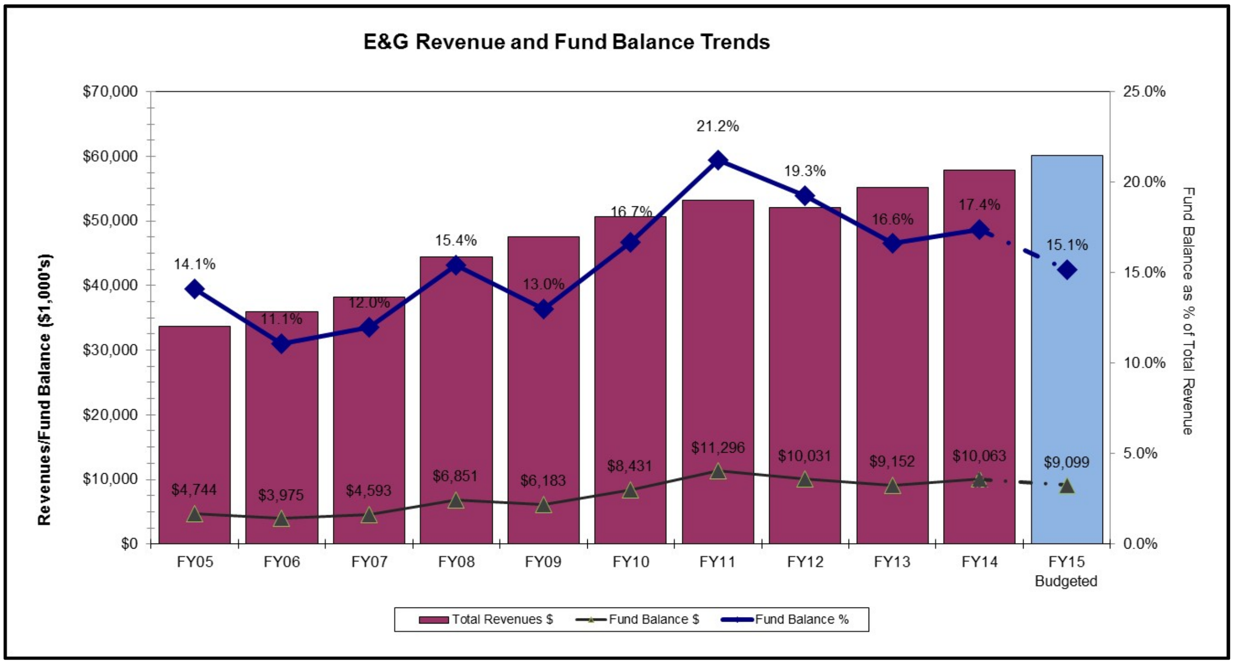
Fund Balance

Responsible fiscal management requires adequate reserves, or fund balances, to mitigate current and future financial risks. Adequate fund balances are essential for offsetting cyclical variations in revenues and expenditures, to protect against catastrophic events, foreseen and unforeseen revenue declines and expenditure gaps, and unexpected legal obligations.

The Oregon State Board of Higher Education has directed WOU to maintain a fund balance between 10-20% of annual operating revenue with a target of 15%. Fund balance percentage is calculated as the percent of ending fund balance to total operating revenue.

A $964K budget shortfall is expected this fiscal year as increased personnel and S&S costs have outpaced revenue growth. The current budget provides for a 15.1% fund balance, which remains within Oregon State Board of Higher Education directives.



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Auxiliary Enterprises, Designated Operations, and Service Centers

Western Oregon University maintains ancillary operations in direct support of students and the education mission of the University. These operations are accounted for in distinct funds separate and apart from the general and education fund. While these operations are part of the University, they are considered self-supporting and do not receive state appropriations with the exception of Athletics, which receives general fund support used to pay for administrative and coaching staff salaries and OPE. Athletics also directly receives funding from Oregon Sports Action Lottery, which is used to fund scholarships and minor S&S expenses.

Auxiliary Enterprises

Auxiliary enterprises include Athletics, Housing, Campus Dining, Parking Services, WOU Bookstore, Student Health Center, and student fee funded areas such as student government, Campus Recreation, and the Werner University Center. Each of these departments generate revenue to support their operations through the use of student fees and/or sales. For FY15, budgeted expenses across all auxiliary funds totals $22.5 million. The following is a breakdown of how revenue is generated for these areas:

- Athletics has the largest budget within the auxiliary enterprise funds, with expenses of approximately $5.2 million annually. Athletics funding sources include $4.2 million E&G Support, $1.3 million Student Incidental Fee, and $442K from Oregon Sports Action Lottery. Additional financial support is received through the Western Oregon University Foundation and not reported in this document.

- Housing & Dining generates revenue through the use of room and board fees paid by students who live on campus during the year. Dining also generates income though sales in the WOLF Grill, Deli, Express, and Café Allegro located in the Werner University Center and from Valsetz.

- Parking Services is funded by the sale of parking passes and citations. Permit fees vary depending on the type of vehicle and the time for which it is purchased. For a full list of the fees, visit http://www.wou.edu/admin/safety/parking.php. Revenue generated by parking permits and citations are used to maintain parking lots and construct new lots as needed.

- The WOU Bookstore relies on book sales and rentals and general merchandise items to support its operations.

- The Student Health Center generates its revenue though the Health Fee. If a student opts to pay the fees associated, they are permitted access to both health and counseling services. For those who choose to opt-out of health fees at WOU, the Health Center charges the student or their insurance for visits, generating additional revenue. A breakdown of the health fee is provided in Appendix C.

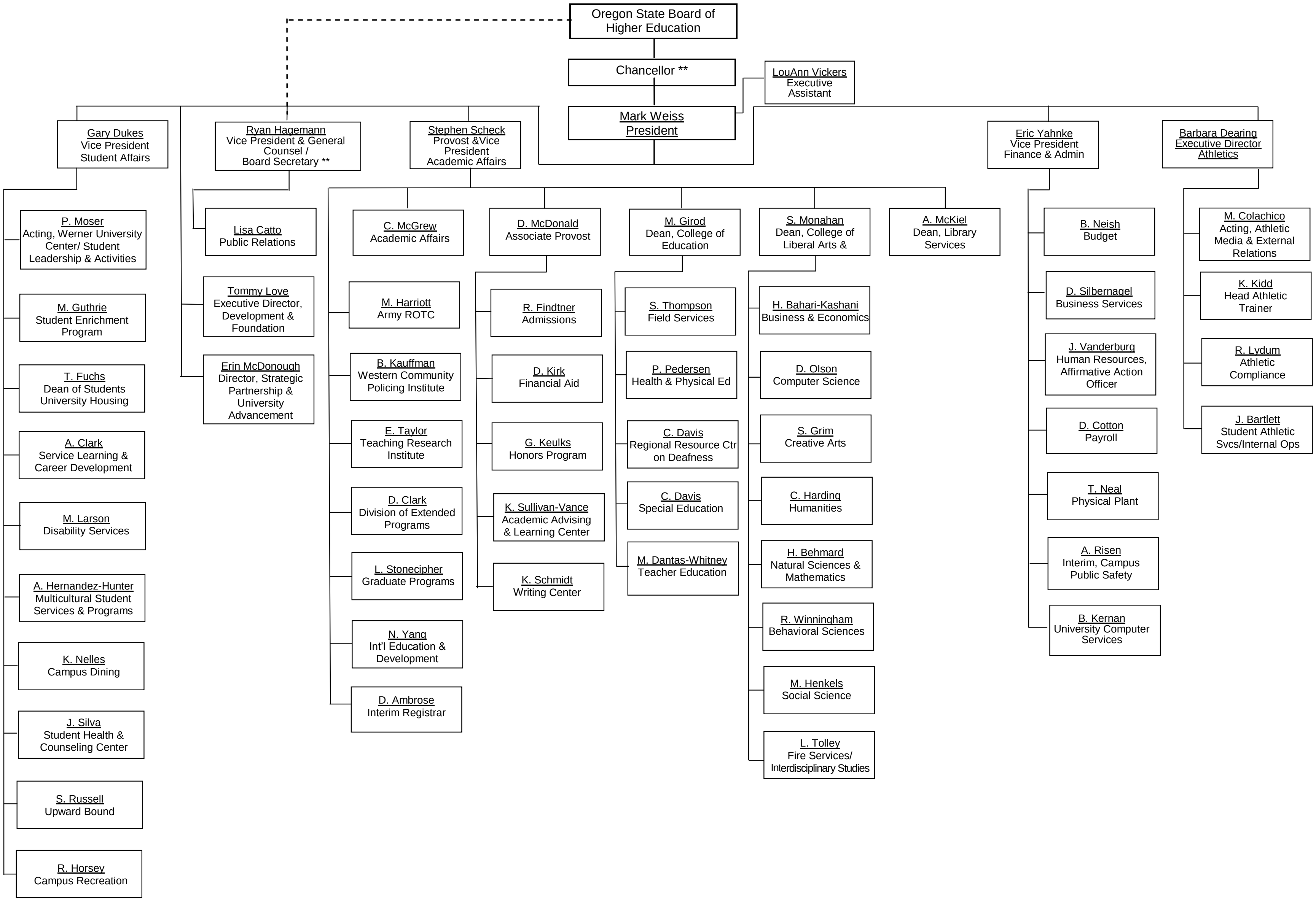
- Student fee funded areas are supported by the incidental fee which is determined annually by the Incidental Fee Committee (IFC). The IFC is a group of nine WOU students who allocate $4.5 million to fourteen different departments. The incidental fee for FY15 is $322 per term and is prorated for students taking less than 12 credits.

Designated Operations and Service Centers

Designated operations generally provide non-credit continuing education and self-support instruction. Funds generated by course participants are used to pay for expenses related to those programs. Budgeted expenses for the current year total approximately $196K.

Service centers are organizations that operate on the WOU campus primarily for internal operational benefit. WOU service centers include the Print Shop, Mailroom, and Telecommunications. The primary revenue source for these operations is generated from sales and services. Budgeted expenses for the current year total approximately $1.9 million.

Western Oregon University
Organizational Chart



** Note: Effective July 1, 2015, the WOU President will report to the Western Oregon University Board of Trustees.

Updated 11.2014

Oregon University System
Quarterly Management Report

As of September 30, 2014
For the Fiscal Year Ended June 30, 2015

WESTERN OREGON UNIVERSITY (in thousands except enrollment)	Year-to-Date YTD Actual	YTD as a % of Projected	Prior YTD as % of PY Actual	% chg Current/ Prior YTD	Prior Yr. Actual	Budget Adjusted Budget	Projections Projected 6/30/2015	Variance from Adj. Budget	Chg since Prior Report	% chg Projection to PY Actual	Notes
EDUCATION & GENERAL											
State General Fund	6,053	**34%**	34%	17%	15,268	17,764	17,764	0	0	16%	(1)
Tuition & Resource Fees, net of Remissions	14,658	37%	37%	0%	39,603	39,344	39,344	0	0	-1%	(2)
Other	632	21%	21%	4%	2,902	2,972	2,972	0	0	2%	(3)
Total Revenues	21,343	36%	35%	4%	57,773	60,080	60,080	0	0	4%	
Personnel Services	(7,202)	15%	15%	5%	(46,955)	(49,449)	(49,449)	0	0	5%	(4)
Supplies & Services & Capital Outlay	(1,528)	**17%**	21%	11%	(6,465)	(9,110)	(9,110)	0	0	41%	(5)
Total Expenditures	(8,730)	15%	15%	6%	(53,420)	(58,559)	(58,559)	0	0	10%	
Net from Operations	12,613				4,353	1,521	1,521	0	0		
Transfers In	0	n/a	0%	n/a	121	0	0	0	0	-100%	
Transfers Out	(594)	**24%**	18%	-6%	(3,563)	(2,485)	(2,485)	0	0	-30%	(6)
Fund Additions/(Deductions)	0				0	0	0	0	0		
Change in Fund Balance	12,019				911	(964)	(964)	0	0		
Beginning Fund Balance	10,063				9,152	10,063	10,063	0	0		
Ending Fund Balance	22,082				10,063	9,099	9,099	0	0	-10%	
% Operating Revenues					17.4%	15.1%	15.1%			-13%	
Student FTE Enrollment - Est. Summer Term	274	6%	6%	-5%	5,000	4,836	4,836	0	0	-3%	
AUXILIARY ENTERPRISES											
Enrollment Fees	2,508	36%	36%	3%	6,805	6,894	6,894	0	0	1%	
Sales & Services	1,175	8%	9%	-6%	13,772	14,094	14,094	0	0	2%	(7)
Other	368	25%	27%	-12%	1,529	1,494	1,494	0	0	-2%	(8)
Total Revenues	4,051	18%	19%	-1%	22,106	22,482	22,482	0	0	2%	
Personnel Services	(2,022)	21%	21%	7%	(9,255)	(9,756)	(9,756)	0	0	5%	(9)
Supplies & Services & Capital Outlay	(2,270)	16%	20%	-8%	(12,335)	(13,996)	(13,996)	0	0	13%	(10)
Total Expenditures	(4,292)	18%	20%	-1%	(21,590)	(23,752)	(23,752)	0	0	10%	
Net from Operations	(241)				516	(1,270)	(1,270)	0	0		
Transfers In	594	**24%**	20%	-4%	3,025	2,485	2,485	0	0	-18%	(11)
Transfers Out	(1,776)	**75%**	5%	6478%	(588)	(2,362)	(2,362)	0	0	302%	(12)
Additions/(Deductions) to Unrestricted Net Assets	(2)				(144)	(1,351)	(1,351)	0	0		
Change in Unrestricted Net Assets	(1,425)				2,809	(2,498)	(2,498)	0	0		
Beginning Unrestricted Net Assets	9,326				6,517	9,326	9,326	0	0		
Ending Unrestricted Net Assets	7,901				9,326	6,828	6,828	0	0	-27%	
					42.2%	30.4%	30.4%				

Oregon University System
Quarterly Management Report

As of September 30, 2014
For the Fiscal Year Ended June 30, 2015

WESTERN OREGON UNIVERSITY (in thousands except enrollment)	Year-to-Date YTD Actual	YTD as a % of Projected	Prior YTD as % of PY Actual	% chg Current/ Prior YTD	Prior Yr. Actual	Budget Adjusted Budget	Projections Projected 6/30/2015	Variance from Adj. Budget	Chg since Prior Report	% chg Projection to PY Actual	Notes
DESIGNATED OPERATIONS, SERVICE DEPARTMENTS, CLEARING FUNDS											
Enrollment Fees	0	0%	36%	-100%	50	16	16	0	0	-68%	(13)
Sales & Services	59	28%	30%	-18%	238	214	214	0	0	-10%	
Other	343	19%	16%	12%	1,904	1,792	1,792	0	0	-6%	(14)
Total Revenues	402	20%	18%	2%	2,192	2,022	2,022	0	0	-8%	
Personnel Services	(155)	28%	27%	5%	(539)	(544)	(544)	0	0	1%	
Supplies & Services & Capital Outlay	(247)	17%	57%	-67%	(1,298)	(1,452)	(1,452)	0	0	12%	(15)
Total Expenditures	(402)	20%	49%	-55%	(1,837)	(1,996)	(1,996)	0	0	9%	
Net from Operations	0				355	26	26	0	0		
Transfers In	45	110%	27%	67%	101	41	41	0	0	-59%	(16)
Transfers Out	0	n/a	#DIV/0!	n/a	0	0	0	0	0	n/a	
Additions/(Deductions) to Unrestricted Net Assets	(32)				(397)	37	37	0	0		
Change in Unrestricted Net Assets	13				59	104	104	0	0		
Beginning Unrestricted Net Assets	754				695	754	754	0	0		
Ending Unrestricted Net Assets	767				754	858	858	0	0	14%	
					34.4%	42.4%	42.4%				
Total unrestricted fund balance					20,143	16,785	16,785	#			
Days of expenditures					96	73	73	#			

Notes:

General Fund:

(1) Budgeted increase in state appropriations due to state financial support for Shared Services costs, tuition buydown, and one-time compensation costs.

(2) Budgeted decrease in tuition revenue due to small decline in student FTE.

(3) Budgeted increase in other revenue due to additional cost recoveries revenue related to shared services.

(4) Projected increase in personnel costs due to additional teaching positions and related OPE in addition to personnel raises.

(5) Supplies & Services and Capital Outlay budgeted increase due to shared services and a decrease in internal service credits due to closed Housing facilities.

(6) Current YTD transfers higher than prior year due to filled vacancies in Athletics.

Auxiliary:

(7) Budgeted sales & services revenue increase due to the child care center extending hours of operation to include summer term.

(8) Budgeted Lottery revenue lower than prior actual year per OUS projection.

(9) Budgeted increase in personnel services due to summer child care opeations.

(10) Budgeted increase in S&S and Capital Outlay due to additional Athletic scholarships and team travel.

(11) Budgeted transfers in lower than prior year actual due to one-time transfer in related to closing of OUS Internal Bank at the end of FY14.

(12) Budgeted transfers out higher than prior year due to change in accounting for debt service payments.
Transfers out realization rate higher than average due to timing of first debt service payment. Prior fiscal years saw first payment in December.

