

### Fiscal Year 2016 Operating Budget



July 1, 2015 thru June 30, 2016

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November 15, 2015

President Fuller, Trustees, and Members of the WOU Community:

I am pleased to present the Fiscal Year 2016 (FY16) budget for Western Oregon University (WOU), which consists of both the Education and General Fund (E&G) and Non-General Fund budgets.

Financial schedules presented herein reflect our continuing effort to clearly and accurately report university budget plans in support of our strategic plan for continued success. While the primary focus is on Education and General Funds of \$65.5 million, this document also provides select information pertaining to self-support Auxiliary Enterprise, Designated Operation, and Service Department funds.

Western enters FY16 fiscally sound and positioned to achieve programmatic goals through thoughtful and strategic use of limited resources. These resources are allocated to academic and administrative units through the annual budget process which focuses on student affordability and success, quality academic programs, and financial sustainability. The results of this budget development process are reported in detail in this document.

Significant budget considerations include:

- With the advent of increased state appropriations for higher education and new allocation methodologies administered by the Higher Education Coordinating Commission (HECC), Western's 2016 state support has increased \$5.3 million or 29.8%. This additional support provides for new student success initiatives, tuition relief, improved faculty salaries, and continued support for Shared Services.
- Total enrollment, or student full time equivalency (SFTE), is projected to decline this fiscal year by 2.4% over the prior year. While WOU is projecting decreased enrollment this year, tuition revenue receipts are expected to increase by 1.3%, a result of increased tuition rates and a change in the mix of students enrolled (i.e. resident, WUE, non-resident).
- An additional \$1 million is budgeted for fee remissions to meet growing student financial need. With the intent of improving retention and graduation rates and growing enrollment, these new fee remissions are targeted toward Oregon undergraduate students in need and is part of WOU's comprehensive plan for keeping a college education affordable.

- A budgeted personnel services increase of \$5.3 million provides for salary benefits increases for all qualifying employees and makes substantial improvements in faculty salaries as part of an ongoing plan to attract and retain high-climber faculty in critical program areas better positioning WOU as a leading, mid-sized university. Personnel expense accounts for 96% of WOU's total budgeted expense increase this fiscal year.
- Total S&S, capital outlay and internal sales reimbursements are expected to increase \$791K or 10.2% due in part to the full implementation of Western's independence and related shared services costs.
- Transfers out budgeted at \$3.1 million primarily fund Athletics personnel costs of \$2.7 million. Remaining transfers out fund State Energy Loan Program (SELP) debt service and directs one-time proceeds from the sale of the University owned President's residence to a capital improvement fund for the purpose of improving campus meeting space.
- Programmatically, 63.2% of WOU's annual E&G expense budget is dedicated to instruction, research, and academic support while the remaining 36.8% is allocated to student services, operations & maintenance, and institutional support.
- The current budget maintains a 15.0% fund balance which remains within the directives established by Western's Oregon Board of Trustees (during their July 2015 meeting.

Western Oregon University plans for continued success and prepares for financial and operations challenges that may arise as the year unfolds. As a university, we continue to maximize efficiency and provide a high quality education at an affordable cost. Our plan for addressing these challenges and the resulting budget are likely to change as the year progresses and priorities are reconsidered. Nevertheless, we move forward with cautious determination and thoughtful preparation recognizing Western Oregon University's academic distinction and success is the result of the hard work and dedication of outstanding faculty, staff, and academic leaders who place the needs of our students first.

Please contact me if you require any additional information.

Respectfully,

Eric Yahnke Vice President, Finance and Administration Western Oregon University

### Status Report – Fiscal Year 2016

	2014 Actual	2015 Actual	FY15-14 \$ Δ	4 %Δ	2016 Initial Budget	FY16 Budg FY15 Acta \$ <b>d</b>	
Government Appropriations	15 269 405	17 (20.025	0.251.740	150/	22.072.021	F 052 504	20.00
State Appropriations Total Government Appropriations	15,268,495 15,268,495	17,620,235 17,620,235	2,351,740 2,351,740	15% 15%	22,873,821 22,873,821	5,253,586 <b>5,253,586</b>	29.8%
Total Government Appropriations	15,208,495	17,020,235	2,331,740	1570	22,873,821	5,255,580	29.07
Tuition and Resource Fees, Net of Remissions							
Tuition Revenue							
Academic Year Tuition							
Resident Undergraduate	20,948,139	19,727,161	(1,220,978)	-6%	19,697,081	(30,080)	-0.2%
Nonresident Undergraduate	5,347,084	5,462,194	115,111	2%	5,659,595	197,401	3.6%
Resident Graduate	1,609,355	1,408,685	(200,669)	-12%	1,201,230	(207,456)	-14.7%
Nonresident Graduate	814,164	1,205,148	390,984	48%	1,139,399	(65,749)	-5.5%
Western Undergrad Exchange (WUE)	6,033,973	6,011,944	(22,029)	0%	6,527,048	515,104	8.6%
Continuing Education	4,949,425	5,812,361	862,936	17%	6,078,608	266,247	4.6%
Faculty & Staff	226,842	302,214	75,372	33%	378,148	75,934	25.1%
Total Academic Year Tuition	39,928,983	39,929,708	73,372	0.0%	40,681,108	751,400	<u> </u>
						,,	
Summer Session Tuition	1,208,530	1,266,769	58,239	5%	1,069,208	(197,562)	-15.6%
Total Tuition Revenue	41,137,513	41,196,478	58,965	0.1%	41,750,316	553,839	1.3%
Student Fees							
Technology	52,322	28,220	(24,102)	-46%	28,220	-	0.0%
Matriculation	625,168	633,689	8,521	1%	633,689	-	0.0%
Other Student Fees	1,066,504	1,027,715	(38,789)	-4%	1,027,715	(0)	0.0%
Student Fee Revenue	1,743,993	1,689,624	(54,369)	-3.1%	1,689,624	(0)	0.0%
	<u> </u>						
Less Fee Remissions	3,278,139	3,413,328	135,189	4.1%	4,520,000	1,106,672	32.4%
Tuition and Resource Fees, Net of Remissions	39,603,367	39,472,774	(130,594)	-0.3%	38,919,940	(552,834)	-1.4%
% Fee Remission to Gross tuition	7.97%	8.29%		0.32%	10.83%		2.5%
Other Revenue							
Sales, ICR, Other	2,901,018	3,260,532	359,514	12%	3,677,584	417,052	12.8%
Other Revenue	2,901,018	3,260,532	359,514	12%	3,677,584	417,052	12.8%
Total Operating Revenue	57,772,880	60,353,541	2,580,661	4%	65,471,345	5,117,805	8.5%
Expenditures		10 500 (5)	1 ( 10 015	10/	50.040.405	5 94 9 954	10.00
Personnel Services	46,954,860	48,598,676	1,643,815	4%	53,912,627	5,313,951	10.9%
Supplies & Services	6,112,924	7,767,116	1,654,192	27%	8,557,680	790,564	10.2%
Capital Outlay <b>Total Expenditures</b>	351,844 53,419,629	776,500	424,655	121%	202,691	(573,809)	-73.9%
1 otal Expenditures	55,419,629	57,142,291	3,722,663	7.0%	62,672,998	5,530,707	9.7%
Transfers							
Transfers In	(121,304)	(453,114)	(331,810)	274%	(525,970)	(72,856)	16.1%
Transfers Out	3,563,430	4,109,086	545,656	15%	3,125,018	(984,068)	-23.9%
Total Transfers	3,442,126	3,655,971	213,846	6.2%	2,599,048	(1,056,923)	-28.9%
Change in Fund Polonge	011 107	(444 700)			100 200		
Change in Fund Balance	911,126	(444,722)			199,299		
Beginning Fund Balance	9,151,796	10,062,921			9,618,199		
Ending Fund Balance	10,062,921	9,618,199	(444,722)	-4.42%	9,817,498	199,299	2.1%
% Operating Revenues	17.4%	15.9%			15.0%		