Designated Ops/Service Cntrs:

(13) Budgeted decrease in enrollment fees due to discontiuning Healthcare Interpreting and Center of Leadership and Community .

(14) Budgeted decrease in other revenue due to completed telecommunications projects in the prior year.

(15) Budgeted S&S and capital outlay increase for upgrades and deferred maintenance in mailroom operations.

(16) Prior year transfers in due to completed telecommunications project not expected for the current year.

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INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Budgeted Revenue	Tenure-Track Faculty Salary (+) Acct 10102 Activ "TENT"	NTT Faculty Salary (+) Acct 10102	Unclass Salary (+) Acct 10103	Stipends (+) Acct 10107	Academic Overload (+) Acct 10201	Academic Pay Summer (+) Acct 10203	Other Unclassified Pay (+) Acct 102XX	Classified Salary (+) Acct 10301	Classified Pay (+) Acct 104XX	Student Pay (+) Acct 10501	Graduate Assist Pay (+) Acct 10620	Other Payroll Exp OPE (+) Acct 109xx	Services and Supplies (+) Acct 20000	Capital Outlay/ Equip (+) Acct 40000	Intrnl Sales Reimburse (Redctn/Exp) (-) Acct 79000	Transfer In Institution Resources (-) Acct 91250	Transfer Out Institution Resources (+) Acct 92250	Transfer Out Institution Resources (+) Acct 92255	TOTAL EXP	FTE Unclass Faculty	FTE Unclass Non-Faculty	FTE Classified	FTE Graduate	FTE Total
PRESIDENT'S OFFICE																													
PRE907	101100	001001	61050	Office of the President	-			254,188	39,690						-		97,127	170,000						561,005		2.25			2.25
PRE927	102010	001001	61010	WOU Board Support	-													40,000						40,000					-
LEG901	102060	001001	61010	WOU Legal Counsel	-			20,000									6,025	75,000						101,025		1.00			1.00
UNIVERSITY-WIDE																													-
PRE909	101200	001001	61100	Faculty Senate	-										2,500		75	2,855						5,430					-
PRE920	101300	008004	01000	Endowment - Pastega	1,249													2,498			(1,249)			1,249					-
PRE912	101900	001001	61200	Commencement	-										1,000		233	21,000						22,233					-
PRE925	103100	001001	30800	Faculty Athletic Rep.	-													2,000						2,000					-
TOTAL UNIVERSITY-WIDE					**1,249**	**-**		**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,500**	**-**	**308**	**28,353**	**-**	**-**	**(1,249)**	**-**	**-**	**30,912**	**-**	**-**	**-**	**-**	**-**
TOTAL PRESIDENT & UNIVERSITY-WIDE					**1,249**	**-**		**274,188**	**39,690**	**-**	**-**	**-**	**-**	**-**	**3,500**	**-**	**103,459**	**313,353**	**-**	**-**	**(1,249)**	**-**	**-**	**732,941**	**-**	**3.25**	**-**	**-**	**3.25**
ACADEMIC AFFAIRS																													
PRO902	201100	001001	61050	VP for Academic Affairs	-			291,758						-	1,630		119,664	25,650						438,703		3.10			3.10
PRO996	201243	001001	61050	International Recruitment	-													87,166						87,166					
PRO977	201255	001001	15001	Undergrad Research	-													8,000						8,000					-
PRO918	201700	001001	30899	Special Projects	-													11,750						11,750					-
PRO921	201900	001001	01000	Instructional Development	-		54,236										37,947	341,632						433,815	1.40				1.40
PRO923	202200	001001	09900	Faculty Diversity Initiatives	-		11,625										3,371	12,698						27,694					-
PRO805	201244	001001	61010	Campus Diversity Committee	-													10,000						10,000					-
PRO924	202300	001001	40400	Catalog Production	-													12,000						12,000					-
PRO927	202600	008001	01000	Endowment - Business	2,323																(2,323)			(2,323)					-
PRO958	202620	008002	01000	Endowment - Gentle	3,534																(3,534)			(3,534)					-
PRO978	201270	001001	30600	Sponsored Projects	-		12,318		-						10,000		9,052	18,809						50,179	0.33				0.33
PRO995	201912	001001	01000	New Faculty Course Release	-		27,259										8,147							35,406	0.70				0.70
REG901	208310	001001	40400	Registrar	70,327			123,168					266,343	3,100	10,000		256,721	25,589						684,921		2.00	7.00		9.00
REG905	208320	001001	40400	Commencement/Diplomas	68,927									300			28	17,505						17,833					-
ISS901	204900	001001	30600	International Education & Development	26,490			250,752	20,000					-	4,430		152,802	121,296						549,280		5.00			5.00
SAB901	202941	001001	30600	Study Abroad	21,000			33,000							10,000		25,726	11,000						79,726			1.00		1.00
PRO802	201700	001008	30899	Provost Special Projects	-													500						500					-
PRO804	201913	001001	01000	Honors Program - Academic Support	-	50,981											27,591							78,572	0.73				0.73
PRO803	201914	001001	30899	Honors Program - Instruction	4,000										4,700	3,492	164	13,924						22,280					-
NWA901	202200	001001	09900	Northwest Accreditation	-				2,500								748	2,300						5,548					-
TOTAL ACADEMIC AFFAIRS					196,601	**50,981**	**105,437**	**698,678**	**22,500**	**-**	**-**	**-**	**266,343**	**3,400**	**40,760**	**3,492**	**641,961**	**719,819**	**-**	**-**	**(5,857)**	**-**	**-**	**2,547,515**	**3.16**	**10.10**	**8.00**	**-**	**21.26**
GRADUATE STUDIES					-																								
GRA901	208810	001001	30600	Graduate Studies	2,250			99,516					93,631	800	4,000		100,208	11,370						309,525		2.00	1.31		3.31
GRA903	208810	001001	30600	Graduate Studies - Marketing	-													113,000						113,000					-
GRA904	208805	001001	30600	Graduate Matriculation Programs	91,895								8,288			5,299	27,009	39,300						79,896		0.18		0.33	0.51
TOTAL GRADUATE STUDIES					**94,145**	**-**	**-**	**99,516**	**-**	**-**	**-**	**-**	**101,919**	**800**	**4,000**	**5,299**	**127,217**	**163,670**	**-**	**-**	**-**	**-**	**-**	**502,421**	**-**	**2.18**	**1.31**	**0.33**	**3.82**
LIBRARY																													
LIB901	208410	001001	30001	Library & Media Services	-	370,637	38,291	204,648				1,000	352,763	2,250	168,350		573,768	129,973						1,841,680	7.00	3.00	9.00		19.00
LIB904	208420	001001	30001	Library Collections	25,000													3,000						3,000					-
LIB924	208420	001001	01000	Course Fees for Media Collections	2,000													2,000						2,000					-
LIB927	208412	001001	30001	Library Exhibits	-													2,500						2,500					-
LIB945	208420	001001	30001	Library Purchases/Books-General	-														21,131					21,131					-
LIB946	208452	001001	30001	Library Purchases/Books-Reference	-														-					-					-
LIB947	208453	001001	30001	Library Purchases/Continuations	-														33,900					33,900					-
LIB948	208454	001001	30001	Library Purchases/Serials	-														29,000					29,000					-
LIB949	208455	001001	30001	Library Purchases/Binding	-														500					500					
LIB950	208420	001001	30001	Library Subscriptions/ Databases	-													143,300						143,300					-
LIB951	208420	001001	30001	Library Subscriptions -OCLC	-													11,000						11,000					-
LIB952	208420	001001	30001	Library Subscriptions - Other	-													22,500						22,500					-
LIB953	208420	001001	30001	Library Subscriptions / eBooks	-													18,000						18,000					-
LIB956	208420	001001	30001	Library - Pay Per View	-													65,000						65,000					-
LIB959	208420	001001	30001	Library Subscriptions/ e-Journals	-													134,709						134,709					-
TOTAL LIBRARY					**27,000**	**370,637**	**38,291**	**204,648**	**-**	**-**	**-**	**1,000**	**352,763**	**2,250**	**168,350**	**-**	**573,768**	**531,982**	**84,531**	**-**	**-**	**-**	**-**	**2,328,220**	**7.00**	**3.00**	**9.00**	**-**	**19.00**
ENROLLMENT MANAGEMENT																													
RET901	208590	001001	61050	Enrollment Management	24,856			122,004					43,418				83,573	57,312						306,307		1.00	1.00		2.00
MKT901	208584	001001	61050	Marketing/Student Recruitment	-													171,544						171,544					-
ADM910	208581	001001	40400	Admissions	176,800			362,390				312	132,683	1,700	40,770		347,969	276,206						1,162,030		9.00	4.25		13.25
ADM911	208582	001001	40400	Matriculation Programs	343,489								25,490		6,000		19,488	149,055						200,033			0.75		0.75
FAI903	208595	001001	40600	Financial Aid Office	20,000			275,424					158,264	6,000	8,035		288,271	25,567						761,561		6.00	4.00		10.00
AAD901	208820	001001	40200	Academic Advising	2,080			240,696					47,760	800	16,960		196,359	15,575						518,150		6.00	1.00		7.00
WRC901	202936	001001	01000	Writing Center	-	31,625		64,032							24,554		67,948	5,228						193,387	0.50	1.80			2.30
LCT901	208830	001001	40899	Learning Center	-			48,468							9,310		26,296	1,352						85,426		1.00			1.00
ADM923	208585	001001	30600	International Student Academic Support	-	38,911									6,060		22,259	5,000						72,231	0.63				0.63
TOTAL ENROLLMENT MANAGEMENT					**567,225**	**70,536**	**-**	**1,113,014**	**-**	**-**	**-**	**312**	**407,615**	**8,500**	**111,689**	**-**	**1,052,163**	**706,839**	**-**	**-**	**-**	**-**	**-**	**3,470,667**	**1.13**	**24.80**	**11.00**	**-**	**36.93**
TOTAL ACADEMIC ADMINISTRATIVE UNITS					**884,971**	**492,154**	**143,728**	**2,115,856**	**22,500**	**-**	**-**	**1,312**	**1,128,641**	**14,950**	**324,799**	**8,791**	**2,395,109**	**2,122,310**	**84,531**	**-**	**(5,857)**	**-**	**-**	**8,848,823**	**11.29**	**40.08**	**29.31**	**0.33**	**81.01**

					Budgeted	Tenure-Track Faculty Salary (+)	NTT Faculty Salary (+)	Unclass Salary (+)	Stipends (+)	Academic Overload (+)	Academic Pay Summer (+)	Other Unclassified Pay (+)	Classified Salary (+)	Classified Pay (+)	Student Pay (+)	Graduate Assist Pay (+)	Other Payroll Exp OPE (+)	Services and Supplies (+)	Capital Outlay/ Equip (+)	Intrnl Sales Reimburse (Redctn/Exp) (-)	Transfer In Institution Resources (-)	Transfer Out Institution Resources (+)	Transfer Out Institution Resources (+)		FTE				
INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Revenue	Acct 10102 Activ "TENT"	Acct 10102	Acct 10103	Acct 10107	Acct 10201	Acct 10203	Acct 102XX	Acct 10301	Acct 104XX	Acct 10501	Acct 10620	Acct 109xx	Acct 20000	Acct 40000	Acct 79000	Acct 91250	Acct 92250	Acct 92255	TOTAL EXP	Unclass Faculty	Unclass Non-Faculty	Classified	Graduate	Total
COLLEGE OF LIBERAL ARTS & SCIENCES																													
DLA904	204110	001001	30600	Dean of Liberal Arts & Sciences	-			169,008							1,000	-	72,037	3,943						245,988		2.00		-	2.00
DLA906	204130	001001	01000	Military Science Lab Fees	-													-						-					-
DLA909	204150	006001	01000	ETIC Targeted Program Funding	-		175,292			-			47,125		8,368		117,061	25,000			(288,545)			84,301	4.65		1.00		5.65
DLA914	204171	001001	01000	Dean's Faculty Support	-													50,000						50,000					-
DLA915	204172	001001	01000	Chair Research/Travel	-													8,400						8,400					-
DLA920	204173	001001	01000	Fire Service Administration	2,500		28,545	60,936			2,850		39,566				72,184	4,850						208,931	0.76	1.00	1.00		2.76
NUR901	204174	001006	01000	Nursing	-	109,095	94,300						42,764				151,701	20,000			(307,927)			109,933	4.50		1.00		5.50
BUS902	204200	001001	01000	Business	-	584,631	501,594		13,958	77,136	58,025		35,156		900		664,877	10,850						1,947,127	20.30		1.00		21.30
CSD902	204300	001001	01000	Computer Science Instruction	-	541,837	62,193		13,958	-	67,241		80,860		5,070		409,311	2,566						1,183,037	8.60		1.00		9.60
CSD903	204310	001001	01000	Computer Science Course Fees	3,921										-		-	3,921						3,921					-
CAD902	204410	001001	01000	Art Department Supplies	68,320									3,000	338		277	64,125						67,740					-
CAD907	204420	001001	01000	Music Department	44,850									400	5,000		220	36,557						42,177					-
CAD927	204425	001001	01000	Dance Department	5,540													5,540						5,540					-
CAD913	204430	001001	01000	Theater Arts Dept. Fees	8,050													8,050						8,050					-
CAD916	204440	001001	01000	Creative Arts Dept.	-	1,605,791	550,368	99,993	17,036	20,074	58,660	101,160	52,617		26,775	13,968	1,315,537	28,039						3,890,017	40.74	3.00	1.42	1.00	46.16
CAD922	204450	001001	01000	MIDI Electronic Music Fees	8,006										500		10	7,496						8,006					-
HUM902	204500	001001	01000	Humanities Division	-	1,712,025	666,965		12,734	16,045	77,619		34,766		1,250	3,492	1,446,448	17,340						3,988,685	43.03		1.00	0.25	44.28
HUM906	204510	001001	01000	Humanities Fees	-													-						-					-
NSM902	204600	001001	01000	Natural Science/Math Division	-	1,020,080	373,902			33,875	55,230		125,668		10,720		902,719	26,750						2,548,945	25.52		3.00		28.52
NSM960	204610	001001	01000	Biology Course Fees	87,334													87,334						87,334					-
NSM961	204612	001001	01000	Chemistry Course Fees	38,425													38,425						38,425					
NSM962	204613	001001	01000	ES, GS, PH Course Fees	54,716													54,716						54,716					
NSM934	204615	001001	01000	Geology Plotter/Equip. Fees	1,530													1,530						1,530					-
NSM941	204618	001001	01000	Natural Science/Math Fees	2,645													2,645						2,645					-
MTH042	204605	001001	01000	NSM Mathematics	-	441,144	252,856		12,887	10,697	16,342		30,338		11,100		432,602	5,000						1,212,965	13.71		0.92		14.62
MTH043	204067	001001	01000	NSM Math Center	-										13,000		260	300						13,560					-
PSY901	204650	001001	01000	Behavioral Sciences Division	-	611,775	233,471		12,722	15,939	76,945		43,418				547,778	12,520						1,554,568	16.06		1.00		17.06
SOC902	204700	001001	01000	Social Sciences Division	-	1,250,133	110,530		13,958	-	73,058		37,049		1,300	10,476	773,507	11,180						2,281,191	20.91		1.00	0.75	22.66
COR901	204800	001001	01000	Corrections Program	-	464,316	150,644			80,369	77,361		39,566				434,333	11,740						1,258,329					-
TOTAL LIBERAL ARTS & SCIENCES					**325,837**	**8,340,828**	**3,200,660**	**329,937**	**97,251**	**254,135**	**563,331**	**101,160**	**608,894**	**3,400**	**85,321**	**27,936**	**7,340,864**	**548,817**	**-**	**-**	**(596,472)**	**-**	**-**	**20,906,062**	**198.78**	**6.00**	**13.33**	**2.00**	**220.12**
COLLEGE OF EDUCATION																													
DOE905	206160	001001	30600	Dean of Education Operations	500			254,658				-	87,480		2,200	13,918	200,288	35,764						594,308	1.00	2.83	2.00	0.98	6.81
DOE901	206110	001001	01000	Teacher Education Division	-	1,032,012	626,902	174,754	11,668	34,302	158,137		127,110	2,370	1,000	19,207	1,160,621	81,275						3,429,358	53.23	3.82	2.83	1.39	61.28
DOE953	206122	001001	01000	Chair Research/Travel	-													6,000						6,000					-
DOE965	206123	001001	01000	Bilingual Initiative	-		7,714		1,500		-					1,136	2,468	25,970						38,788	0.21			0.08	0.29
DOE908	206130	001001	01000	Off Campus Adv St.	42,000													42,000						42,000					-
DOE964	206141	001001	01000	COE Accreditation	-													28,415						28,415					-
HPE903	206310	001001	01000	Health and Physical Education	8,293	616,529	506,005		11,668	11,041	48,109		35,934		-	13,918	709,819	31,931						1,984,954	33.39		1.00	0.98	35.37
HPE910	206310	001001	01000	Health/Physical Educ. Fees	32,800													32,800						32,800					-
SPE842	206510	001001	01000	Special Education Fees	6,720													6,720						6,720					
SPE902	206510	001001	01000	Special Education Division	-	412,757	291,851	-	12,546	8,052	41,650	22,631	80,972	3,543	6,100	13,918	486,078	19,476						1,399,574	21.43	-	1.80	0.98	24.21
TOTAL EDUCATION					**90,313**	**2,061,297**	**1,432,473**	**429,412**	**37,381**	**53,395**	**247,896**	**22,631**	**331,496**	**5,913**	**9,300**	**62,097**	**2,559,274**	**310,351**	**-**	**-**	**-**	**-**	**-**	**7,562,917**	**109.27**	**6.65**	**7.63**	**4.41**	**127.96**
DIVISION OF EXTENDED PROGRAMMING																													
DEP701	208111	001001	07000	Program Admin/Develop	-			122,028						-			61,245	43,400						226,673		2.00	-		2.00
DEP730	208111	001001	07000	DEP - Special Education	-													-						-	-				-
DEP732	208111	001001	07000	DEP Bilingual/ESOL Endorsement	-													-						-	-				-
DEP793	208111	001001	07000	K12 Literacy Partnerships	-													-						-	-				-
DEP742	208142	001001	07000	DEP Courses/Workshops Incubator	-													-						-	-				-
DEP743	208143	001001	07000	Credit Overlay	-													-						-					-
DEP760	208160	001001	07000	DEP Career and Technical Education	-													-						-	-				-
DEP791	208162	001001	07000	High School Dual Credit	-													-						-	-				-
DEP792	208163	001001	07000	DEP Alaska Programs	-													-						-					-
DEP794	208165	001001	07000	Center for Teaching/Learning	-			88,512					49,402		8,000		86,644	45,000						277,557		2.00	1.49		3.49
TOTAL DEP					**-**	**-**	**-**	**210,540**	**-**	**-**	**-**	**-**	**49,402**	**-**	**8,000**	**-**	**147,889**	**88,400**	**-**	**-**	**-**	**-**	**-**	**504,230**	**-**	**4.00**	**1.49**	**-**	**5.49**
TEACHING RESEARCH INSTITUTE																													
TRD901	208210	001500	15500	Administrative Services	-	122,288											61,513	9,150						192,951	1.45				1.45
TRD905	208220	001500	15500	Support Services	300,000	134,806									20,800		75,313	44,096			(192,360)			82,655	2.10				2.10
TRD906	208230	001500	15500	Staff Development	-													15,000						15,000					-
TRD907	208240	001500	15500	Grants Services	-	-											-	19,500						19,500	-				-
		001500		**(Subtract from)/Add to Fund Balance**																									-
TOTAL TEACHING RESEARCH INSTITUTE					**300,000**	**257,094**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,800**	**-**	**136,826**	**87,746**	**-**	**-**	**(192,360)**	**-**	**-**	**310,106**	**3.55**	**-**	**-**	**-**	**3.55**