Expenditures & Transfer Out by Program							
Instruction & Dept. Research	28,581,000	29,481,083	900,083	3%	31,458,739	1,977,656	6.7%
Research	463,751	481,349	17,598	4%	326,713	(154,636)	-32.1%
Academic Support	7,868,103	9,484,276	1,616,174	21%	9,445,910	(38,366)	-0.4%
Student Services	5,801,046	5,812,588	11,542	0%	5,961,239	148,651	2.6%
Operations/Maint.	4,797,224	4,534,196	(263,028)	-5%	4,860,628	326,432	7.2%
Institutional Support	9,471,934	11,457,885	1,985,950	21%	13,218,817	1,760,932	15.4%
Total Expenditures & Transfers by Program	56,983,058	61,251,377	4,268,319	7%	65,272,046	4,020,669	6.6%

### General Institution - Revenues

### **Government Appropriations**

This fiscal year marks the first year in which funding decisions were made solely by the HECC. In the past, the Oregon University System (OUS) distributed state funds based on student credit hours at each of the seven public universities. The HECC has developed its own model for fund distributions called the Student Success Completion Model or SSCM. Unlike the Resource Allocation Model (RAM) used by OUS, the SSCM focuses primarily on a measureable set of student outcomes. These outcome measures include the following:

- Degrees & degree level
  - o Baccalaureate
  - o Masters
  - o **Doctoral**
  - o Professional
  - o Graduate Certificates
  - o Transfer Student Degrees
- Student sub-populations
  - Underrepresented minority students
  - Low income students (Pell recipients)
  - o Rural students
  - o Veteran students
- Degree type
  - o Science, technology, engineering, or math (STEM)
  - o Health
  - o Bilingual Education

Each of the various outcomes is assigned a "weight" based on its importance as defined by the HECC. These weights are then used to calculate the funding that each university will receive based on the number of students that complete the education level in a given Classification of Instructional Programs (CIP). For example, a student that graduates with a Bachelor's degree in technology is weighted heavier than a student that graduates with a Master's degree in music. These weights, based on CIP are based on a national study conducted by the University of Delaware known as the Delaware Cost Study and is used by institutions across the country.

For the 2016 fiscal year, the percentage of support from the Public University Support Fund (PUSF) that is allocated to WOU based on outcomes is 20% of the total allocation (excluding base funding) in an effort to minimize the effects of converting to the new model. The remainder of WOU's 2016 allocation is based on student credit hour enrollment and base funding which consists of funding for regional, research, and mission support. The equation for determining total funding for the 2016 fiscal year from the state is as follows:

PUSF Support = Base funding + [Student Credit Hours (80%) + Outcomes Based funding (20%)]

FY16 state appropriations are budgeted at \$22.9 million representing an increase of 29.8% over the prior year. State appropriations reflected in the FY16 initial budget account for 34.9% of total budgeted E&G revenue and is not expected to increase, while actual FY15 state appropriations provided 26.4% of total revenue.