					Budgeted	Tenure-Track Faculty Salary (+)	NTT Faculty Salary (+)	Unclass Salary (+)	Stipends (+)	Academic Overload (+)	Academic Pay Summer (+)	Other Unclassified Pay (+)	Classified Salary (+)	Classified Pay (+)	Student Pay (+)	Graduate Assist Pay (+)	Other Payroll Exp OPE (+)	Services and Supplies (+)	Capital Outlay/ Equip (+)	Intrnl Sales Reimburse (Redctn/Exp) (-)	Transfer In Institution Resources (-)	Transfer Out Institution Resources (+)	Transfer Out Institution Resources (+)		FTE				
INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Revenue	Acct 10102 Activ "TENT"	Acct 10102	Acct 10103	Acct 10107	Acct 10201	Acct 10203	Acct 102XX	Acct 10301	Acct 104XX	Acct 10501	Acct 10620	Acct 109xx	Acct 20000	Acct 40000	Acct 79000	Acct 91250	Acct 92250	Acct 92255	TOTAL EXP	Unclass Faculty	Unclass Non-Faculty	Classified	Graduate	Total
FINANCE & ADMINISTRATION																													
VPF901	301000	001001	61050	VP Finance & Administration	-			146,004									60,321	10,000						216,325		1.00			1.00
BAO901	303100	001001	61050	Business Office	8,200			267,576		1,250			464,442	4,368	15,600		430,768	111,260		(26,000)				1,269,264		4.00	9.95		13.95
BAO911	303200	001001	80500	Perkins Loan Recovery	23,547								12,669				10,050							22,719.44			0.40		0.40
BAO914	303500	001001	61010	Records Retention	-												-	1,500						1,500					-
BAO928	303510	001001	61050	Mailroom	-								44,539	230	18,138		32,689	8,890						104,486			1.20		1.20
BAO916	303700	001001	61200	Bus. Services & Financial Aid Admin.	-												-	2,000						2,000					-
BAO923	303900	001001	61200	Bank Card Service Fees	45,000												-	60,000						60,000					-
BAO931	303150	001010	61050	Shared Services - Management Costs	42,000													399,142			(1,837,915)			(1,438,773)					-
BAO932	303100	001010	61050	Shared Services - Financial Stmt & Treasury	-													192,921						192,921					-
BUD901	304000	001001	61050	Budget/Payroll Office	-			97,248					122,354	6,000	3,750		144,478	5,500						379,330		2.00	3.00		5.00
BUD905	304000	001010	61050	Shared Services - Payroll Processing	-													46,713						46,713					-
PPO901	306110	001001	50002	Physical Plant Administration	21,500			140,232				660	17,195				87,370	14,611						260,068		2.00	0.50		2.50
PPO908	306131	001001	52500	Bldg. Maint/Oper.	3,300			70,380				500	690,127	50,000	121,000		496,940	700,000		(900,462)				1,228,485		1.00	15.00		16.00
PPO910	306132	001001	51000	Heating & Ventilation Services	-								98,158	5,000	11,520		62,477	56,270		(90,000)				143,425			2.00		2.00
PPO912	306134	001001	50500	Custodial Services	1,300			88,920				600	896,713	25,000	37,620		825,935	150,000		(832,000)				1,192,788		2.00	31.00		33.00
PPO915	306136	001001	51500	Sanitation Services	-												-	25,000		(22,000)				3,000					-
PPO916	306139	001001	52500	Oper. & Maint. of Swimming Pool	-												-	20,000		(20,000)				-					-
PPO917	306150	001001	50002	Physical Plant Stores	-								79,472				55,909	-		(6,000)				129,381			2.00		2.00
PPO919	306165	001001	51500	Recycling Operations	8,000													42,000		(1,452)				40,548					-
PPO920	306160	001001	52000	Campus Grounds Maint.	500			51,024				500	303,865	8,000	29,000		252,594	111,900		(120,000)				636,883		1.00	8.00		9.00
PPO922	306170	001001	61010	Admin. & Facilities Planning Dept.	-			71,916					113,162	5,000			105,673	-		(150,000)				145,751		1.00	2.00		3.00
PPO924	306180	001001	50002	Accounting	-								76,008	1,000			46,517	-						123,525			1.50		1.50
PPU901	306310	001001	51000	Light & Power Utilities	-												-	775,000		(320,000)				455,000					-
PPU902	306320	001001	51000	Water Utilities	-												-	145,000		(14,500)				130,500					-
PPU903	306330	001001	51000	Gasoline Utilities	-												-	30,000		(7,500)				22,500					-
PPU904	306340	001001	51000	Heating - Oil Purchase	-												-	10,000						10,000					-
PPU905	306350	001001	51000	Heating - Gas Purchase	-												-	480,000		(272,000)				208,000					-
PPF715	306430	001009	52500	EMC System	30,000												-	25,000		-				25,000.00					-
HRO907	307011	001001	61050	Human Resources Office	-			219,137					59,270		2,000		145,862	8,946						435,216		3.67	1.98		5.65
HRO909	307013	001001	61050	Employee Search Fund	-												-	85,000						85,000					-
HRO910	307014	001001	61050	Support ADA/WC Equip	3,000												-	15,000						15,000					-
HRO911	307015	001001	61050	Staff Development	-												-	23,000						23,000					-
HRO913	307011	001010	61050	Shared Services - Collective Bargaining	-													47,798						47,798					-
UCS901	309000	001001	30899	Computing Services (Admin)	15,000			242,592					1,006,413	4,000	86,615		643,198	339,110	50,000	(286,086)				2,085,842		3.00	15.00		18.00
UCS905	309000	001001	30899	IT Resale	-													1,500,000		(1,500,000)				-					
UCS911	309000	001001	30899	Technology Support - Students	-								126,491	500	71,284		71,987	540,610	68,160					879,032			2.00		2.00
UCS913	309000	001010	30899	Shared Services - Fifth Site Operations	-													581,774						581,774					-
PSS917	309110	001001	61050	Campus Safety & Security	-			36,732					248,218	51,956	53,000		208,321	21,550		(265,756)				354,020		0.50	6.25		6.75
PSS915	309111	001001	61050	Risk Management	-			69,450					19,783	300	-		55,355	13,375						158,263		1.25	0.50		1.75
PSS920	309111	001010	61050	Shared Services - Risk Management	-													611,567						611,567					-
TOTAL FINANCE/ADMIN					**201,347**	**-**	**-**	**1,501,211**	**-**	**1,250**	**-**	**2,260**	**4,378,878**	**161,354**	**449,527**	**-**	**3,736,445**	**7,210,437**	**118,160**	**(4,833,756)**	**(1,837,915)**	**-**	**-**	**10,887,852**	**-**	**22.42**	**102.28**	**-**	**124.70**
STUDENT AFFAIRS																													
DOS901	400500	001001	40002	VP for Student Affairs	-			197,745					34,818		24,006		120,876	46,884						424,330		2.25	0.88		3.13
DOS906	401000	001001	40200	Service Learning & Career Dev.	29,000			131,161					27,729		7,500		93,403	51,883						311,676		2.78	0.59		3.36
DOS911	403000	001001	40899	Office of Disability Services	4,034			239,319				87,500	37,748		22,000		202,767	74,875		(13,438)				650,771		6.00	1.00		7.00
DOS948	401010	001001	40200	Upward Bound	-			16,404							-		10,512	9,250						36,166		0.35			0.35
DOS949	402000	001001	40899	Student Enrichment Program	-			96,325					5,772		1,818		69,232	37,700						210,847		3.38	0.20		3.58
DOS950	401020	001001	40600	Job Location/Development	-			5,411					12,329				13,351	80						31,171		0.08	0.26		0.34
MSS901	408200	001001	40400	Multicultural Student Services	17,827			88,884					30,476	250	8,359		74,447	25,735						228,151		2.00	1.00		3.00
SLA937	406160	001001	45701	New Student Week	140,987			26,125							53,926		15,551	51,750						147,352					-
WUC907	406330	001001	40800	Student ID Cards	5,000										1,500		30	3,000						4,530					-
TOTAL STUDENT AFFAIRS					**196,848**	**-**	**-**	**801,374**	**-**	**-**	**-**	**87,500**	**148,873**	**250**	**119,109**	**-**	**600,170**	**301,157**	**-**	**(13,438)**	**-**	**-**	**-**	**2,044,994**	**-**	**16.84**	**3.93**	**-**	**20.76**
UNIVERSITY ADVANCEMENT																													
DIA907	501000	001001	61050	University Advancement Operations	-			228,264					160,592	33,442	30,000		231,058	31,790		-				715,146		3.00	4.00		7.00
DIA954	501050	001001	61050	Annual Fund	-													30,000						30,000					-
DIA955	501060	001001	61050	Public Relations	-			100,464					34,734	5,000	17,960		90,319	13,360						261,837		2.00	0.80		2.80
DIA922	504000	001001	61050	Alumni Relations/IOHP	-													20,000						20,000					-
DIA604	506104	001001	61050	WOU Magazine	-													38,000						38,000					-
DIA700	507000	008003	01000	Endowment - Jensen	4,206													30,000			(4,206)			25,794					-
TOTAL UNIV ADVANCEMENT					**4,206**	**-**	**-**	**328,728**	**-**	**-**	**-**	**-**	**195,326**	**38,442**	**47,960**	**-**	**321,376**	**163,150**	**-**	**-**	**(4,206)**	**-**	**-**	**1,090,777**	**-**	**5.00**	**4.80**	**-**	**9.80**
GENERAL INSTITUTION																													
GFA947	901300	001005	01000	OUS Supplemental Tuition Grant																				-					-
GEN941	916100	001001	61010	Assessments from State Gov't	-													329,610						329,610					-
GEN943	917100	001001	80700	Misc. Sales/Service	200													-						-					-
GEN846	918470	001001	80500	Vacancy/Turnover Pool	-			124,642									34,851						37,713	197,206					-
GEN981	918450	001001	80500	Graduate Asst. Fee Remissions	-												264,000							264,000					-
GEN819	999996	001001	61010	General Institution	2,164,103													672,000						672,000					-
GEN983	999998	001001	61010	Institution-wide Support	-													65,041						65,041					-
GEN710	999998	001001	01000	Institution Wide -Instruct Support	-													165,300						165,300					-
GEN712	999998	001001	30800	Institution Wide -Academic Support	-													326,950						326,950					-
GEN713	999998	001001	40002	Institution Wide -Student Services	-													39,900						39,900					-
GEN714	999998	001001	50002	Institution Wide - Facility Support	-													18,230						18,230					-
GEN715	999998	001001	61050	Institution Wide - Inst Support	-													81,410						81,410					-
GEN812	999997	001001	45501	University Center Support	-													124,713						124,713					-
GEN862	917100	010002	80700	Summer Session Tuition - Even Year	1,117,419																			-					-
GEN863	917100	010003	80400	Summer Session Tuition - Odd Year	368,244																			-					-
GEN896	999998	001007	62900	Copier Replacement Reserve	-													30,000			(21,869)			8,131					-
GEN944	917200	001001	80400	Tuition	39,797,941													1,500,000						1,500,000					-
GEN945	917200	001001	80500	Fee Remissions	(3,366,000)																			-					-
GEN954	917300	001001	80200	Indirect/Admin. Costs	228,500																			-					-
GEN837	917400	001001	80200	~7% Administrative Fee	-															(1,453,873)				(1,453,873)					-
GEN984	999998	001001	80500	State Appropriations	17,372,667																	2,659,928	2,447,244	5,107,172					-
GEN870	999995	003001	01000	Federal Education Stabilization	-																			-					-
GEN971	918310	001001	09900	Instruction - Reserves	-													300,000						300,000	-				-
GEN999	917100	001001	61010	GRV Misc Sales & Services	550													275						275					
GEN836	999996	001001	81000	Unearned Enrollment Budget	-																			-					-
GEN877	999996	001001	99200	SELP funding/interest expense	391,692													409,000						409,000					-
		001001		**(Subtract from)/Add to Fund Balance**																				-					-
TOTAL GENERAL INSTITUTION					**58,075,316**	**-**	**-**	**124,642**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**298,851**	**4,062,429**	**-**	**(1,453,873)**	**(21,869)**	**2,659,928**	**2,484,956**	**8,155,064**	**-**	**-**	**-**	**-**	**-**
	GENERAL FUND TOTALS				**60,080,087**	**11,151,373**	**4,776,860**	**6,115,888**	**196,822**	**308,780**	**811,227**	**214,863**	**6,841,510**	**224,309**	**1,068,316**	**98,824**	**17,640,264**	**15,208,150**	**202,691**	**(6,301,067)**	**(2,659,928)**	**2,659,928**	**2,484,956**	**61,043,767**	**322.89**	**104.24**	**162.77**	**6.74**	**596.64**