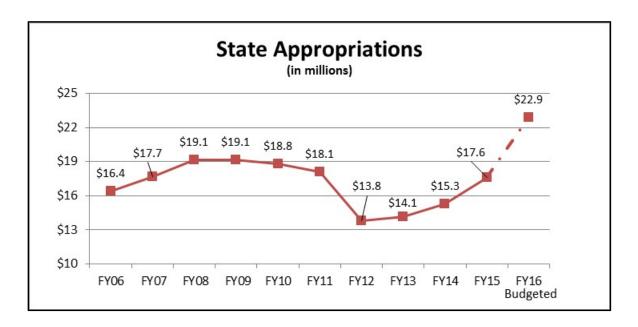


Figure 8.1

Crosswalk between OUS Resource Allocation Model (RAM) and HECC Student Success Completion Model (SSCM)	RAM 2014-2015	SSCM 2015-2016	\$ △	%Δ
Outcomes Funding				
BA/BS - Non-Transfers	-	1,463,404	1,463,404	100.00%
BA/BS - Transfers	-	524,492	524,492	100.00%
Masters	-	249,390	249,390	100.00%
PhD	-	-	-	100.00%
Professional	-	-	-	100.00%
Grad. Certificate	-	35,887	35,887	100.00%
Area of Study	-	68,427	68,427	100.00%
Student Populations	-	565,556	565,556	100.00%
Total Outcomes Funding **	-	2,907,156	2,907,156	100.00%
Enrollment Funding				
Undergraduate Funding	9,112,436	11,216,024	2,103,588	23.08%
Graduate Funding	1,158,790	994,496	(164,294)	-14.18%
Settle-up/(down) - Enrollment Funding	(408,203)	-	408,203	-100.00%
Total Enrollment Funding **	9,863,023	12,210,520	2,347,497	23.80%
Incentives for Student Success	241,976	-	(241,976)	-100.00%
SSCM Stop Loss/Stop Gain (Net) **		8,369	8,369	100.00%
Total Outcomes & Enrollment Funding	10,104,999	15,126,045	5,021,046	49.69%
Mission Differentiation Funding				
Regional Support				
Regional University Support Adjustment	1,642,406	1,801,876	159,470	9.71%
Retrenchment	194,832	199,313	4,481	2.30%
Retention and Graduation	340,955	348,797	7,842	2.30%
Underpinning	340,955	348,797	7,842	2.30%
11-13 Regional Support	790,141	808,314	18,173	2.30%
Regional Access	91,272	93,371	2,099	2.30%
Shared Services IT	-	489,014	489,014	100.00%
Total Regional Support	3,400,561	4,089,483	688,922	20.26%
Research Support	424.450	427 222	2.062	2.200/
Sponsored Research	124,459	127,322	2,863	2.30%
Faculty Salaries - Research <b>Total Research Support</b>	67,901 192,360	69,463 <b>196,78</b> 4	<u>1,562</u> 4,424	2.30% 2.30%
Mission Support				
	4 6 4 1	1 691	(2.060)	(2 790/
Engineering Technology Undergraduate Collaborative OUS Nursing Program	4,641	1,681	(2,960)	-63.78%
Conaborative OUS Nursing Program Campus Public Service Programs	24,445	25,007	562	2.30% 2.30%
System wide Expenses/Programs	1,525 147,622	1,560	35 3,395	100.00%
Health Professions Programs (Nursing)		151,017	7,082	100.00%
Total Mission Support	<u> </u>	315,009 <b>494,275</b>	8,115	1.67%
Central Services				
IT Fifth Site/OCATE/Southwest Oregon/OWEN	478,020	-	(478,020)	-100.00%
HB 5201 SEIU compensation costs	181,271		(181,271)	-100.00%
Total Mission Differentiation Funding **	4,738,372	4,780,543	(651,176)	-14%
Tuition Buydown: HB 5008	459,773		(459,773)	-100.00%
Tuition Buydown: HB 5101 **	1,119,323	1,119,323	-	0.00%
TRU Shared Services		1,260,448	1,260,448	100.00%
Total Public University Support Fund	16,422,467	22,286,359	5,863,892	35.71%
June 2014 E-Board Funding (one-time)	524,249	-	(524,249)	-100.00%
Subtotal (previously E&G)	16,946,716	22,286,359	5,339,643	31.51%
Engineering Technology Sustaining Funds / ETIC Allocation	288,545	300,273	11,728	4.06%
ingineering reentions, oustaining runus / 11110 milotation				
State SELP Allocation*	394,990	391,692	(3,298)	-0.83%

\*The purpose of the Supplemental Energy Loan Program is to promote energy conservation and renewable energy resource development.

\*\* The figures reflected above in 2015-16 represent the latest version of the HECC's SSCM after reviewing 4th week enrollment updates and the final settle-up from the FY15 RAM.

### **Tuition Revenue**

WOU receives approximately 95% of its E&G funds from tuition revenue and government appropriations. Budgeted at \$38.9 million, net tuition and fees represent 59.5% of total budgeted revenue for FY16. Total tuition and fee revenue (excluding fee remissions) is expected to increase by 1.3% or \$554K over FY15 actual. This increase is the result of a modest tuition rate increase for graduates and undergraduates. The increase in tuition revenue however, is tempered by a reduction in enrollment as seen below.

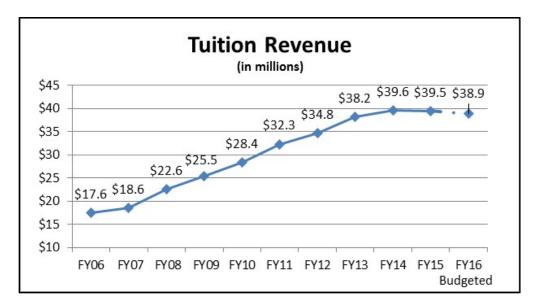


Figure 10.1

### Enrollment

WOU has seen a decline in its enrollment, both headcount and SFTE since fall term 2011. At its peak, WOU had a total of 6,217 students taking courses and an SFTE of 5,127.

For fall term 2015, the number of students attending WOU has decreased 12.4% to 5,445 while the SFTE has decreased 12.0% to 4,513. The greatest decrease in headcount comes from Oregon residents. This decrease in headcount has been felt across many of Oregon's public universities and could be the result of various factors including changes in the economy and Oregon's low high school graduation rates.

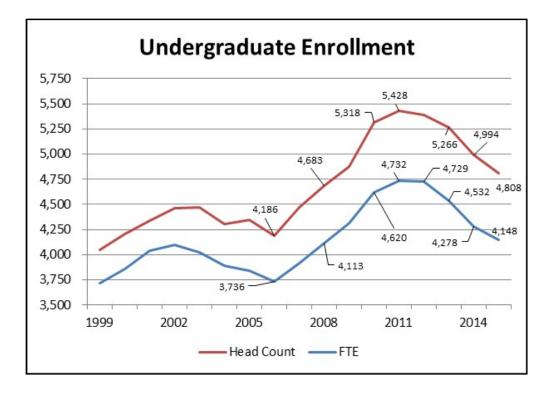


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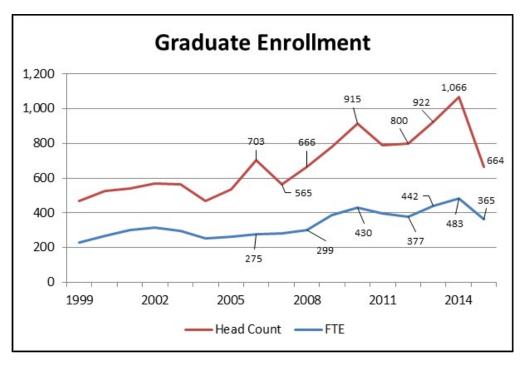


Figure 11.2

#### Nonresident Enrollment

Nonresident enrollment is comprised of international students and students from other US states and accounts for approximately 21% of WOU's total headcount. International enrollment

fell slightly from 350 students in the fall of 2014 to 328 in the fall of 2015. Declining international student enrollment is offset by an increase in non-resident, non-Western Undergraduate Exchange (WUE) students from within the United States. Non-resident domestic students increased by 30 over last year.

Finally, a majority of those students coming to WOU from outside Oregon are from fifteen western US states. Eligible for the WUE program, students pay 150% of the in-state tuition rate. Enrollment in WOU's WUE program continues to grow as students find tuition rates favorable compared to their own state. For the fall of 2015, 175 students had come from states that participate in the WUE program which include all of the Oregon border states as well as Alaska, Arizona, Hawaii, and Utah. This is a 6% increase in the number of WUE students compared to the same time last year and a 92% increase since the fall of 2007.

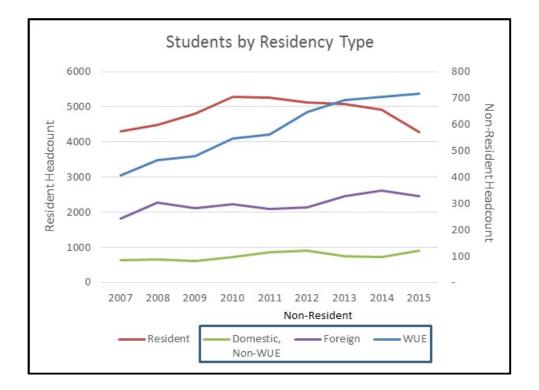


Figure 12.1

### **Tuition Rates**

Still in effect from the 2013 legislative session is HB5101 which provided funding to buy down necessary tuition increases during the 2015 fiscal year. Tuition support provided by HB5101 continues this fiscal year and allows Western to keep tuition rates low. As a result of the contributions from the state, WOU raised tuition a maximum of 2.2%. Even with this increase, WOU continues to offer competitive tuition rates. The Western Promise, which guarantees newly enrolled resident undergraduate freshmen the same tuition rate for four years, is entering its ninth year and accounts for approximately 23.4% of total projected tuition revenue this year.

This commitment provides families with a stable plan for affordable access to a degree from WOU.

For the 2015-16 academic year, the newest cohort of Western Promise students will pay \$172/credit for all four years they attend WOU. While the most recent iteration of the Western Promise rates is among the highest of the other six public institutions (only OSU and UO have higher rates comparatively which can be seen in figure 14.2), it is important to note that students who enrolled in the fall of 2011 (WP11) now enjoy one of the lowest tuition rates across the public universities (see figures 14 & 15). For those opting not to select the Western Promise, students will instead pay a variable, non-promise rate reinstated during the 2012-13 academic year. This non-promise rate, now \$151/credit increased 2% over last fall which is lower than the public universities' average increase.

Undergraduate nonresident tuition rates increased 2.2% to reflect inflationary increases, in part, and maintain current services. Graduate tuition, for both residents and nonresidents, increased 2.0% and 2.1% respectively for the academic year.

Also for the 2015-16 academic year, all new freshman and transfer students must pay a onetime matriculation fee of \$300; a rate that has not changed for the past 3 academic years.

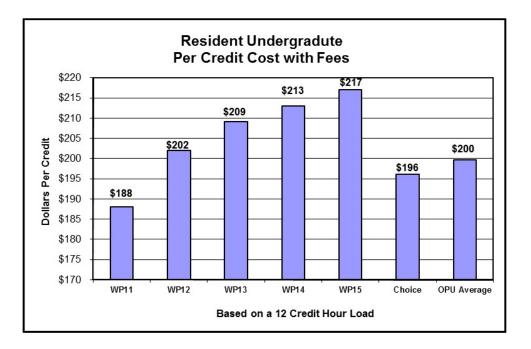
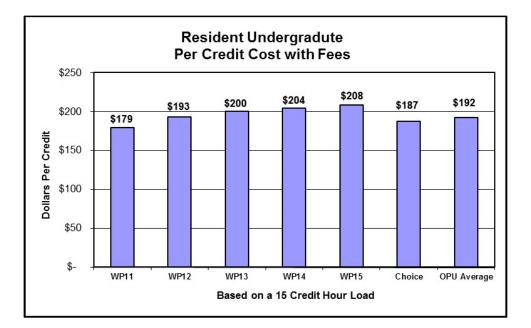
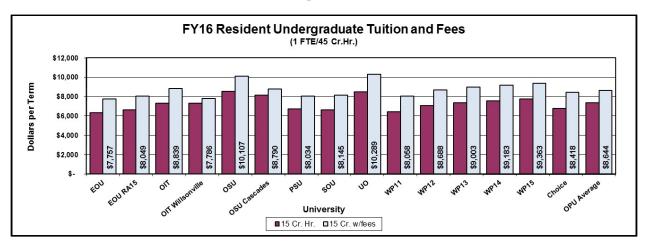


Figure 13.1



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#### **Undergraduate Remissions**

WOU administers financial aid from a wide variety of federal, state, institutional, and private sources. WOU has budgeted tuition waivers of approximately \$4.5 million, a \$1 million increase from the prior academic year.

With the intent of improving retention and graduation rates and growing enrollment, these new fee remissions are targeted toward Oregon undergraduate students in need and is part of WOU's comprehensive plan for keeping college education affordable.

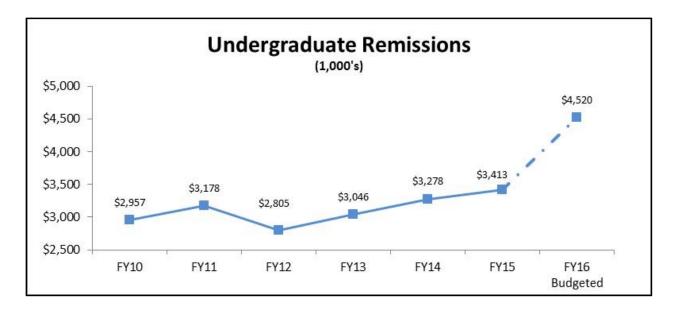


Figure 15.1

### **Other Revenues**

In addition to tuition & fee revenue and state support, WOU also raises additional revenue through general sales, indirect cost recoveries, interest, and other revenue streams. Even in the face of tough economic conditions, WOU has been able to maintain a steady revenue stream of \$2.9 million per year on average since 2009. For FY16, WOU is projected to receive \$3.7 million in other revenue, which amounts to 5.6% of WOU's total annual revenues.