						Faculty Salary (+)	Unclass Salary Non-Fac (+)	Academic Pay (+)	Other Academic Pay (+)	Classified Salary (+)	Classified Pay (+)	Student Pay (+)	Graduate Assist Pay (+)	Other Payroll Exp OPE (+)	Services and Supplies (+)	Student Aid (+)	Merchandise for Resale (+)	Internal Sales Reimburse (+)	Depreciation (+)	Transfer In Resources (-)	Transfer Out Resources (+)	Transfer In Incidental Fee Resources (-)	Transfer Out Incidental Fee Resources (+)	Tranfer In General Fund Support (-)	Transfer Out to OUS Instit. (+)	
FIS INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Total Revenue	Acct 10102	Acct 10103	Acct 10201	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 50000	Acct 60000	Acct 79392	Acct 80000	Acct 91001	Acct 92005	Acct 91105	Acct 92105	Acct 91255	Acct 92225	TOTAL EXP
DESIGNATED AND SERVICE DEPT. (050000 - 099999) FUNDS																										
PRE919	101100	060001	80500	SUNDRY GIFTS (NONGEN)	500										466											966
CTL903	202930	090003	99100	TECHNOLOGY RESOURCE CENTER	-										-											-
SAB902	202942	057022	20002	NON-CREDIT INT'L PROGRAMS	1,000										909											1,909
SPE918	206540	057001	20002	FREEBURG DEAF CENTER	10,000										24,000											49,728
SPE972	206530	057021	20002	SPE REHAB COUNSELING - DEAFNESS	200										1,053											2,182
GFA935				GFA SCHOLARSHIPS	200										-	30,000				(40,356)						(10,356)
																										-
CAD910	204420	057005	20002	BAND FESTIVAL	6,750				750			450		164	3,588						1,422					10,338
CAD911	204420	057011	20002	VESPERS	1,800										174						1,613					1,974
CAD912	204420	057902	82002	MUSIC SCHOLARSHIPS	4,700										-	4,700				(3,447)						1,253
CAD928	204410	057017	01000	QUARRIED SCULPTURE STONE	1,800										1,673											3,473
CAD929	204420	057019	20002	CHORAL FESTIVAL	2,200							375		8	1,279						412					3,479
CAD943	204420	057031	20002	MEL BROWN JAZZ CAMP	67,000									2,337	34,861											101,861
																										-
DEP850	208111	050313	20002	DEP HEALTHCARE INTERPRETING	-				-					-	-											-
DEP910	208111	050300	20002	DEP NON CREDIT SPECIAL PROJECTS	100										15,000											31,500
DEP915	208111	050305	20002	DEP PUBLIC SERVICE PROGRAMS	-	-		-		-				-	-											-
DEP960	208111	050311	20002	DEP CENTER OF LEADERSHIP AND COMMUNITY	-										-											-
																										-
TRD909	208250	057502	15500	TR CONSULTING	11,000										10,000											21,000
TRD911	208250	057503	15500	TR PUBLICATIONS	500										455											956
TRD913	208250	065501	15500	TR RESEARCH SUPPORT	1,100										1,000											2,100
TRD914	208250	090500	15500	TR TECH SUPPORT	36,098	17,598								11,061	15,755											60,169
TRD899	208250	057507	20002	TR READ OREGON	-	-								-	-											-
TRD886	208250	050308	20002	DEP TRAFFIC SAFETY ED.	23,500										20,000											42,000
																										-
PRT904	208620	090002	99100	PRINTING PRODUCTION	310,000					85,331	515	9,200		60,471	116,463				42,045							430,488
BAO929	303510	090020	99100	MAILROOM	188,033										180,533				7,500							368,566
PSS918	309110	057013	61050	PUBLIC SAFETY	3,000										2,799											5,799
PPO928	306136	090023	51500	COMPACTOR SERVICES	50,675									-	46,068				5,175							97,311
																										-
UCS904	208735	090032	99100	COMPUTER MAINTENANCE	70,737					26,716		8,510		16,014	17,545											86,330
UCS907	309006	090022	99100	TELECOMMUNICATIONS	1,229,800					170,773	4,000	2,000		102,239	859,887				126,000							2,174,786
																										-
DOS957	400505	057026	40899	NATIONAL STUDENT EXCHANGE	2,000										2,000											4,000
TOTAL DESIGNATED AND SERVICE DEPT FUNDS					2,022,693	17,598	-	-	750	282,820	4,515	20,535	-	192,293	1,355,508	34,700	-		180,720	(43,803)	3,447	-	-			3,491,812
AUXILIARY ENTERPRISES (100000 - 199999) FUNDS (EXCLUDING IFC)																										
AUX966	310100	150001	47500	WOU BOOKSTORE	1,898,254		57,612			229,962	8,000	12,500		201,536	389,077		999,567						-			1,898,254
AUX985	310100	150003	47500	BOOKSTORE COSTSHARE	-		-			-	-	-		-	-							-				-
AUX986	310100	150004	47500	BOOKSTORE RENTAL OPERATION	-		-							-	-		-		-	-						-
OUR901	405110	101001	45001	OFFICE OF UNIVERSITY RESIDENCES	6,936,120		438,368	8,500		121,781	1,755	193,910		390,114	5,569,815	-					100,000					6,824,243
OUR902	405120	101001	45001	RES HALL PROG & TRNG	-										42,000											42,000
OUR903	405130	101001	45001	RES HALL ASSOC	11,550							26,361		528	21,161											48,050
OUR919	405150	101012	45001	RESIDENCE HALL VENDING	10,000										8,608						-					8,608
AUX977	405413	101001	45001	OFFICE OF RESIDENTIAL DINING	3,464,075		168,144			442,375	5,500	316,114		448,177	1,060,998		1,004,582				-					3,445,890
AUX978	405420	106001	45001	OFFICE OF RETAIL DINING	1,032,922					136,970	325	157,500		110,645	213,728		413,169		3,322							1,035,659
BAO919	303800	140001	47000	PARKING SERVICES	380,162		18,366			40,568	600	22,000		41,807	227,695			(55,501)	-		80,000					375,535
DIA527	505002	190104	48500	SMITH FINE ARTS, EVEN YEAR	-									-	-											-
DLA912	204170	190170	15500	RAINBOW DANCE	14,231						10,000	1,500		1,216	2,524											15,240
GEN951	917200	199999	48500	ACADEMIC YEAR INCIDENTAL FEES	4,472,077									-	-								4,678,778			4,678,778
GEN876	917200	199991	99200	RECREATION CENTER BUILDING FEE	650,000										650,000											650,000
GFA962	901300	190152	48500	LIBRARY VENDING INCOME	3,000									-	2,500		-				500					3,000
GFA964	901300	190151	48500	GENERAL VENDING INCOME	42,000									-	2,144						39,856					42,000
PRE921	101300	101001	61010	PRESIDENT CATERING SERVICES	-										5,000											5,000
TRD915	208250	190500	15500	TR CHILD DEVELOPMENT CENTER	311,889	112,122			31,753			59,940		118,445	41,664							(57,567)				306,357
SHC901	404100	130002	46500	STUDENT HEALTH FEES	1,812,236										-						1,812,236					1,812,236
SHC904	404100	130001	46500	STUDENT HEALTH & COUNSELING	86,921		415,558	3,975		448,513	2,160	17,250		551,950	407,924					(1,812,236)						35,093
SHC915	404102	130001	46500	SHC WELLNESS EDUCATION	-										22,596											22,596
SLA936	406180	110070	45701	FOCUS ON LEADERSHIP	3,500									-	6,293					(2,381)						3,912
TOTAL AUXILIARY NON-ATHLETICS/NON-IFC FUNDS					**21,128,937**	**112,122**	**1,098,048**	**12,475**	**31,753**	**1,420,169**	**28,340**	**807,075**	**-**	**1,864,417**	**8,673,726**	**-**	**2,417,318**	**(55,501)**	**3,322**	**(1,814,617)**	**2,032,592**	**(57,567)**	**4,678,778**			**21,252,449**

						Faculty Salary (+)	Unclass Salary Non-Fac (+)	Academic Pay (+)	Other Academic Pay (+)	Classified Salary (+)	Classified Pay (+)	Student Pay (+)	Graduate Assist Pay (+)	Other Payroll Exp OPE (+)	Services and Supplies (+)	Student Aid (+)	Merchandise for Resale (+)	Internal Sales Reimburse (+)	Depreciation (+)	Transfer In Resources (-)	Transfer Out Resources (+)	Transfer In Incidental Fee Resources (-)	Transfer Out Incidental Fee Resources (+)	Tranfer In General Fund Support (-)	Transfer Out to OUS Instit. (+)	
FIS INDEX	**FIS ORGN**	**FIS FUND**	**PROG**	**DEPT NAME**	**Total Revenue**	**Acct 10102**	**Acct 10103**	**Acct 10201**	**Acct 102xx**	**Acct 10301**	**Acct 10400**	**Acct 10501**	**Acct 10600**	**Acct 109xx**	**Acct 20000**	**Acct 50000**	**Acct 60000**	**Acct 79392**	**Acct 80000**	**Acct 91001**	**Acct 92005**	**Acct 91105**	**Acct 92105**	**Acct 91255**	**Acct 92225**	**TOTAL EXP**
Associated Students of WOU																										
ASW903		110120		ASWOU Administration	-					24,337		60,392		23,551	25,899							(127,823)				32,255
ASW904		110120		ASWOU Parent Acct	-										-											-
ASW909		110120		ASWOU Communications	-										6,435							(4,582)				8,288
ASW910		110120		ASWOU Book Exchange	10,000										11,130							-				22,260
ASW913		110120		ASWOU Special Projects	-										-							-				-
ASW915		110120		Model United Nations	-										18,998							(18,560)				19,436
ASW923		110120		ASW Art Club	-										2,670							(1,302)				4,038
ASW925		110120		ASWOU Clubs & Organizations	-										-											-
ASW926		110120		ASWOU Executive Expense	-										17,369							(17,369)				17,369
ASW929		110120		ASWOU OSA	-										28,991							(28,991)				28,991
ASW934		110120		Natural Science	1,200										9,703							(8,117)				11,289
ASW936		110120		Multicultural Student Union	2,000										21,895							(19,833)				23,957
ASW937		110120		Student Organization Director	-										3,359							(3,359)				3,359
ASW942		110120		ASWOU Elections	-										1,000							(628)				1,372
ASW943		110120		ASW Multicultural Programs	-										1,601							(1,307)				1,895
ASW944		110120		ASWOU Interntl Student Organization	-										4,477							(4,477)				4,477
ASW947		110120		Business & Economics	-										2,363							(1,731)				2,995
ASW948		110120		M.E. Ch. A.	-										9,392							(9,392)				9,392
ASW951		110120		Triangle Alliance	181										2,644							(2,071)				3,217
ASW953		110120		WOU Chapter of ASCD	-										4,935							(4,711)				5,159
ASW956		110120		Stonewall Queer Resource Center	-										-											-
ASW959		110120		Monmouth-Independence Tenants Union	-										-							-				-
ASW961		110120		College Republicans	-										2,169							(900)				3,438
ASW965		110120		Crew Club	-										-											-
ASW968		110120		ASW Campus Sustainability	-										437							(237)				637
ASW969		110120		Black Student Union	-										2,338							(1,701)				2,975
ASW970		110120		Psychology Students Association	-										2,151							(1,831)				2,471
ASW971		110120		Chinese Club	-										1,263							(1,133)				1,393
ASW972		110120		Math Club	-										970							(857)				1,083
ASW973		110120		American Sign Language Club	90										1,088							(402)				1,774
ASW974		110120		Monmouth Student Nurses Assoc	-										592							(269)				915
ASW975		110120		Wolves Against Breast Cancer	-										-							-				-
ASW976		110120		Nat Society of Leader & Success	-										1,000							-				2,000
ASW978		110120		Hawaii Club	-										640							(265)				1,015
ASW979		110120		CCRA	-										-											-
ASW980		110120		Anthropology Club	30										781							(604)				958
ASW981		110120		ASWOU Senate	-										399							(323)				475
ASW982		110120		ASWOU Judicial Board	-										200							-				400
ASW983		110120		ASWOU Food Pantry	-										300							(300)				300
ASW984		110120		Pre-Law Club	-										1,744							(1,744)				1,744
ASW985		110120		Green Dot Club	-										729							(729)				729
				TOTAL ASWOU	**13,501**	**-**	**-**	**-**	**-**	**24,337**	**-**	**60,392**	**-**	**23,551**	**189,662**	**-**	**-**	**-**	**-**	**-**	**-**	**(265,548)**	**-**	**-**	**-**	**222,056**
Campus Recreation																										
DOS967				Health & Wellness Center	61,500		155,364		-	14,602	2,655	180,782		101,166	336,382				158,245		78,155	(803,369)				560,364
DOS982				Health and Wellness Programs	4,500				1,975		4,970	4,141		730	8,737							(14,247)				15,043
DOS983				Aquatic Center Operation	-							37,769		755	75,868							(105,404)				84,856
DOS984				Aquatic Center Programs	45,000						2,250	33,930		889	7,179						7,437	-				58,864
DOS985				Intramurals	15,000							35,000		700	20,630							(32,476)				44,484
DOS986				Turf and Grass Fields	2,700							2,524		50	19,897							(10,067)				32,301
DOS800				Men's Lacrosse	-										23,000							(23,000)				23,000
DOS801				Men's Soccer	-										2,139							(2,139)				2,139
DOS802				Men's Rugby	-										13,001							(12,951)				13,051
DOS803				Women's Rugby	-										6,600							(4,651)				8,549
				TOTAL CAMPUS RECREATION	**128,700**	**-**	**155,364**	**-**	**1,975**	**14,602**	**9,875**	**294,146**	**-**	**104,290**	**513,433**	**-**	**-**	**-**	**158,245**	**-**	**85,592**	**(1,008,304)**	**-**	**-**	**-**	**842,651**
Creative Arts																										
CAD931				Broadway/Opera	-		-					513		10	4,173							(4,261)				4,608
CAD932				Choral Organizations	800				400			1,525		68	13,111							(7,264)				20,951
CAD933				Instrumental Jazz	1,050				400			660		50	45,862							(45,846)				46,988
CAD934				Vocal Jazz	150				391			436		45	6,871							(7,548)				7,066
CAD935				Guest Artists	650				3,555	-		350		338	26,821							(30,415)				27,470
CAD936				Western OR Symphony &Wind Ensemble	21				2,625			1,162		268	16,736				1,861			(22,617)				16,771
CAD937				WOU Dance Theatre	10,541							2,542		51	43,139							(35,184)				53,687
CAD938				Theatre	5,600						2,000	33,704		860	64,855				1,166			(96,985)				70,455
CAD939				Summer Theatre	2,092				5,600			5,817		638	10,588							(23,700)				9,531
CAD941				Instrumental Chamber Ensembles	-										5,116							(5,073)				5,159
CAD942				IFC Art Gallery	735							2,225		45	14,470							(15,933)				15,277
CAD945				IFC Smith Fine Arts - Labor	-		26,514		3,202					17,773	3,324							(50,812)				3,325
				TOTAL CREATIVE ARTS	**21,639**	**-**	**26,514**	**-**	**16,173**	**-**	**2,000**	**48,934**	**-**	**20,146**	**255,066**	**-**	**-**	**-**	**3,027**	**-**	**-**	**(345,638)**	**-**	**-**	**-**	**281,288**