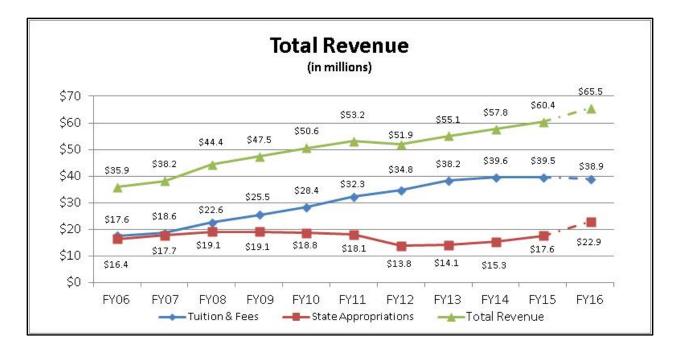


Figure	15.2
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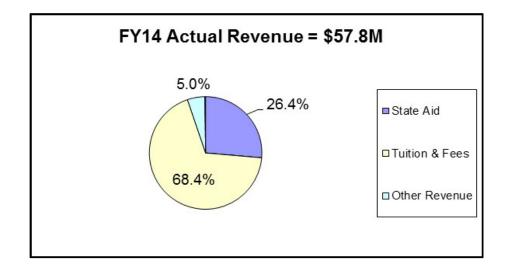


Figure 16.1

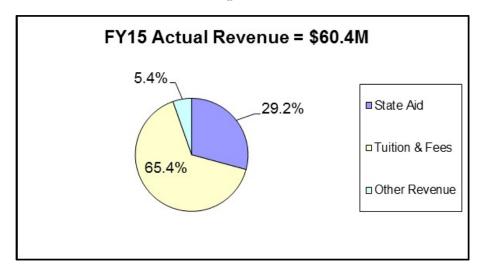


Figure 16.2

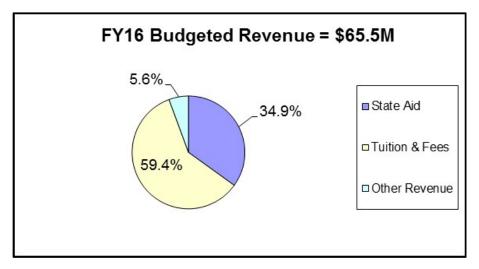


Figure 16.3

### General Institution – Labor

Salary and benefits provided by the general fund account for 82.5% of the general fund budget and is the fastest rising cost at WOU. Various collective bargaining agreements (CBA) and benefit packages determine actual costs and budgeted amounts. Below is a summary of significant changes to faculty and staff salaries and benefits based on completed CBAs or decisions made by the university at this time. All salary costs include the full cost of any FY15 mid-year increases (roll-up costs).

- Classified The SEIU CBA for 2015-17 was ratified in October 2015. All of the University's classified personnel and some temporary staff are subject to this contract, and the FY16 budget is based on its provisions. Significant items incorporated in this budget include:
  - A 2.25% cost of living adjustment (COLA) effective December 1, 2015.
  - All eligible classified employees will receive a step increase (equal to approximately 4.75%) on their salary eligibility date. The step system is maintained with 10 steps so those employees currently at the 10<sup>th</sup> step are not eligible for the 4.75% step increase.
  - Continuation of the 95/5% split for all employees eligible for health insurance with an additional \$40/month subsidy for those employees whose monthly salary is less than or equal to \$2,885/month. Those that choose the least expensive medical insurance plan offered in the county they live or work in will pay only 3% of their premiums while WOU pays the remaining 97%.
- Faculty Faculty salary negotiations continue as of the issuance of this document. Accordingly, faculty salaries are currently budgeted at rates within our balanced budget. Actual salary and benefit costs are likely to change once full settlement is reached
- Professional staff An average increase of 3% for eligible employees effective September 2015; includes a 2.5% COLA and .5% for merit and equity adjustments.
- Student employees Seeing that there were no increases in the Consumer Price Index, there is no mandatory increase in Oregon's minimum wage. As such, the minimum wages in Oregon will not increase on January 1, 2016 as it has for the past five years. Western typically employs more than 1,260 student employees that earn between \$9.25 and \$13.50/hour, earning an average of \$9.65/hour in 2015.

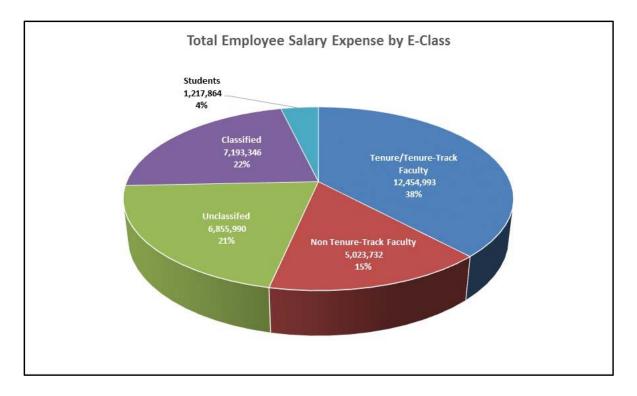


Figure 19.1

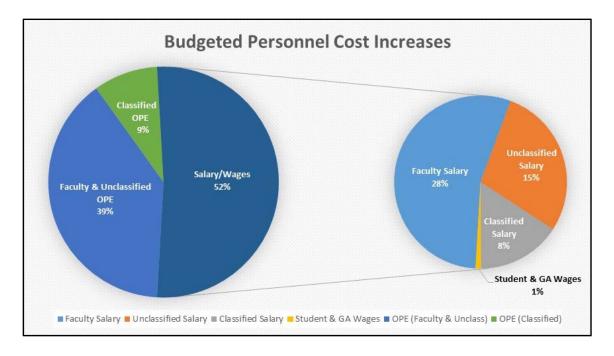


Figure 19.2

### Other Personnel Expenses (OPE)

As a result of WOU's recent independence from the former Oregon University System, the calculation method for the monthly PEBB health insurance rate has changed. Previously, the

PEBB monthly rate was based on a composite calculation of the premium rates for all eligible health benefit employees across all seven Oregon public universities.

The composite rate is now calculated based on the premiums of WOU eligible employees only. This has resulted in an increase in the PEBB rate for the first five months of the fiscal year from \$1,246 last year to \$1,257 for the first six months of this year and a projected 2.6% increase to \$1,290 for the remainder of the fiscal year.

During the 2013 Legislative Session, Oregon legislators passed Senate Bill 822, which modified the COLA for Public Employees Retirement System (PERS) retirees; Senate Bill 861 which cut future PERS benefits; and Senate Bill 862, which disqualifies future legislators from entering the PERS system. However, while these changes resulted in a less-than-anticipated increase in the PERS rates this fiscal year, Senate Bill 822 was overturned by the Oregon Supreme Court which will impact future fiscal years.

For budgeting purposes, retirement rates include employee and employer contributions as well as PERS debt service (all paid by the University); actual rates depend on an individual employee's start date and options selected. Further OPE detail is provided on page 60.

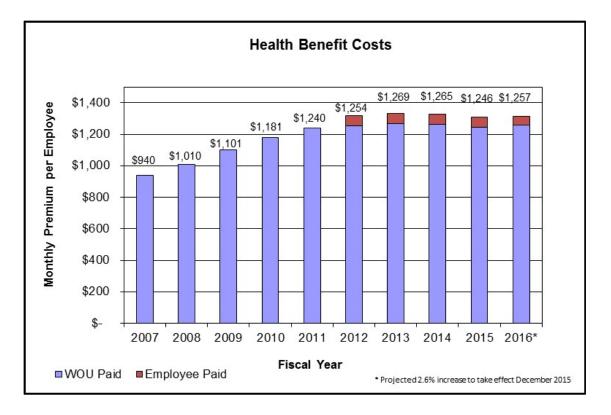


Figure 20.1

### Summary of Changes

Increasing just 2.5% for this fiscal year, WOU has limited the increases in general expense costs in an effort to keep access to higher education as affordable as possible. The small increase includes new funding for items essential to the University's mission and operation.

In the past, WOU has had a practice of ensuring that 50% or better of the University's total expense budget went toward instruction and research. This left 50% or less for student activities, academic support, operations & maintenance, and institutional support. As a result of the dissolution of the OUS, this balance has been more difficult to maintain. Additional costs are required to cover charges from the new University Shared Services Enterprise (USSE). The USSE, created by Senate Bill 270 and maintained at Oregon State University, is charged with providing efficient and effective administrative support services to each of the seven Oregon public institutions. Services provided by the USSE replace those formerly provided by the OUS Chancellor's office and include support for payroll processing, treasury management, financial statement preparation, insurance and risk management, and information technology support.

### Academic Infrastructure Committee (AIC)

The FY16 initial budget continues to provide funding for ongoing academic programs and includes up to \$100k for strategic improvements determined by the AIC. The AIC is a Faculty Senate committee that collects and reviews requests for equipment items that exceed a division's ability to acquire from its annual budget. Proposals are reviewed by faculty representatives from each division/department, who then make recommendations to the relevant staff within the University's Finance and Administration division. A final decision as to which proposal(s) will be funded rests with the Vice President of Finance and Administration and the Provost, after determining available resources and prioritizing needs with the President's cabinet.1

The FY16 AIC has voted to implement the following changes beginning this year. These changes are fully supported by each of the parties listed above. They are as follows:

# 1. AIC proposals should no longer request funding for general building maintenance or building redesign.

Costs for building maintenance or building redesign are a component of the Physical Plant budget. New funding requests in these areas should be presented to the Deans via the Division Chairs.

<sup>&</sup>lt;sup>1</sup> (Academic Infrastructure Committee - Faculty Senate, n.d.)

# 2. AIC proposals should no longer request funding to install, upgrade, or maintain WOU smart classrooms.

Costs associated with smart classrooms are a component of the Student Technology budget. While other funds (such as state and federal grants, or the general fund) may become available at times to build new smart classrooms, funding allocation decisions shall not be part of AIC business.

### 3. AIC will have only one funding cycle this year.

This is due to internal structural changes that must be completed before new proposals can be processed. It is yet to be decided if we will return to a two-cycle arrangement for 2016-17. The deadline for new submissions for 2015-16 will be sometime early 2016. The exact date will be set by AIC in the coming weeks, and a call for new proposals will be sent out shortly thereafter, along with details of our revised submission protocol.<sup>2</sup>

Given that the AIC no longer considers proposals for facilities renovation, \$100K formerly available to AIC is now available for facilities renovations recommended to the Deans of LAS and COE which will be forwarded to VP's Steve Scheck and Eric Yahnke for further consideration.

Previously approved AIC projects include:

Project year/type	Description	Allocated funds
2014-15 Capital Projects	Installation of a modest permanent lighting system for video compositing (green screen) work in Visual Communication Design classes.	<sup>\$</sup> 1,710

2014-15	New items for a smart classroom including lecture/video capture equipment, a document camera, SmartBoard, and DVD player.	<sup>\$</sup> 17,402
Equipment Purchases	Sennheiser wireless remote microphone set for Health & Exercise Science.	<sup>\$</sup> 3,780
	Additional lab equipment for Division of Natural Science.	<sup>\$</sup> 1,954

<sup>&</sup>lt;sup>2</sup> (Freymuth, "Important Changes to Academic Infrastructure Committee")

Project year/type	Description	Allocated funds
	NMR Spectrometer	\$20,000
	Portable X-Ray fluorescence (XRF) spectrometer for the Earth and Physical Science department.	\$33,995
2014-15 Equipment Purchases (cont.)	New Panasonic projector for Dance department.	<sup>\$</sup> 14,760
	New TV for digital signage in Todd Hall	\$3,658
	Smart classroom refresh	\$100,500
	Total	<sup>\$</sup> 196,049
2013-14 Gran	nd Total (Capital & Equipment)	<sup>\$</sup> 197,759

Project year/type	Description	Allocated funds
	Labor to install sound- treatment items for a recording studio	<sup>\$</sup> 2,319
2013-14	Funds to transform Bellamy Hall 112 (a 24-seat classroom) into a smart classroom	<sup>\$</sup> 20,066
Capital Projects	Upgrade AV equipment in Old PE (OPE) 212	<sup>\$</sup> 9,736
	Renovate Academic Program Support Center (APSC) 101 by partitioning the computer lab into two (2) separate rooms	<sup>\$</sup> 14,002
	Total	<sup>\$</sup> 46,123

	Two new computers for the Behavioral Sciences division	<sup>\$</sup> 9,518
2013-14	New interactive whiteboard in the Math & Nursing Building (MNB) room 103	<sup>\$</sup> 3,025
Equipment Purchases	New computer, printer, and software for the Behavioral Sciences division	<sup>\$</sup> 10,002
	New cameras, lenses, and miscellaneous equipment for the Creative Arts division	<sup>\$</sup> 21,010

Project year/type	Description	Allocated funds
	Replacement of motorized rigging equipment for the Rice Auditorium	<sup>\$</sup> 179,000
2013-14	Six camcorders with SD cards and battery chargers/packs for the Health & PE division	<sup>\$</sup> 3,177
Equipment Purchases (cont.)	Replace laptops in the Health & PE division	<sup>\$</sup> 5,426
	Update the student lounge and instruction space in Hamersly Library	<sup>\$</sup> 15,992
	Total	<sup>\$</sup> 247,150
2013-14 Grar	nd Total (Capital & Equipment)	<sup>\$</sup> 293,273

### New Construction and Capital Improvement Projects

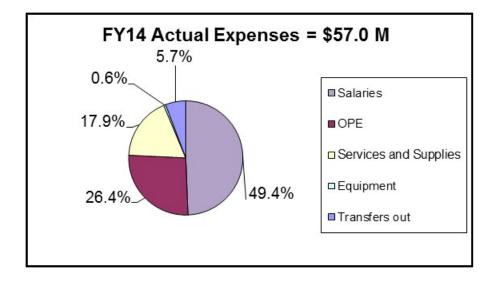


Artist rendering of completed Ed Center (Apr. 14, 2015)