FIS INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Total Revenue	Faculty Salary (+) Acct 10102	Unclass Salary Non-Fac (+) Acct 10103	Academic Pay (+) Acct 10201	Other Academic Pay (+) Acct 102xx	Classified Salary (+) Acct 10301	Classified Pay (+) Acct 10400	Student Pay (+) Acct 10501	Graduate Assist Pay (+) Acct 10600	Other Payroll Exp OPE (+) Acct 109xx	Services and Supplies (+) Acct 20000	Student Aid (+) Acct 50000	Merchandise for Resale (+) Acct 60000	Internal Sales Reimburse (+) Acct 79392	Depreciation (+) Acct 80000	Transfer In Resources (-) Acct 91001	Transfer Out Resources (+) Acct 92005	Transfer In Incidental Fee Resources (-) Acct 91105	Transfer Out Incidental Fee Resources (+) Acct 92105	Tranfer In General Fund Support (-) Acct 91255	Transfer Out to OUS Instit. (+) Acct 92225	TOTAL EXP
Student Media																										
MED911				Student Media	-		38,772							27,510	13,495							(74,452)				18,820
MED912				Northwest Passage	-							4,122		82	4,419							(8,305)				4,737
MED913				Western Journal	2,500							53,127		1,063	18,764							(70,065)				21,653
MED915				KWOU Student Radio Station	245							5,157		103	2,718							(7,616)				3,080
				TOTAL STUDENT MEDIA	**2,745**	**-**	**38,772**	**-**	**-**	**-**	**-**	**62,406**	**-**	**28,758**	**39,396**	**-**	**-**	**-**	**-**	**-**	**-**	**(160,438)**	**-**	**-**	**-**	**48,290**
WUC SLA																										
SLA915				Student Activities - AY	2,600		79,267			38,340	25	8,746		81,476	95,720						2,381	(292,900)				108,775
SLA907				SS Ed Activity	-		5,781							4,294	4,835							(13,445)				6,300
SLA939				Student Activities Board	4,546							9,160		183	55,100							(59,898)				59,645
WUC902				Werner University Center	268,767		153,472			197,235	5,877	116,870		257,628	412,373						62,714	(941,290)				677,252
				TOTAL WERNER UNIV CNTR/STU LEADERSHIP & ACT	**275,913**	**-**	**238,520**	**-**	**-**	**235,575**	**5,902**	**134,776**	**-**	**343,581**	**568,028**	**-**	**-**	**-**	**-**	**-**	**65,095**	**(1,307,533)**	**-**	**-**	**-**	**851,972**
Student Affairs																										
DOS979				WOLF Ride	260							13,000		260	10,877							(23,877)				11,137
DOS978				Student Hanbook/Planner	1,675										6,313							(4,638)				7,988
DOS980				Student Programs	-										8,000							(8,000)				8,000
DOS923				Interpreters	-										10,700							(10,700)				10,700
DOS975				SPEAK	400							3,850		77	2,815							(5,939)				3,618
				TOTAL STUDENT AFFAIRS (NON-GENERAL FUND)	**2,335**	**-**	**-**	**-**	**-**	**-**	**-**	**16,850**	**-**	**337**	**38,705**	**-**	**-**	**-**	**-**	**-**	**-**	**(53,154)**	**-**	**-**	**-**	**41,443**
Athletics Admin					-																					
ZA1102	103411	120016	46A02	IFC Athl Admin - Allocation	-										-							(226,869)				(226,869)
ZA1130	103411	120016	46B14	IFC Athl Admin - Maintenance	-										8,136											16,272
ZA1134	103411	120016	46B18	IFC Athl Admin - Mbr/Due	-										37,450											74,900
ZA1135	103411	120016	46B19	IFC Athl Admin - Oper Expense	-										33,919											67,838
Athletics Training																										
ZA1521	103455	120016	46B05	IFC Athl AT - Staff Salaries	-		30,695							17,268	3,357											54,677
ZA1526	103455	120016	46B10	IFC Athl AT - Equip, Uniforms	-										23,005											46,010
Post-Season Travel																										
ZA2325	103433	120016	46B09	IFC Athl WSO - Team Travel	-										9,172							(92,910)				(74,566)
ZA2425	103424	120016	46B09	IFC Athl XC - Team Travel	-										12,209											24,418
ZA2525	103425	120016	46B09	IFC Athl MBX - Team Travel	-										7,088											14,176
ZA2625	103426	120016	46B09	IFC Athl WBX - Team Travel	-										8,806											17,612
ZA2725	103429	120016	46B09	IFC Athl ITK - Team Travel	-										17,377											34,754
ZA2825	103431	120016	46B09	IFC Athl OTK - Team Travel	-										17,056											34,112
ZA2925	103428	120016	46B09	IFC Athl BSB - Team Travel	-										12,194											24,388
ZA3025	103427	120016	46B09	IFC Athl SFT - Team Travel	-										9,009											18,018
Weight Room																										
ZA1602	103416	120016	46B04	IFC Athl Wt Rm - Student Fees	-										-							(48,336)				(48,336)
ZA1621	103416	120016	46B05	IFC Athl Wt Rm - Staff Salaries	-		26,876							15,698	2,980											48,534
ZA1626	103416	120016	46B10	IFC Athl Wt Room - E/U/S	-										1,712											3,424
ZA1630	103416	120016	46B14	IFC Athl Wt Room - Maintenance	-										1,070											2,140
				TOTAL ATHLETICS - ADMINISTRATION (IFC)	**-**	**-**	**57,571**	**-**	**-**	**-**	**-**	**-**	**-**	**32,966**	**204,540**	**-**	**-**	**-**	**-**	**-**	**-**	**(368,115)**	**-**	**-**	**-**	**131,502**
Cheerleading																										
ZH4102	103432	120013	46A02	Cheerleading CHR Allocation	4										-							(5,863)				(5,863)
ZH4131	103432	120013	46B15	Cheerleading CHR Spirit	-		2,500							233	3,134											9,001
				TOTAL ATHLETICS - CHEERLEADING (IFC)	**4**	**-**	**2,500**	**-**	**-**	**-**	**-**	**-**	**-**	**233**	**3,134**	**-**	**-**	**-**	**-**	**-**	**-**	**(5,863)**	**-**	**-**	**-**	**3,138**
Dance																										
ZD4202	103430	120019	46A02	Dance DNC - Allocation	15										-							(6,196)				(6,196)
ZD4231	103430	120019	46B15	Dance DNC - Spirit	-		2,500							1,504	2,206											8,416
				TOTAL ATHLETICS - DANCE (IFC)	**15**	**-**	**2,500**	**-**	**-**	**-**	**-**	**-**	**-**	**1,504**	**2,206**	**-**	**-**	**-**	**-**	**-**	**-**	**(6,196)**	**-**	**-**	**-**	**2,220**
Football																										
ZI2102	103422	120014	46A02	IFC FTB Allocation	-										-							(282,880)				(282,880)
ZI2103	103422	120014	46A03	IFC FTB Guarantees	15,000										-											-
ZI2125	103422	120014	46B09	IFC FTB - Team Travel	-										167,945											335,890
ZI2126	103422	120014	46B10	IFC FTB - Equip, Uniforms	-										40,286											80,572
ZI2127	103422	120014	46B11	IFC FTB - Game Day	-										19,902											39,804
ZI2135	103422	120014	46B19	IFC FTB - Oper Expense	-										75,119											150,238
				TOTAL ATHLETICS - FOOTBALL (IFC)	**15,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**303,252**	**-**	**-**	**-**	**-**	**-**	**-**	**(282,880)**	**-**	**-**	**-**	**323,624**

						Faculty Salary (+)	Unclass Salary Non-Fac (+)	Academic Pay (+)	Other Academic Pay (+)	Classified Salary (+)	Classified Pay (+)	Student Pay (+)	Graduate Assist Pay (+)	Other Payroll Exp OPE (+)	Services and Supplies (+)	Student Aid (+)	Merchandise for Resale (+)	Internal Sales Reimburse (+)	Depreciation (+)	Transfer In Resources (-)	Transfer Out Resources (+)	Transfer In Incidental Fee Resources (-)	Transfer Out Incidental Fee Resources (+)	Tranfer In General Fund Support (-)	Transfer Out to OUS Instit. (+)	
FIS INDEX	**FIS ORGN**	**FIS FUND**	**PROG**	**DEPT NAME**	**Total Revenue**	**Acct 10102**	**Acct 10103**	**Acct 10201**	**Acct 102xx**	**Acct 10301**	**Acct 10400**	**Acct 10501**	**Acct 10600**	**Acct 109xx**	**Acct 20000**	**Acct 50000**	**Acct 60000**	**Acct 79392**	**Acct 80000**	**Acct 91001**	**Acct 92005**	**Acct 91105**	**Acct 92105**	**Acct 91255**	**Acct 92225**	**TOTAL EXP**
Volleyball																										
ZI2202	103423	120014	46A02	IFC VLB - Allocation	-										-							(85,165)				(85,165)
ZI2218	103423	120014	46B02	IFC VLB Guarantees - Expense	-										-											-
ZI2225	103423	120014	46B09	IFC VLB Team Travel	-										59,599											119,198
ZI2226	103423	120014	46B10	IFC VLB - Equip, Uniforms	-										2,105											4,210
ZI2227	103423	120014	46B11	IFC VLB - Game Day	-										9,009											18,018
ZI2235	103423	120014	46B19	IFC VLB - Oper Expense	-										14,451											28,902
				TOTAL ATHLETICS - VOLLEYBALL (IFC)	-	-	-	-	-	-	-	-	-	-	**85,164**	-	-	-	-	-	-	**(85,165)**	-	-	-	**85,163**
Women's Soccer																										
ZI2302	103433	120014	46A02	IFC WSO - Allocation	-										-							(79,426)				(79,426)
ZI2303	103433	120014	46A03	IFC WSO - Guarantees	5,000										-											-
ZI2325	103433	120014	46B09	IFC WSO - Team Travel	-										65,642											131,284
ZI2326	103433	120014	46B10	IFC WSO - Equip, Uniforms	-										3,296											6,592
ZI2327	103433	120014	46B11	IFC WSO - Game Day	-										4,574											9,148
ZI2335	103433	120014	46B19	IFC WSO - Oper Expense	-										10,914											21,828
				TOTAL ATHLETICS - WOMEN'S SOCCER (IFC)	**5,000**	-	-	-	-	-	-	-	-	-	**84,426**	-	-	-	-	-	-	**(79,426)**	-	-	-	**89,426**
Cross Country																										
ZI2402	103424	120014	46A02	IFC XC - Allocation	-										-							(40,187)				(40,187)
ZI2425	103424	120014	46B09	IFC XC - Team Travel	-										18,095											36,190
ZI2426	103424	120014	46B10	IFC XC - Equip, Uniforms	-										401											802
ZI2435	103424	120014	46B19	IFC XC - Oper Expense	-										21,691											43,382
				TOTAL ATHLETICS - CROSS COUNTRY (IFC)	-	-	-	-	-	-	-	-	-	-	**40,187**	-	-	-	-	-	-	**(40,187)**	-	-	-	**40,187**
Men's Basketball																										
ZI2502	103425	120014	46A02	IFC MBX - Allocation	-										-							(101,174)				(101,174)
ZI2518	103425	120014	46B02	IFC MBX Guarantees - Expense	-										11,235											22,470
ZI2525	103425	120014	46B09	IFC MBX - Team Travel	-										62,263											124,526
ZI2526	103425	120014	46B10	IFC MBX - Equip, Uniforms	-										3,060											6,120
ZI2527	103425	120014	46B11	IFC MBX - Game Day	-										16,372											32,744
ZI2535	103425	120014	46B19	IFC MBX - Oper Expense	-										8,243											16,486
				TOTAL ATHLETICS - MEN'S BASEKETBALL (IFC)	-	-	-	-	-	-	-	-	-	-	**101,173**	-	-	-	-	-	-	**(101,174)**	-	-	-	**101,172**
Women's Basketball																										
ZI2602	103426	120014	46A02	IFC WBX - Allocation	-										-							(93,933)				(93,933)
ZI2618	103426	120014	46B02	IFC WBX Guarantees - Expense	-										4,130											8,260
ZI2625	103426	120014	46B09	IFC WBX - Team Travel	-										60,320											120,640
ZI2626	103426	120014	46B10	IFC WBX - Equip, Uniforms	-										5,027											10,054
ZI2627	103426	120014	46B11	IFC WBX - Game Day	-										17,120											34,240
ZI2635	103426	120014	46B19	IFC WBX - Oper Expense	-										7,336											14,672
				TOTAL ATHLETICS - WOMEN'S BASKETBALL (IFC)	-	-	-	-	-	-	-	-	-	-	**93,933**	-	-	-	-	-	-	**(93,933)**	-	-	-	**93,933**
Indoor Track																										
ZI2702	103429	120014	46A02	IFC ITK - Allocation	-										-							(31,366)				(31,366)
ZI2725	103429	120014	46B09	IFC ITK - Team Travel	-										31,366											62,732
				TOTAL ATHLETICS - INDOOR TRACK (IFC)	-	-	-	-	-	-	-	-	-	-	**31,366**	-	-	-	-	-	-	**(31,366)**	-	-	-	**31,366**
Outdoor Track																										
ZI2802	103431	120014	46A02	IFC OTK- Allocation	-										-							(57,142)				(57,142)
ZI2825	103431	120014	46B09	IFC OTK- Team Travel	-										49,652											99,304
ZI2826	103431	120014	46B10	IFC OTK- Equip, Uniforms	-										7,062											14,124
ZI2835	103431	120014	46B19	IFC OTK- Oper Expense	-										428											856
				TOTAL ATHLETICS - OUTDOOR TRACK (IFC)	-	-	-	-	-	-	-	-	-	-	**57,142**	-	-	-	-	-	-	**(57,142)**	-	-	-	**57,142**
Baseball																										
ZI2902	103428	120014	46A02	IFC BSB - Allocation	-										-							(119,070)				(119,070)
ZI2918	103428	120014	46B02	IFC - BSB- Guarantees Expense	-										642											1,284
ZI2925	103428	120014	46B09	IFC BSB - Team Travel	-										92,020											184,040
ZI2926	103428	120014	46B10	IFC BSB - Equip, Uniforms	-										16,264											32,528
ZI2927	103428	120014	46B11	IFC BSB - Game Day	-										8,314											16,628
ZI2935	103428	120014	46B19	IFC BSB - Oper Expense	-										1,830											3,660
				TOTAL ATHLETICS - BASEBALL (IFC)	-	-	-	-	-	-	-	-	-	-	**119,070**	-	-	-	-	-	-	**(119,070)**	-	-	-	**119,070**
Softball																										
ZI3002	103427	120014	46A02	IFC SFT - Allocation	-										-							(113,377)				(113,377)
ZI3025	103427	120014	46B09	IFC SFT - Team Travel	-										96,003											192,006
ZI3026	103427	120014	46B10	IFC SFT - Equip, Uniforms	-										7,310											14,620
ZI3027	103427	120014	46B11	IFC SFT - Game Day	-										7,105											14,210
ZI3035	103427	120014	46B19	IFC SFT - Oper Expense	-										2,960											5,920
				TOTAL ATHLETICS - SOFTBALL (IFC)	-	-	-	-	-	-	-	-	-	-	**113,378**	-	-	-	-	-	-	**(113,377)**	-	-	-	**113,379**

						Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	Services and Supplies	Student Aid	Merchandise for Resale	Internal Sales Reimburse	Depreciation	Transfer In Resources	Transfer Out Resources	Transfer In Incidental Fee Resources	Transfer Out Incidental Fee Resources	Tranfer In General Fund Support	Transfer Out to OUS Instit.	
						(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	(-)	(+)	(-)	(+)	
FIS INDEX	**FIS ORGN**	**FIS FUND**	**PROG**	**DEPT NAME**	**Total Revenue**	**Acct 10102**	**Acct 10103**	**Acct 10201**	**Acct 102xx**	**Acct 10301**	**Acct 10400**	**Acct 10501**	**Acct 10600**	**Acct 109xx**	**Acct 20000**	**Acct 50000**	**Acct 60000**	**Acct 79392**	**Acct 80000**	**Acct 91001**	**Acct 92005**	**Acct 91105**	**Acct 92105**	**Acct 91255**	**Acct 92225**	**TOTAL EXP**
Athletic Insurance					-																					
ZP1102	103411	120017	46A02	Ins Prem Admin - Allocation	-										-							(89,100)				(89,100)
ZP1133	103411	120017	46B17	Ins Prem Admin - Med	-										89,100											178,200
ZU2102	103422	120015	46A02	Ins Ded FTB - Allocation	-										-							(3,852)				(3,852)
ZU2133	103422	120015	46B17	Ins Ded FTB - Med	-										3,852											7,704
ZU2202	103423	120015	46A02	Ins Ded VLB - Allocation	-										-							(375)				(375)
ZU2233	103423	120015	46B17	Ins Ded VLB - Med	-										375											750
ZU2302	103433	120015	46A02	Ins Ded WSO - Allocation	-										-							(375)				(375)
ZU2333	103433	120015	46B17	Ins Ded WSO - Med	-										375											750
ZU2402	103424	120015	46A02	Ins Ded XC - Allocation	-										-							(375)				(375)
ZU2433	103424	120015	46B17	Ins Ded XC - Med	-										375											750
ZU2502	103425	120015	46A02	Ins Ded MBX - Allocation	-										-							(375)				(375)
ZU2533	103425	120015	46B17	Ins Ded MBX - Med	-										375											750
ZU2602	103426	120015	46A02	Ins Ded WBX - Allocation	-										-							(375)				(375)
ZU2633	103426	120015	46B17	Ins Ded WBX - Med	-										375											750
ZU2702	103429	120015	46A02	Ins Ded ITK - Allocation	-										-							(375)				(375)
ZU2733	103429	120015	46B17	Ins Ded ITK - Med	-										375											750
ZU2802	103431	120015	46A02	Ins Ded OTK - Allocation	-										-							(375)				(375)
ZU2833	103431	120015	46B17	Ins Ded OTK - Med	-										375											750
ZU2902	103428	120015	46A02	Ins Ded BSB - Allocation	-										-							(375)				(375)
ZU2933	103428	120015	46B17	Ins Ded BSB - Med	-										375											750
ZU3002	103427	120015	46A02	Ins Ded SFT - Allocation	-										-							(375)				(375)
ZU3033	103427	120015	46B17	Ins Ded SFT - Med	-										375											750
ZU4102	103432	120015	46A02	Ins Ded CHR - Allocation	-										-							(375)				(375)
ZU4133	103432	120015	46B15	Ins Ded CHR - Spirit	-										375											750
				TOTAL ATHLETICS - INSURANCE (IFC)	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**96,702**	**-**	**-**	**-**	**-**	**-**	**-**	**(96,702)**	**-**	**-**	**-**	**96,702**
TOTAL INCIDENTAL FEE FUNDS					**464,852**	**-**	**521,741**	**-**	**18,148**	**274,514**	**17,777**	**617,504**	**-**	**555,366**	**2,939,963**	**-**	**-**	**-**	**161,272**	**-**	**150,687**	**(4,621,211)**	**-**	**-**	**-**	**3,575,725**
NCAA Travel																										
ZN2109	103422	120045		FOOTBALL-D2/CONF	20,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2125	103422	120045		FOOTBALL-NAT'L TRAVEL	-		-		-	-	-	-	-	-	20,000	-				-	-	-		-		39,999
ZN2209	103423	120045		VOLLEYBALL-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2225	103423	120045		VOLLEYBALL-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
ZN2309	103433	120045		SOCCER-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2325	103433	120045		SOCCER-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
ZN2409	103424	120045		X-COUNTRY-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2425	103424	120045		X-COUNTRY-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
ZN2509	103425	120045		MEN'S BASKETBALL-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2525	103425	120045		MEN'S BASKETBALL-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
ZN2609	103426	120045		WOMEN'S BASKETBALL-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2625	103426	120045		WOMEN'S BASKETBALL-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
ZN2709	103429	120045		INDOOR TRACK-D2/CONF	3,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2725	103429	120045		INDOOR TRACK-NAT'L TRAVEL	-		-		-	-	-	-	-	-	3,000	-				-	-	-		-		5,999
ZN2809	103431	120045		OUTDOOR TRACK-D2/CONF	7,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2825	103431	120045		OUTDOOR TRACK-NAT'L TRAVEL	-		-		-	-	-	-	-	-	7,000	-				-	-	-		-		14,000
ZN2909	103428	120045		BASEBALL-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN2925	103428	120045		BASEBALL-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
ZN3009	103427	120045		SOFTBALL-D2/CONF	10,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZN3025	103427	120045		SOFTBALL-NAT'L TRAVEL	-		-		-	-	-	-	-	-	10,000	-				-	-	-		-		20,000
				TOTAL ATHLETICS - NCAA SUPPORT	**100,000**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**99,998**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**199,996**

						Faculty Salary (+)	Unclass Salary Non-Fac (+)	Academic Pay (+)	Other Academic Pay (+)	Classified Salary (+)	Classified Pay (+)	Student Pay (+)	Graduate Assist Pay (+)	Other Payroll Exp OPE (+)	Services and Supplies (+)	Student Aid (+)	Merchandise for Resale (+)	Internal Sales Reimburse (+)	Depreciation (+)	Transfer In Resources (-)	Transfer Out Resources (+)	Transfer In Incidental Fee Resources (-)	Transfer Out Incidental Fee Resources (+)	Tranfer In General Fund Support (-)	Transfer Out to OUS Instit. (+)	
FIS INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Total Revenue	Acct 10102	Acct 10103	Acct 10201	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 50000	Acct 60000	Acct 79392	Acct 80000	Acct 91001	Acct 92005	Acct 91105	Acct 92105	Acct 91255	Acct 92225	TOTAL EXP
Athletics Tickets																										
ZT1101	103411	120042		ATHLETIC TCKTS/INC	2,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT1111	103411	120042		ATH TCKTS/INC CONCESSION REV	6,800		-		-	-	-	-	-	-	175	-	2,500			-	-	-		-		2,850
ZT1127	103411	120042		ATHLETIC GAME EXP	-		-		-	-	-	-	-	-	6,026	-				-	-	-		-		12,052
ZT1330	103403	120042		EQUIP MANAGER GEN EXPENSE	-		-		-	-	-	-	-	-	2,000	-				-	-	-		-		4,000
ZT2101	103422	120042		FOOTBALL-TCKTS/INC	32,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2127	103422	120042		FOOTBALL-GAME EXP	-		-		-	-	200	3,600	-	91	3,803	-				-	29,000	-		-		40,497
ZT2201	103423	120042		VOLLEYBALL-TCKT/INC	4,200		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2227	103423	120042		VOLLEYBALL-GAME EXP	-		-		-	-	500	3,000	-	107	520	-				-	-	-		-		4,647
ZT2301	103433	120042		WMN'S SOCCER-TCKTS/INC	2,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2327	103433	120042		WMN'S SOCCER-GAME EXP	-		-		-	-	250	350	-	30	579	-				-	-	-		-		1,788
ZT2401	103424	120042		CROSS CNTRY-TCKTS/INC	500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2427	103424	120042		CROSS CNTRY-GAME EXP	-		-		-	-	-	500	-	10	303	-				-	-	-		-		1,116
ZT2501	103425	120042		MENS BKTBALL-TCKT/INC	5,750		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2527	103425	120042		MENS BKTBALL-GAME EXP	-		-		-	-	525	2,775	-	104	506	-				-	-	-		-		4,416
ZT2601	103426	120042		WMNS BKTBALL-TCKT/INC	4,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2627	103426	120042		WMNS BKTBALL-GAME EXP	-		-		-	-	400	2,500	-	87	477	-				-	-	-		-		3,941
ZT2801	103431	120042		TRACK-TCKTS/INC	1,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2827	103431	120042		TRACK-GAME EXP	-		-		-	-	300	550	-	39	865	-				-	-	-		-		2,619
ZT2901	103428	120042		BASEBALL-TCKTS/INC	3,750		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT2927	103428	120042		BASEBALL-GAME EXP	-		-		-	-	300	500	-	38	326	-				-	-	-		-		1,490
ZT3001	103427	120042		SOFTBALL-TCKTS/INC	1,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZT3027	103427	120042		SOFTBALL-GAME EXP	-		-		-	-	300	500	-	38	326	-				-	-	-		-		1,490
				TOTAL ATHLETICS - TICKET SALES	**65,000**	**-**	**-**	**-**	**-**	**-**	**2,775**	**14,275**	**-**	**544**	**15,906**	**-**	**2,500**	**-**	**-**	**-**	**29,000**	**-**	**-**	**-**	**-**	**80,906**
Athletics Recruiting																										
ZR2124	103422	120041		FOOTBALL-RECR	-		-		-	-	-	-	-	-	8,000	-				(8,000)	-	-		-		7,999
ZR2224	103423	120041		VOLLEYBALL-RECR	-		-		-	-	-	-	-	-	2,400	-				(2,400)	-	-		-		2,400
ZR2324	103433	120041		WMN'S SOCCER-RECR	-		-		-	-	-	-	-	-	2,000	-				(2,000)	-	-		-		2,000
ZR2524	103425	120041		MEN'S BSKTBALL-RECR	-		-		-	-	-	-	-	-	2,400	-				(2,400)	-	-		-		2,400
ZR2624	103426	120041		WMN'S BSKTBALL-RECR	-		-		-	-	-	-	-	-	2,400	-				(2,400)	-	-		-		2,400
ZR2824	103431	120041		OUTDOOR TRACK-RECR	-		-		-	-	-	-	-	-	3,000	-				(3,000)	-	-		-		3,000
ZR2924	103428	120041		BASEBAL-RECR	-		-		-	-	-	-	-	-	2,000	-				(2,000)	-	-		-		2,000
ZR3024	103427	120041		SOFTBALL-RECR	-		-		-	-	-	-	-	-	2,000	-				(2,000)	-	-		-		2,000
				TOTAL ATHLETICS - RECRUITING	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**24,200**	**-**	**-**	**-**	**-**	**(24,200)**	**-**	**-**	**-**	**-**	**-**	**24,200**
Athletics Lottery																										
ZL1106	103411	120050		Ltty Admin- OR Allocation	443,819		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZL1121	103411	120050		Ltty Admin- Staff Salaries	-		-		-	-	-	-	-	-	4,227	-				-	-	-		-	3,150	11,604
ZL1126	103411	120050		Ltty Admin - E/U/S	-		-		-	-	-	-	-	-	1,815	-				-	-	-		-		3,630
ZL1130	103411	120050		Ltty Admin - Maintenance	-		-		-	-	-	-	-	-	535	-				-	-	-		-		1,070
ZL1135	103411	120050		Ltty Admin - Other Oper Exp	-		-		-	-	-	-	-	-	23,347	-				-	-	-		-		46,694
ZL1330	103403	120050		Ltty Ept Rm - Maintenance	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZL1428	103404	120050		Ltty SID - Fndr/Mktg	-		-		-	-	-	-	-	-	29,318	-				-	-	-		-		58,636
ZL1435	103404	120050		Ltty SID - Op Exp	-		-		-	-	-	-	-	-	1,985	-				-	-	-		-		3,970
ZL1521	103455	120050		Ltty Ath Train - Staff Salaries	-		12,800		-	-	-	-	-	10,090	1,602	-				-	-	-		-		26,094
ZL2117	103422	120050		Ltty FTB - Fin Aid	-		-		-	-	-	-	-	-	-	85,819				-	-	-		-		85,819
ZL2125	103422	120050		Ltty FTB - Team Travel	-		-		-	-	-	-	-	-	32,100	-				-	-	-		-		64,200
ZL2217	103423	120050		Ltty VLB - Fin Aid	-		-		-	-	-	-	-	-	-	50,087				-	-	-		-		50,087
ZL2317	103433	120050		Ltty WSO - Fin Aid	-		-		-	-	-	-	-	-	-	40,000				-	-	-		-		40,000
ZL2319	103433	120050		Ltty WSO - Coach Salaries	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZL2517	103425	120050		Ltty MBX - Fin Aid	-		-		-	-	-	-	-	-	-	30,072				-	-	-		-		30,072
ZL2617	103426	120050		Ltty WBX - Fin Aid	-		-		-	-	-	-	-	-	-	83,046				-	-	-		-		83,046
ZL2917	103428	120050		Ltty BSB - Fin Aid	-		-		-	-	-	-	-	-	-	21,240				-	-	-		-		21,240
ZL3017	103427	120050		Ltty SFT - Fin Aid	-		-		-	-	-	-	-	-	-	28,575				-	-	-		-		28,575
ZL3717	103427	120050		Ltty MTK - Fin Aid	-		-		-	-	-	-	-	-	-	19,898				-	-	-		-		19,898
ZL3817	103427	120050		Ltty WTK- Fin Aid	-		-		-	-	-	-	-	-	-	30,981				-	-	-		-		30,981
				TOTAL ATHLETICS - LOTTERY FUNDS	**443,819**	**-**	**12,800**	**-**	**-**	**-**	**-**	**-**	**-**	**10,090**	**94,929**	**389,718**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**3,150**	**605,616**

FIS INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Total Revenue	Faculty Salary (+) Acct 10102	Unclass Salary Non-Fac (+) Acct 10103	Academic Pay (+) Acct 10201	Other Academic Pay (+) Acct 102xx	Classified Salary (+) Acct 10301	Classified Pay (+) Acct 10400	Student Pay (+) Acct 10501	Graduate Assist Pay (+) Acct 10600	Other Payroll Exp OPE (+) Acct 109xx	Services and Supplies (+) Acct 20000	Student Aid (+) Acct 50000	Merchandise for Resale (+) Acct 60000	Internal Sales Reimburse (+) Acct 79392	Depreciation (+) Acct 80000	Transfer In Resources (-) Acct 91001	Transfer Out Resources (+) Acct 92005	Transfer In Incidental Fee Resources (-) Acct 91105	Transfer Out Incidental Fee Resources (+) Acct 92105	Tranfer In General Fund Support (-) Acct 91255	Transfer Out to OUS Instit. (+) Acct 92225	TOTAL EXP
Athletics Special Projects																										
ZS1112	103411	120041		Spec Prj Adm - Sponsorship	-		-		-	-	-	-	-	-	-	-				-	1,200	-		-		1,200
ZS1115	103411	120041		Spec Prj Adm - Other Revenue	4,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS1130	103411	120041		Spec Prj Adm - Maintenance	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS1135	103411	120041		Spec Prj Adm - Other Operating Expense	-										4,500					(8,106)						894
ZS2103	103422	120062		Spec Prj FTB - Guar Revenue	50,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2104	103422	120062		Spec Prj FTB - Fundraising	-		-		-	-	-	-	-	-	-	-					-	-		-		-
ZS2111	103422	120062		Spec Prj FTB - Concessions	-										-											-
ZS2117	103422	120062		Spec Prj FTB - Financial Aid	-		-		-	-	-	-	-	-	-	9,335				-	-	-		-		9,335
ZS2119	103422	120062		Spec Prj FTB - Extra Coach Salary	-		20,000		-	-	-	-	-	1,864	1,530	-				-	-	-		-		24,924
ZS2125	103422	120062		Spec Prj FTB - Team Travel	-		-		-	-	-	-	-	-	10,700	-				-	-	-		-		21,400
ZS2126	103422	120062		Spec Prj FTB - E/U/S	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2135	103422	120062		Spec Prj FTB - Other Operating Exp	-										-	-				(1,535)	8,106	-		-		6,571
ZS2213	103423	120063		Spec Prj VLB - Camp Rev	40,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2217	103423	120063		Spec Prj VLB - Financial Aid	-		-		-	-	-	-	-	-	-	6,653				-	-	-		-		6,653
ZS2226	103423	120063		Spec Prj VLB - E/U/S	-		-		-	-	-	-	-	-	6,665	-				-	-	-		-		13,330
ZS2229	103423	120063		Spec Prj VLB - Camp Exp	-		3,000		-	-	-	250	-	285	17,248	-				-	-	-		-		38,031
ZS2304	103433	120064		Spec Prj WSO - Fundraising	8,937		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2311	103433	120064		Spec Prj WSO - Concessions	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2313	103433	120064		Spec Prj WSO - Camp Rev	6,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2317	103433	120064		Spec Prj WSO - Fin Aid	-		-		-	-	-	-	-	-	-	5,338				-	-	-		-		5,338
ZS2326	103433	120064		Spec Prj WSO - E/U/S	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2329	103433	120064		Spec Prj WSO - Camp Expense	-		-		-	-	-	-	-	-	5,500	-				-	-	-		-		11,000
ZS2503	103425	120065		Spec Prj MBX - Guarantee Rev	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2504	103425	120065		Spec Prj MBX - Fundraising	6,318		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2513	103425	120065		Spec Prj MBX - Camp Rev	38,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2517	103425	120065		Spec Prj MBX - Financial Aid	-		-		-	-	-	-	-	-	-	7,546				-	-	-		-		7,546
ZS2518	103425	120065		Spec Prj MBX - Guarantee Exp	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2519	103425	120065		Spec Prj MBX - Extra Coach Salary	-		2,000		-	-	-	-	-	-	140	-				-	-	-		-		2,280
ZS2526	103425	120065		Spec Prj MBX - E/U/S	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2529	103425	120065		Spec Prj MBX - Camp Expense	-		2,000		-	-	-	4,000	-	266	28,366	-				-	-	-		-		62,998
ZS2603	103426	120066		Spec Prj WBX - Guarantee Rev	4,500		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2604	103426	120066		Spec Prj WBX - Fundraising	1,863		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2613	130426	120066		Spec Prj WBX - Camp Rev	4,125		-		-	-	-	-	-	-	2,488	-				-	-	-		-		4,976
ZS2617	103426	120066		Spec Prj WBX - Fin Aid	-		-		-	-	-	-	-	-	-	6,000				-	-	-		-		6,000
ZS2618	103426	120066		Spec Prj WBX - Guarantee Exp	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2625	103426	120066		Spec Prj WBX - Team Travel	-		-		-	-	-	-	-	-	2,000	-				-	-	-		-		4,000
ZS2626	103426	120066		Spec Prj WBX - E/U/S	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2635	103426	120066		Spec Prj WBX - Other Op Exp	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2803	103453	120067		Spec Prj TRK - Guarantee Rev	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2804	103453	120067		Spec Prj TRK - Fundraising	6,736		-		-	-	-	-	-	-	-	-				-	6,736	-		-		6,736
ZS3717	103453	120073		Spec Prj MTK - Fin Aid	-		-		-	-	-	-	-	-	-	3,368				(3,368)	-	-		-		-
ZS3817	103454	120074		Spec Prj WTK - Fin Aid	-		-		-	-	-	-	-	-	-	3,368				(3,368)	-	-		-		-
ZS2904	103428	120068		Spec Prj BSB - Fundraising	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2911	103428	120068		Spec Prj BSB - Concessions	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2913	103428	120068		Spec Prj BSB - Camp Revenue	20,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS2917	103428	120068		Spec Prj BSB - Financial Aid	-		-		-	-	-	-	-	-	-	5,226				-	-	-		-		5,226
ZS2926	103428	120068		Spec Prj BSB - E/U/S	-		-		-	-	-	-	-	-	713	-				-	-	-		-		1,426
ZS2929	103428	120068		Spec Prj BSB - Camp Expenses	-		3,500		-	-	-	-	-	326	1,235	-				-	-	-		-		6,296
ZS3004	103427	120069		Spec Prj SFT - Fundraising	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS3013	103427	120069		Spec Prj SFT - Camp Revenue	20,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS3017	103427	120069		Spec Prj SFT - Financial Aid	-		-		-	-	-	-	-	-	-	5,720				-	-	-		-		5,720
ZS3026	103427	120069		Spec Prj SFT - E/U/S	-		-		-	-	-	-	-	-	8,710	-				-	-	-		-		17,420
ZS3029	103427	120069		Spec Prj SFT - Camp Expense	-		-		-	-	-	-	-	-	1,070	-				-	-	-		-		2,140
ZS3613	103436	120072		Spec Prj FBTC - Camp Revenue	66,000		-		-	-	-	-	-	-	-	-				-	-	-		-		-
ZS3629	103436	120072		Spec Prj FBTC - Camp Expense	-		9,300		-	-	-	-	-	1,902	53,263	-				-	-	-		-		117,727
ZS3635	103436	120072		Spec Prj FBTC - Other Op Exp	-		-		-	-	-	-	-	-	-	-				-	1,535	-		-		1,535
ZS4131	103432	120044		Spec Prj CHR - Cheerleading	2,696		-		-	-	-	-	-	-	2,696	-				-	-	-		-		5,392
ZS4231	103430	120044		Spec Prj DNC - Dance	-		-		-	-	-	-	-	-	-	-				-	-	-		-		-
				TOTAL ATHLETICS - SPECIAL PROJECTS	**280,175**	**-**	**39,800**	**-**	**-**	**-**	**-**	**4,250**	**-**	**4,643**	**146,824**	**52,554**	**-**	**-**	**-**	**(16,377)**	**17,577**	**-**	**-**	**-**	**-**	**396,095**
TOTAL NON-IFC, AUXILIARY ATHLETICS					**888,994**	**-**	**52,600**	**-**	**-**	**-**	**2,775**	**18,525**	**-**	**15,277**	**381,857**	**442,272**	**2,500**	**-**	**-**	**(40,577)**	**46,577**	**-**	**-**	**-**	**3,150**	**1,306,812**

						Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	Services and Supplies	Student Aid	Merchandise for Resale	Internal Sales Reimburse	Depreciation	Transfer In Resources	Transfer Out Resources	Transfer In Incidental Fee Resources	Transfer Out Incidental Fee Resources	Tranfer In General Fund Support	Transfer Out to OUS Instit.	
						(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	(-)	(+)	(-)	(+)	
FIS INDEX	FIS ORGN	FIS FUND	PROG	DEPT NAME	Total Revenue	Acct 10102	Acct 10103	Acct 10201	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 50000	Acct 60000	Acct 79392	Acct 80000	Acct 91001	Acct 92005	Acct 91105	Acct 92105	Acct 91255	Acct 92225	TOTAL EXP
Athletics General Fund Support																										
ZF1221	103402	120047		"GF" Adm - Admin Salary	-		311,172		2,520	48,594	2,200	3,740	-	179,605		-				-	-	-		(586,179)		-
ZF1421	103402	120047		"GF" Adm - Sports Info Salary	-		-		-	-	8,600	6,000	-	922		-				-	-	-		(16,609)		-
ZF1521	103402	120047		"GF" Adm - Athletic Training	-		97,395		480	-	-	-	-	78,285		-				-	-	-		(188,491)		-
ZF1621	103402	120047		"GF" Adm - Weight Room Salary	-		37,613		480	-	-	1,184	-	17,855		-				-	-	-		(61,131)		-
ZF2119	103422	120047		"GF" FTB - Coach Salary	-		255,346		1,812	-	-	-	12,546	136,134		-				-	-	-		(434,246)		-
ZF2121	103422	120047		"GF" FTB - Staff Sal/Benefits	-		-		-	-	-	1,550	-	31		-				-	-	-		(1,692)		-
ZF2219	103423	120047		"GF" VLB - Coach Salary	-		97,536		480	-	-	-	-	60,707		-				-	-	-		(169,833)		-
ZF2319	103433	120047		"GF" WSO - Coach Salary	-		68,399		300	-	-	-	-	34,100		-				-	-	-		(109,996)		-
ZF2519	103425	120047		"GF" MBX - Coach Expense	-		106,801		480	-	-	-	-	55,890		-				-	-	-		(174,593)		-
ZF2619	103426	120047		"GF" WBX - Coach Salary	-		91,008		480	-	-	-	6,273	58,863		-				-	-	-		(167,588)		-
ZF2819	103453	120047		"GF" TRK - Coach Salary	-		126,814		870	-	-	-	6,273	67,725		-				-	-	-		(215,800)		-
ZF2919	103428	120047		"GF" BSB - Coach Salary	-		96,031		480	-	-	-	-	58,295		-				-	-	-		(165,642)		-
ZF3019	103427	120047		"GF" SFT - Coach Salary	-		87,204		480	-	-	-	-	57,591		-				-	-	-		(155,444)		-
ZV1115	103411	120046		ATH ADMIN - Non IFC	-															(6,000)						(6,000)
ZV1135	103411	120046		ATH ADMIN - Non IFC	-														6,000							6,000
TOTAL AUXILIARY ENTERPRISES FUNDS					**22,482,783**	**112,122**	**3,047,707**	**12,475**	**58,763**	**1,743,277**	**59,692**	**1,455,578**	**25,092**	**3,241,063**		**442,272**	**2,419,818**	**(55,501)**	**170,594**	**(1,861,194)**	**2,229,856**	**(4,678,778)**	**4,678,778**	**(2,447,244)**	**3,150**	**26,134,987**

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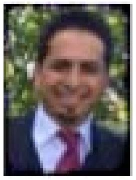
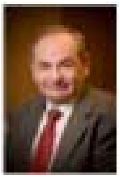
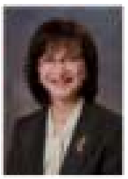
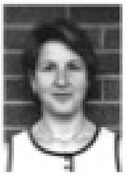
Appendix A – WOU Information

Western Oregon University Board of Trustees

 Jaime Arredondo	Secretary-Treasurer for Oregon's Farmworker Union Serves on the Oregon Youth Development Council, the Marion County Commission for Children and Families, Partners for Hunger-Free Oregon, and the Oregon Community Foundation Latino Partnership Former WOU Student and participant in WOU's Latino Mentor Program
 James M. Baumgartner	Alumnus of WOU and currently chair of the WOU Foundation Board Managing partner with the law firm of Black Helterline LLP in Portland Served on the Executive Committee of the Oregon Consular Corps
 Major General Daniel R. Hokanson	Adjutant General for the State of Oregon The General's combat deployments include Operations JUST CAUSE, ENDURING FREEDOM, and IRAQI FREEDOM Served as chief of staff for the Combined Joint Task Force Phoenix in Afghanistan
 Ivan Hurtado	2006 alumnus of WOU and recipient of WOU's Student Enrichment Program Student of the Year. Currently an underwriter with Farmers Insurance, a volunteer director of Hillsboro Young Life, and a board member of Grace Extended Ministries International
 Gloria Ingle	Worked in the education field for 30 years serving as both an elementary teacher and a K-12 principal Serves as a council member and elder with the Confederated Tribes of Siletz Former WOU student before completing her degrees in Alaska

 Cecelia ‘Cec’ Koontz	City Councilor for the City of Monmouth since 2010 Monmouth-Independence Chamber of Commerce’s First Citizen Currently working as the Business Manager for the Central School District
 Theodore R. “Ted” Kulongoski	Only governor in Oregon history to have served in all three branches of state government Governor of the State of Oregon from 2003-2010
 Dr. John Minahan	Highly respected former president of WOU from 2005-2011 Started working at WOU in 1986 after having worked at Xavier University Assisted WOU in its progression from a college of education to a comprehensive liberal arts university
 Dr. Jeanette Mladenovic	Currently serving as Executive Vice-President and provost at Oregon Health & Science University (OHSU) 27 years of experience in academic administration
 Lane Shetterly	Alumnus of WOU and current partner in the law firm Shetterly Irick and Ozias in Dallas, Oregon Chair of the Oregon Law Commission (since 1998) and recipient of the WOU Alumni Award of Excellence (2004) Chief sponsor of HB2364, establishing WOU as a university
 Louis C. Taylor	Former student at WOU graduating with a degree in international business Former trustee on the WOU Foundation Board (2000-2010) Established the Louis Taylor Football Scholarship

 Dr. Cornelia Paraskevas	Current professor of English at WOU Served as department chair, faculty senator, and member of the WOU faculty union (WOUFT) Co-wrote WOU's dual-credit partnership document with the Hillsboro School District
 Marshall Guthrie	Current Director of WOU's Student Enrichment Program and Monmouth City Councilor Chair of the City of Monmouth budget committee
 Sofia Llamas	Current education major at WOU (anticipated graduation date is June 2017) Active participant in MEChA Recipient of the MEChA Outstanding Dedication to Education, Travel, and Member Development award Works in the WOU Ambassador Program
 Mark Weiss	President of WOU and ex-officio member of the board Former Senior Vice President of Siemens AG Current member on Salem Health Board of Trustees Serves on the Mid-Willamette Regional Solutions Advisory Committee

Effective July 1, 2015, Western Oregon University will be "a university with a governing board," a public university with a Board of Trustees focused solely on the governance and success of WOU. This board will help WOU continue to do what it does best: teach Oregonians through a high quality and affordable education. The 15-member group represents education, civic and business leaders, campus representatives, alumni, and the WOU president (who serves as an ex officio, non-voting member).

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Academic Year and Summer 2015 Tuition & Fees

Academic Year - Tuition

Credits	Resident			Non-Resident	
	Undergraduate		Graduate	Undergraduate	Graduate
	Regular	Promise 2014			
1	153.00	170.00	345.00	459.00	580.00
2	301.00	338.00	690.00	918.00	1,160.00
3	449.00	506.00	1,035.00	1,377.00	1,740.00
4	597.00	674.00	1,380.00	1,836.00	2,320.00
5	745.00	842.00	1,725.00	2,295.00	2,900.00
6	893.00	1,010.00	2,070.00	2,754.00	3,480.00
7	1,041.00	1,178.00	2,415.00	3,213.00	4,060.00
8	1,189.00	1,346.00	2,760.00	3,672.00	4,640.00
9	1,337.00	1,514.00	3,105.00	4,131.00	5,220.00
10	1,485.00	1,682.00	3,450.00	4,590.00	5,800.00
11	1,633.00	1,850.00	3,795.00	5,049.00	6,380.00
12	1,781.00	2,018.00	4,140.00	5,508.00	6,960.00
13	1,929.00	2,186.00	4,485.00	5,967.00	7,540.00
14	2,077.00	2,354.00	4,830.00	6,426.00	8,120.00
15	2,225.00	2,522.00	5,175.00	6,885.00	8,700.00
16	2,373.00	2,690.00	5,520.00	7,344.00	9,280.00
17	2,521.00	2,858.00	5,865.00	7,803.00	9,860.00
18	2,669.00	3,026.00	6,210.00	8,262.00	10,440.00
Each Add'l Credit Hour	148.00	168.00	345.00	459.00	580.00

Endnotes:

(1) A $300 one-time matriculation fee is assessed on all new and transfer students.
(2) Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

Academic Year - Mandatory Fees

Credits	Building		Incidental		Health Service	Student Rec Ctr	Total Fees	
	Undergraduate	Graduate	Undergraduate	Graduate			Undergraduate	Graduate
1	23.00	23.00	147.00	147.00		42.00	212.00	212.00
2	25.00	25.00	147.00	147.00		42.00	214.00	214.00
3	27.00	27.00	147.00	147.00		42.00	216.00	216.00
4	29.00	29.00	191.00	191.00		42.00	262.00	262.00
5	31.00	31.00	191.00	191.00		42.00	264.00	264.00
6	33.00	33.00	191.00	191.00	125.00	42.00	391.00	391.00
7	35.00	35.00	256.00	256.00	125.00	42.00	458.00	458.00
8	37.00	37.00	256.00	256.00	125.00	42.00	460.00	460.00
9	39.00	45.00	256.00	322.00	125.00	42.00	462.00	534.00
10	41.00	45.00	256.00	322.00	125.00	42.00	464.00	534.00
11	43.00	45.00	256.00	322.00	125.00	42.00	466.00	534.00
12 or more	45.00	45.00	322.00	322.00	125.00	42.00	534.00	534.00

Endnotes:

(1) For credits 1-5 the Health Center Service Fee is optional and can be purchased for an additional $125.00.
(2) A $300 one-time matriculation fee is assessed on all new and transfer students.
(3) Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

Summer 2015 - Tuition

Credits	Resident			Non-Resident	
	Undergraduate		Graduate	Undergraduate	Graduate
	Regular	Promise 2014			
1	153.00	170.00	345.00	459.00	580.00
2	301.00	338.00	690.00	918.00	1,160.00
3	449.00	506.00	1,035.00	1,377.00	1,740.00
4	597.00	674.00	1,380.00	1,836.00	2,320.00
5	745.00	842.00	1,725.00	2,295.00	2,900.00
6	893.00	1,010.00	2,070.00	2,754.00	3,480.00
7	1,041.00	1,178.00	2,415.00	3,213.00	4,060.00
8	1,189.00	1,346.00	2,760.00	3,672.00	4,640.00
9	1,337.00	1,514.00	3,105.00	4,131.00	5,220.00
10	1,485.00	1,682.00	3,450.00	4,590.00	5,800.00
11	1,633.00	1,850.00	3,795.00	5,049.00	6,380.00
12	1,781.00	2,018.00	4,140.00	5,508.00	6,960.00
13	1,929.00	2,186.00	4,485.00	5,967.00	7,540.00
14	2,077.00	2,354.00	4,830.00	6,426.00	8,120.00
15	2,225.00	2,522.00	5,175.00	6,885.00	8,700.00
16	2,373.00	2,690.00	5,520.00	7,344.00	9,280.00
17	2,521.00	2,858.00	5,865.00	7,803.00	9,860.00
18	2,669.00	3,026.00	6,210.00	8,262.00	10,440.00
Each Add'l Credit Hour	148.00	168.00	345.00	459.00	580.00

Endnotes:

(1) A $300 one-time matriculation fee is assessed on all new and transfer students.

(2) Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

Summer 2015 - Mandatory Fees

Credits	Building		Incidental		Health Service	Student Rec Ctr	Total Fees	
	Undergraduate	Graduate	Undergraduate	Graduate			Undergraduate	Graduate
1	34.00	34.00	112.00	112.00		35.00	181.00	181.00
2	34.00	34.00	112.00	112.00		35.00	181.00	181.00
3	34.00	34.00	112.00	112.00		35.00	181.00	181.00
4	34.00	34.00	112.00	112.00		35.00	181.00	181.00
5	34.00	34.00	112.00	112.00		35.00	181.00	181.00
6	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00
7	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00
8	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00
9	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00
10	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00
11	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00
12 or more	34.00	34.00	112.00	112.00	125.00	35.00	306.00	306.00

(1) For credits 1-5 the Health Center Service Fee is optional and can be purchased for an additional $125.00.

(2) A $300 one-time matriculation fee is assessed on all new and transfer students.

(3) Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

FY2014-15 Other Personnel Expense (OPE) Detail

Annual OPE amounts are ***estimated*** based upon the following:

Total OPE Unclassified	$ 15,526	plus	29.89% of wages to $117,000 then 23.69% of remaining wages
Total OPE Classified Staff	$ 15,526	plus	30.16% of wages

OPE Temporary Pay (w/o benefits)	9.32%	
OPE Student Pay	2.00%	SAIF & Unemployment
OPE Graduate Assistants	2.00%	SAIF & Unemployment

Individual Components of estimated OPE include:

Health Insurance PEBB	
July	1,260
August	1,260
September	1,260
October	1,260
November	1,260
December	1,318
January	1,318
February	1,318
March	1,318
April	1,318
May	1,318
June	1,318
Total	$ 15,526

Medicare	1.45%
Social Security	6.20%
Unemployment Insurance	1.00%
SAIF	0.67%
Composite retirement rate*	20.57%

Workmen's Compensation - $2.43/month/employee

Employee Relations Board - $1.50/month/employee

*Composite rate based on participation in the following:	
PERS T1 & 2	22.56%
OPSRP	20.84%
ORP T1 & 2	22.50%
ORP T3	12.42%

Social Security Max Wage Threshold	**$**	**117,000**

Appendix B – OUS Resource Allocation Model

Approach to the 2013-2015 Budget Allocation

With the transition to institutional governing boards for UO, PSU, and OSU, and in light of the hand-off of the budget allocation process to the HECC on July 1, 2014, it was deemed appropriate to not introduce any major changes to the allocation process. The proposed allocation of the FY15 General Fund budget to the seven campuses, the Statewide Public Services, and the Chancellor's Office will be in accordance with Legislative directives, Board policies, and agreed upon principles and processes as expressed in the following principles which are consistent with prior approaches.

Guiding Principles:

1. Compliance with the OUS Board's expectations and progress towards the Board's priorities, including the following:
   a. Increasing the education level of Oregon's adults;
   b. Providing high quality education;
   c. Providing research for an innovative and successful Oregon; and
   d. Contributing to the civic and economic success of communities throughout Oregon.
2. Compliance with Legislative expectations and representations, including specific directives regarding targeted programs.
3. Focus on access to education and affordability for all qualified students, with incentives to improve retention, increase graduates, and improve student success.
4. Use of the Resource Allocation Model (RAM) to provide a basis for distributing General Fund support among campuses, including modifications to support recommendations made in the 2013-2015 Governor's Balanced Budget to prioritize undergraduate education and graduate programs directly related to state workforce goals such as health care, engineering, and teacher education and to maintain research funding in areas that support economic development.
5. Acknowledge campus differences while striving to maintain the financial integrity of all campuses within OUS.

Fundable FTE Student Enrollments

Enrollment driven funding has been calculated by multiplying fundable student FTE (as described below) times cell funding by CIP code (described in section IV). For the 2013 - 2015 allocations, cell values are adjusted to accommodate full re-normalization so that all projected enrollment growth is funded at 100 percent.