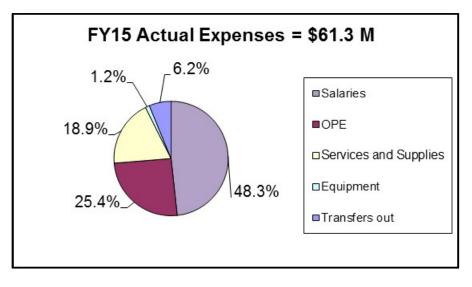
New "WOU" lettering on renovated track surface

In June 2014, WOU broke ground on a new College of Education building scheduled to be completed in time for fall classes in 2016. This building was made possible by a generous donation from Dr. Richard Woodcock, former assistant professor of psychology and the reading clinic director from 1957 to 1961 at what was then the Oregon College of Education (now WOU).

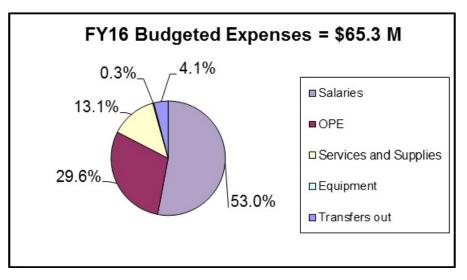
Other capital improvement projects currently on-going or recently completed include the resurfacing of the track that surrounds the football field in McArthur Stadium and improvements to the WOU electrical grid. The track, utilized by the WOU Track & Field team, was last resurfaced in 2005 with a prototype surface. The new track was completed in time for the upcoming Track & Field season and in time for WOU to host the NCAA West Regional Cross Country Championship in November and the GNAC Outdoor Track & Field Championships in May.



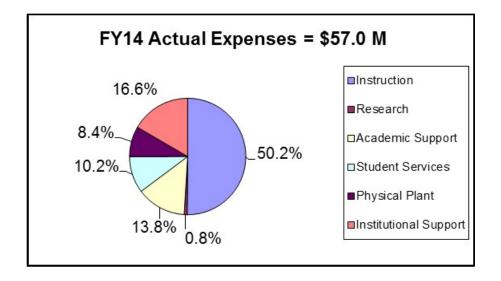




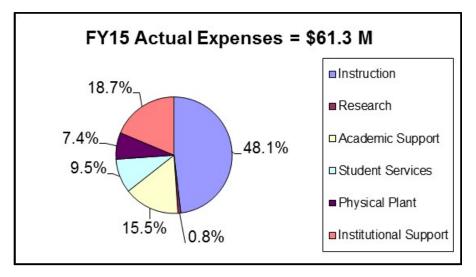




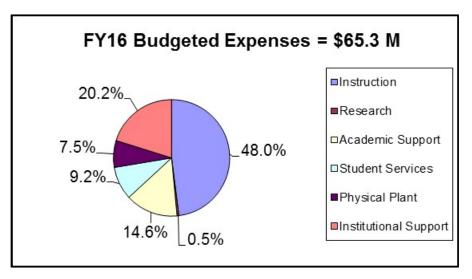














### Fund Balance

Responsible fiscal management requires adequate reserves, or fund balances, to mitigate current and future financial risks. Adequate fund balances are essential for offsetting cyclical variations in revenues and expenditures, to protect against catastrophic events, foreseen and unforeseen revenue declines and expenditure gaps, and unexpected legal obligations.

At their July 2015 Board meeting, WOU's Board of Trustees approved a continuation of the former OUS policy which stipulated that WOU must maintain a fund balance percentage between 10-20% with a target of 15%. Fund balance percentage is calculated as the percent of ending fund balance to total operating revenue.

A modest \$199k growth in fund balance is required to achieve a targeted 15.0% fund balance, which remains within the WOU Board of Trustees directives. More information regarding WOU's fund balance and a projected ten-year plan is available on page 59 in Appendix A.

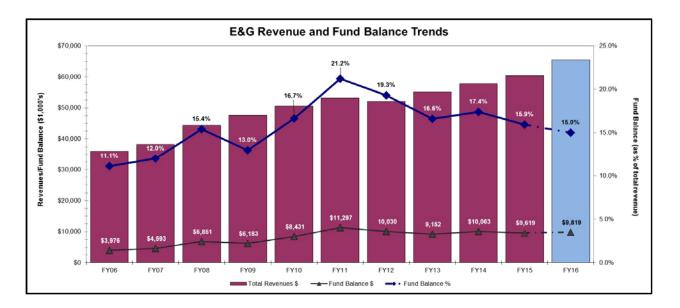


Figure 28.1

### Auxiliary Enterprises, Designated Operations, and Service Centers

Western Oregon University maintains ancillary operations in direct support of students and the education mission of the University. These operations are accounted for in distinct funds separate from the general and education fund. While these operations are part of the University, they are considered self-supporting and do not receive state appropriations, with the exception of Athletics, which receives general fund support used to pay for administrative and coaching staff salaries and OPE. Athletics also directly receives funding from Oregon Sports Action Lottery, which is used to fund scholarships and minor S&S expenses.

### **Auxiliary Enterprises**

Auxiliary enterprises include Athletics, Housing, Campus Dining, Parking Services, WOU Bookstore, Student Health Center, and student fee funded areas such as student government, Campus Recreation, and the Werner University Center. Each of these departments generate revenue to support their operations through the use of student fees and/or sales. For FY16, budgeted expenses across all auxiliary funds totals \$26.9 million. The following is a breakdown of how revenue is generated for these areas:

- Athletics has the largest budget within the auxiliary enterprise funds, with expenses of approximately \$5.1 million annually. Athletics funding sources include \$2.7 million E&G Support, \$1.3 million Student Incidental Fee, and \$511K from Oregon Sports Action Lottery. Additional financial support is received through the Western Oregon University Foundation and is not reported in this document.
- Housing & Dining generates revenue through the use of room and board fees paid by students who live on campus during the year. Dining also generates income through sales in the Wolf Grill, Deli, Express, and Café Allegro located in the Werner University Center and from Valsetz. Housing and dining expenses for the current year are budgeted at \$12.0 million.
- Parking Services is funded by the sale of parking passes and citations and has a budget of \$377k for this year. Permit fees vary depending on the type of vehicle and the time for which it is purchased. For a full list of the fees, visit <u>http://www.wou.edu/safety/parking-services/decal-permits-and-fees/</u>. Revenue generated by parking permits and citations are used to maintain parking lots and construct new lots as needed.
- The WOU Bookstore relies on book sales, rentals, and general merchandise items to support its operations of \$1.7 million.