Fundable Student FTE in the Budget Model Include:

- Oregon residents, as defined by the Board's residency policy. This includes students in the regular (fall, winter, spring) and extended terms (fundable continuing education and summer session).
- Ph.D. students
- All Eastern Oregon University students
- Students enrolled under the part-time fee policy (as per Academic Year Fee Book)
- Students enrolled under specific reciprocity agreements
  - Oregon / Northern California community colleges
  - Institutional reciprocity / exchange agreements approved by the Chancellor's Office
  - Oregon / Washington reciprocity–no new agreement has been made since the 1997-1999 biennium; no students are currently enrolled under the old agreement.
- Residence classification of armed forces personnel (per OAR 580-010-0035)
- Residence classification of members of federally recognized Oregon tribes (per OAR 580-010-0037)
- Residence classification of non-citizens (per OAR 580-010-0040)
- Staff / qualifying family members / domestic partners in accordance with staff fee policy
- Graduate teaching assistants
- Cooperating supervising teachers
- National Student Exchange students

- Senior Citizens
- WICHE graduate / professional (Law, Pharmacy, Veterinary Medicine) students

Calculation of Annual FTE for Use in the Budget Model

- Credit hours of fundable students as reported at the end of each term (note: FTE calculations are based on techniques used by OUS Institutional Research Services as verified by campuses).
- Course CIP codes (Classification of Instructional Programs) as defined by NCES (National Center for Education Statistics). Annual FTE is determined as follows:
  - Undergraduate = 45 credit hours
  - Master's and professional = 36 credit hours
  - Doctoral = 27 credit hours
- Categorized by level of student
  - Freshman/sophomore and non-admitted undergraduate status equates to lower division undergraduate
  - Junior/senior and post-baccalaureate non-graduate status equates to upper division undergraduate
  - Master's degree students and non-admitted graduates
  - Ph.D. students
  - Separate student counts for Law, Veterinary Medicine, and Pharmacy

Appendix C – State of Oregon Legislators

Members of the 2013 Oregon Legislative Assembly

(as of January 2013, listed in alphabetical order)

All members of the Legislative Assembly can be reached by USPS mail by addressing correspondance as follows:

The Honorable *(insert name)*
900 Court Street NE *(insert room #)*
Salem, OR 97301

To identify the legislators where you live, please visithttp://www.leg.state.or.us/findlegsltr/.

SENATE:

Title/Name/Party - Hometown	Room #	Telephone #	Email Address
Senator Herman Baertschiger (R-Grants Pass)	S-403	(503) 986-1702	sen.hermanbaertschiger@state.or.us
Senator Alan Bates (D-Ashland)	S-205	(503) 986-1703	sen.alanbates@state.or.us
Senator Lee Beyer (D-Springfield)	S-419	(503) 986-1706	sen.leebeyer@state.or.us
Senator Brian Boquist (R-Dallas)	S-305	(503) 986-1712	sen.brianboquist@state.or.us
President Pro Tem Ginny Burdick (D-Portland)	S-213	(503) 986-1718	sen.ginnyburdick@state.or.us
Senator Betsy Close (R-Corvallis)	S-303	(503) 986-1708	sen.betsyclose@state.or.us
Senate President Peter Courtney (D-Salem)	S-201	(503) 986-1600	sen.petercourtney@state.or.us
Senator Richard Devlin (D-Tualatin)	S-211	(503) 986-1719	sen.richarddevlin@state.or.us
Senator Jackie Dingfelder (D-Portland)	S-407	(503) 986-1723	sen.jackiedingfelder@state.or.us
Senator Chris Edwards (D-Eugene)	S-405	(503) 986-1707	sen.chrisedwards@state.or.us
Republican Leader Ted Ferrioli (R-John Day)	S-323	(503) 986-1950	sen.tedferrioli@state.or.us
Senator Larry George (R-Sherwood)	S-307	(503) 986-1713	sen.larrygeorge@state.or.us
Senator Fred Girod (R-Stayton)	S-401	(503) 986-1709	sen.fredgirod@state.or.us
Senator Bill Hansell (R-Athena)	S-423	(503) 986-1729	sen.billhansell@state.or.us
Senator Mark Hass (D-Beaverton)	S-207	(503) 986-1714	sen.markhass@state.or.us
Senator Betsy Johnson (D-Scappoose)	S-209	(503) 986-1716	sen.betsyjohnson@state.or.us
Senator Tim Knopp (R-Bend)	S-309	(503) 986-1727	sen.timknopp@state.or.us
Senator Jeff Kruse (R-Roseburg)	S-315	(503) 986-1701	sen.jeffkruse@state.or.us
Senator Laurie Monnes Anderson (D-Gresham)	S-413	(503) 986-1725	sen.lauriemonnesanderson@state.or.us
Senator Rod Monroe (D-Portland)	S-409	(503) 986-1724	sen.rodmonroe@state.or.us
Senator David Nelson (R-Pendleton)	S-211	(503) 986-1729	sen.davidnelson@state.or.us
Senator Alan Olsen (R-Canby)	S-425	(503) 986-1720	sen.alanolsen@state.or.us
Senator Floyd Prozanski (D-Eugene)	S-415	(503) 986-1704	sen.floydprozanski@state.or.us
Senator Arnie Roblan (D-Coos Bay)	S-417	(503) 986-1795	sen.arnieroblan@state.or.us
Democratic Leader Diane Rosenbaum (D-Portland)	S-223	(503) 986-1700	sen.dianerosenbaum@state.or.us
Senator Chip Shields (D-Portland)	S-421	(503) 986-1722	sen.chipshields@state.or.us
Senator Bruce Starr (R-Hillsboro)	S-411	(503) 986-1715	sen.brucestarr@state.or.us
Senator Elizabeth Steiner Hayward (D- NW Portland/Beaverton)	S-215	(503) 986-1717	sen.elizabethsteinerhayward@state.or.us
Senator Chuck Thompson (R-Hood River)	S-316	(503) 986-1726	sen.chuckthomsen@state.or.us
Senator Joanne Verger (D-Coos Bay)	S-401	(503) 986-1705	sen.joanneverger@state.or.us
Senator Doug Whitsett (R-Klamath Falls)	S-311	(503) 986-1728	sen.dougwhitsett@state.or.us
Senator Jackie Winters (R-Salem)	S-301	(503) 986-1710	sen.jackiewinters@state.or.us

HOUSE OF REPRESENTATIVES:

Title/Name/Party - Hometown	Room #	Telephone #	Email Address
Representative Jules Kopel Bailey (D-Portland)	H-274	(503) 986-1442	rep.juleskopelbailey@state.or.us
Representative Jeff Barker (D-Aloha)	H-480	(503) 986-1428	rep.jeffbarker@state.or.us
Representative Phil Barnhard (D-Eugene)	H-383	(503) 986-1411	rep.philbarnhart@state.or.us
Representative Cliff Bentz (R-Ontario)	H-475	(503) 986-1460	rep.cliffbentz@state.or.us
Representative Vicki Berger (R-Salem)	H-479	(503) 986-1420	rep.vickiberger@state.or.us
Representative Deborah Boone (D-Cannon Beach)	H-375	(503) 986-1432	rep.deborahboone@state.or.us
Representative Peter Buckley (D-Ashland)	H-272	(503) 986-1405	rep.peterbuckley@state.or.us

HOUSE OF REPRESENTATIVES (cont'd):

Title/Name/Party - Hometown	Room #	Telephone #	Email Address
Representative Kevin Cameron (R-Salem)	H-384	(503) 986-1419	rep.kevincameron@state.or.us
Representative Brian Clem (D-Salem)	H-284	(503) 986-1421	rep.brianclem@state.or.us
Representative Jason Conger (R-Bend)	H-477	(503) 986-1454	rep.jasonconger@state.or.us
Representative John David (R-Wilsonville)	H-389	(503) 986-1426	rep.johndavis@state.or.us
Representative Michael Dembrow (D-Portland)	H-487	(503) 986-1445	rep.michaeldembrow@state.or.us
Representative Margaret Doherty (D-Tigard)	H-282	(503) 986-1435	rep.margaretdoherty@state.or.us
Representative Sal Esquivel (R-Medford)	H-483	(503) 986-1406	rep.salesquivel@state.or.us
Representative Shemia Fagan (D-Portland)	H-492	(503) 986-1451	rep.shemiafagan@state.or.us
Representative Lew Frederick (D-Portland)	H-276	(503) 986-1443	rep.lewfrederick@state.or.us
Representative Tim Freeman (R-Roseburg)	H-386	(503) 986-1402	rep.timfreeman@state.or.us
Representative Joe Gallegos (D-Hillsboro)	H-484	(503) 986-1430	rep.joegallegos@state.or.us
Representative Chris Garrett (D-Lake Oswego)	H-283	(503) 986-1438	rep.chrisgarrett@state.or.us
Representative Sara Gelser (D-Corvallis)	H-285	(503) 986-1416	rep.saragelser@state.or.us
Representative Victor Gilliam (R-Silverton)	H-385	(503) 986-1418	rep.vicgilliam@state.or.us
Representative David Gomberg (D-Newport)	H-371	(503) 986-1410	rep.davidgomberg@state.or.us
Representative Chris Gorsek (D-Troutdale)	H-486	(503) 986-1449	rep.chrisgorsek@state.or.us
Representative Mitch Greenlick (D-Portland)	H-493	(503) 986-1433	rep.mitchgreenlick@state.or.us
Representative Bruce Hanna (R-Roseburg)	H-382	(503) 986-1407	rep.brucehanna@state.or.us
Representative Chris Harker (D-Beaverton)	H-485	(503) 986-1434	rep.chrisharker@state.or.us
Representative Wally Hicks (R-Grants Pass)	H-378	(503) 986-1403	rep.wallyhicks@state.or.us
Representative Paul Holvey (D-Eugene)	H-277	(503) 986-1408	rep.paulholvey@state.or.us
Democratic Leader Val Hoyle (D-Eugene)	H-295	(503) 986-1414	rep.valhoyle@state.or.us
Representative John Huffman (R- The Dalles)	H-476	(503) 986-1459	rep.johnhuffman@state.or.us
Representative Bob Jenson (R-Pendleton)	H-481	(503) 986-1458	rep.bobjenson@state.or.us
Representative Mark Johnson (R-Hood River)	H-489	(503) 986-1452	rep.markjohnson@state.or.us
Representative Bill Kennemer (R-Oregon City)	H-380	(503) 986-1439	rep.billkennemer@state.or.us
Representative Alissa Keny-Guyer (D-Portland)	H-484	(503) 986-1446	rep.alissakenyguyer@state.or.us
Representative Betty Komp (D-Woodburn)	H-273	(503) 986-1422	rep.bettykomp@state.or.us
Speaker Tina Kotek (D-Portland)	H-269	(503) 986-1200	rep.tinakotek@state.or.us
Representative Wayne Krieger (R-Gold Beach)	H-381	(503) 986-1401	rep.waynekrieger@state.or.us
Representative John Lively (D-Springfield)	H-488	(503) 986-1412	rep.johnlively@state.or.us
Representative Greg Matthews (D-Gresham)	H-379	(503) 986-1450	rep.gregmatthews@state.or.us
Representative Caddy McKeown (D-Coos Bay)	H-376	(503) 986-1409	rep.caddymckeown@state.or.us
Republican Leader Mike McLane (R-Medford)	H-395	(503) 986-1455	rep.mikemclane@state.or.us
Representative Nancy Nathanson (D-Eugene)	H-280	(503) 986-1413	rep.nancynathanson@state.or.us
Representative Andy Olson (R-Albany)	H-478	(503) 986-1415	rep.andyolson@state.or.us
Representative Julie Parrish (R-Tualitan/West Linn)	H-390	(503) 986-1437	rep.julieparrish@state.or.us
Representative Tobias Read (D-Beaverton)	H-286	(503) 986-1427	rep.tobiasread@state.or.us
Representative Jeff Reardon (D-Happy Valley)	H-491	(503) 986-1448	rep.jeffreardon@state.or.us
Representative Dennis Richardson (R-Central Point)	H-373	(503) 986-1404	rep.dennisrichardson@state.or.us
Representative Greg Smith (R-Heppner)	H-482	(503) 986-1457	rep.gregsmith@state.or.us
Representative Sherrie Sprenger (R-Scio)	H-473	(503) 986-1417	rep.sherriesprenger@state.or.us
Representative Kim Thatcher (R-Keizer)	H-472	(503) 986-1425	rep.kimthatcher@state.or.us
Representative Jim Thompson (R-Dallas)	H-388	(503) 986-1423	rep.jimthompson@state.or.us
Representative Carolyn Tomei (D-Milwaukie)	H-279	(503) 986-1441	rep.carolyntomei@state.or.us
Representative Ben Unger (D-Hillsboro)	H-377	(503) 986-1429	rep.benunger@state.or.us
Representative Jim Weidner (R-Yamhill)	H-387	(503) 986-1424	rep.jimweidner@state.or.us
Representative Gene Whisnant (R-Sunriver)	H-471	(503) 986-1453	rep.genewhisnant@state.or.us
Representative Gail Whitsett (R-Klamath)	H-474	(503) 986-1456	rep.gailwhitsett@state.or.us
Representative Jennifer Williamson (D-Portland)	H-372	(503) 986-1436	rep.jenniferwilliamson@state.or.us
Representative Brad Witt (D-Clatskanie)	H-374	(503) 986-1431	rep.bradwitt@state.or.us

Appendix D – State of Oregon US Congressional Representatives

U.S. CONGRESS

Representative Kurt Schrader (D-District 5) 544 Ferry Street SE, Ste 2, Salem, OR 97301	(503) 588-9100	http://schrader.house.gov/contact/
Sentor Ron Wyden (D) 707 13th Street SE, Suite 285, Salem, OR 97301	(202) 224-5244	http://www.wyden.senate.gov/contact/
Senator Jeff Merkley (D) 495 State Street, Ste. 330, Salem, OR 97301	(503) 362-8102	http://www.merkley.senate.gov/contact/

Appendix E – Glossary of Terms

Auxiliary Enterprises

Includes student incidental and health service fees and all other enterprise revenue from dormitories, food services, student centers, book stores, and parking.

Credit hour enrollment

The credit hour value of a course or courses multiplied by the number of students enrolled in the course.

Designated Operations

Includes tuition for non-credit continuing education and other revenue from self-support instruction. Other sources include unrestricted gifts and royalties and activities that support instruction and public service and are covered by user fees such as student transportation and housing for field trips, special equipment, or facility users' fees.

Education and General funds

The portion of OUS universities' or the Chancellor's Office's budget that is devoted to instructional and support services for students and faculty, including managerial and administrative functions needed to provide the services.

Fund Balance

The difference between the assets and liabilities of a fund. Given this definition, fund balance can be described as the available resources of the fund, which can be significantly different than cash balances due to accrual accounting.

Headcount Enrollment

The number of individual students enrolled in credit courses, regardless of course load. Historical enrollment has generally been expressed in terms of fall headcount. National comparisons of enrollment are most often made on the basis of fall headcount.

Higher Education Coordinating Commission (HECC)

The Higher Education Coordinating Commission (HECC) is a 14-member, volunteer board dedicated to fostering and sustaining the best, most rewarding pathways to opportunity and success for all Oregonians through an accessible, affordable, and coordinated network for educational achievement beyond a high school diploma.

Lottery Funds
OUS receives lottery support to fund athletics, scholarships, and capital debt service payments. Athletics and scholarship funding is distributed 88% and 12% respectively. Distributions for athletics are required to be allocated 70% for non-revenue producing sports and at least 50% for women's athletics. Lottery funding is used to fund principal and interest debt service payments on lottery bonds from capital projects.

Non Education and General Other Funds Revenue
Approximately 50 percent of OUS funding comes from restricted sources that are identified for specific purposes or from unrestricted funds including revenues from sales, auxiliary services, and designated operations.

Nonresident
The fee status category of students who are assessed nonresident tuition.

Other Funds Limited
Other Funds Limited revenue for the operating budget is comprised principally of estimated campus tuition and fees (calculated on the basis of enrollment projections and the expenditure limitation authorized by the legislature) and indirect cost recovery on sponsored research, as well as lesser amounts of other income.

Other Funds Non-Limited
Other Funds Non-Limited revenue includes designated operations (e.g., community workshops and other self-sustaining public service and education activities); auxiliary activities such as student housing, parking and athletics, as well as sponsored programs; gifts, grants and contracts; and student financial aid programs.

Resident
The fee status category of students who are assessed resident tuition

Restricted Funds
Funds designated for specific purposes, including gifts, grants, and contracts. Also includes the following student financial aid programs: Federal PELL and SEOG Grants, Federal Work Study, Oregon Opportunity Grants, and other campus aid programs.

Service Departments
Includes sales and service revenue (e.g., printing services and other internal service funds).

State General Funds
State General Funds are appropriated to OUS biennially by the Legislature. The distribution of these funds to the campuses is developed in compliance with legislative budget notes and board policy. Funds are allocated through the OUS Resource Allocation Model and are split between the two fiscal years of the biennium unless otherwise requested by the campuses.

Student Full-time Equivalent (FTE)

The student full-time equivalent (FTE) translates credit into enrollment, showing how many students it would take to produce the total credit-bearing activity of a campus if each student took exactly a fulltime load. Calculation of the student full-time equivalent varies depending on the level of the student.

The full-time equivalent for an undergraduate is assumed to be 15 term credit hours (or 45 annual credit hours). For master's and professional level students, the divisor is 12 term credit hours (36 annual credit hours), and for a doctoral student, it is 9 term credit hours (27 annual credit hours).

Student Loan Programs

Consists entirely of interest, capital contributions, and other revenues used to support the student loan programs.

Tuition and Fee Rates

Total mandatory charges assessed students for enrolling in the institution, including tuition, universal resource, building, incidental, health service, and recreation center fees. Excludes programmatic resource fees that have not been rolled into tuition.