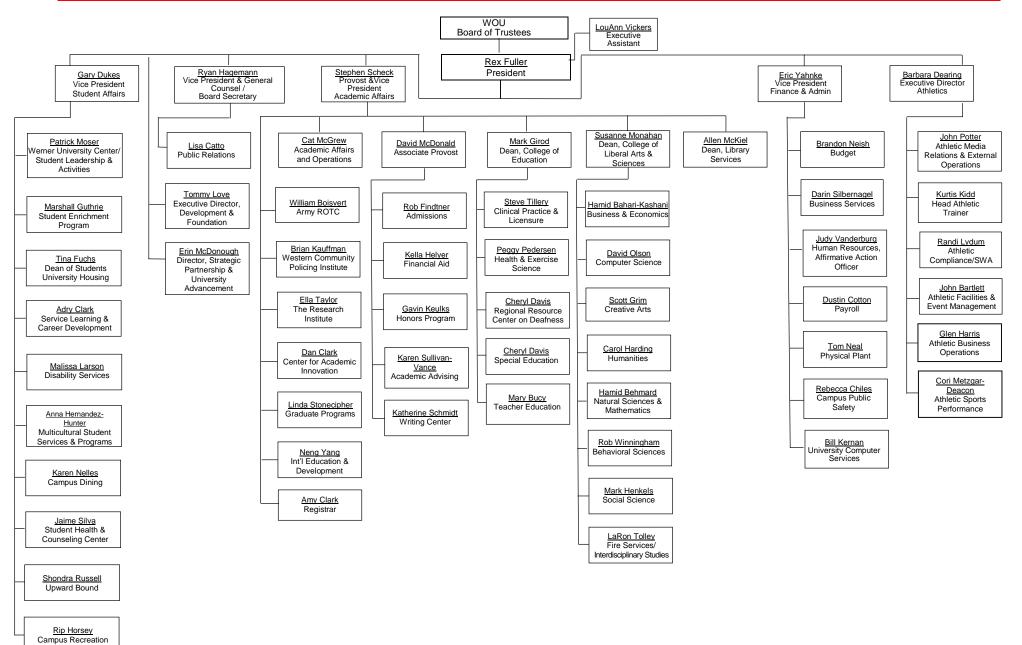
- The Student Health Center generates its revenue though the Health Fee. If a student opts to pay the fees associated, they are permitted access to both medical and counseling services. For those who choose to opt-out of health fees at WOU, the Health Center charges the student or their insurance for visits, generating additional revenue. A breakdown of the health fee is provided in Appendix C. The Health Center's expenditures for this year total \$1.3 million.
- Student fee funded areas supported by the incidental fee which is determined annually by the Incidental Fee Committee (IFC). The IFC is a group of nine WOU students who allocate \$4.5 million to fourteen different departments. The incidental fee for FY16 is \$327 per term and is prorated for students taking less than 12 credits.

### **Designated Operations and Service Centers**

Designated operations generally provide non-credit continuing education and self-support instruction. Funds generated by course participants are used to pay for expenses related to those programs. Budgeted expenses for the current year total approximately \$273K.

Service centers are organizations that operate on the WOU campus primarily for internal operational benefit. WOU service centers include the Print Shop, Mailroom, and Telecommunications. The primary revenue source for these operations is generated from internal sales. Budgeted expenses for the current year total approximately \$2.0 million.

### WOU Organization Chart



### WOU Management Report

#### (Unaudited, non-GAAP, For management purposes only)

#### As of September 30, 2015 For the Fiscal Year Ended June 30, 2016

		Year-to					Budget		Proj	ections		
(in thousands except enrollment)	YTD Actual	YTD as a % of Projected	Prior YTD as % of PY Actual	% chg Current/ Prior YTD	Notes	Prior Yr. Actual	Adjusted Budget	Projected 6/30/2015	Variance from Adj. Budget	Chg since Prior Report	% chg Projection to PY Actual	Notes
EDUCATION & GENERAL												
State General Fund Tuition & Resource Fees, net of Remissions Other <b>Total Revenues</b>	8,084 14,867 915 23,866	<b>35%</b> <b>38%</b> 25% 36%	34% 37% 19% 35%	34% 1% 45% 12%	(2)	17,620 39,473 <u>3,261</u> 60,354	22,874 38,919 <u>3,678</u> 65,471	22,874 38,919 <u>3,678</u> 65,471	0 0 0	0 0 0 0	30% -1% 13% 8%	(1) (3)
Personnel Services Supplies & Services & Capital Outlay Total Expenditures Net from Operations	(7,634) (1,876) (9,510) 14,356	14% 21% 15%	15% 18% 15%	6% 23% 9%		(48,599) (8,544) (57,143) 3,211	(53,913) (8,760) (62,673) 2,798	(53,913) (8,760) (62,673) 2,798	0 0 0 0	0 0 0	11% 3% 10%	(4)
Transfers In Transfers Out Fund Additions/(Deductions) Change in Fund Balance Beginning Fund Balance	126 (934) 0 13,548 9,618	24% 30%	0% 14%	n/a 57%	(6)	453 (4,109) 0 (445) 10,063	526 (3,125) 0 199 9,618	526 (3,125) 0 199 9,618	0 0 0 0 0	0 0 0 0	16% -24%	(5) (7)
Ending Fund Balance % Operating Revenues Student FTE Enrollment - Summer	23,166	6%	7%	-16%		9,618 15.9% 4,883	9,817 15.0% 4,768	9,817 15.0% 4,768	0	0	2% -6% -2%	
	293	076	176	-10%		4,005	4,700	4,708	0	0	-2 70	
Enrollment Fees Sales & Services Other Total Revenues	2,496 1,656 <u>309</u> 4,461	37% 11% 20% 19%	36% 9% 22% 18%	0% 41% -16% 10%		7,003 13,807 1,645 22,455	6,796 15,061 <u>1,561</u> 23,418	6,796 15,061 <u>1,561</u> 23,418	0 0 0	0 0 0	-3% 9% -5% 4%	(8) (9)
Personnel Services Supplies & Services & Capital Outlay Total Expenditures Net from Operations	(2,130) (4,333) (6,463) (2,002)	21% <b>30%</b> 27%	21% 17% 19%	5% 91% 51%	(11)	(9,462) (13,193) (22,655) (200)	(9,997) (14,209) (24,206) (788)	(9,997) (14,209) (24,206) (788)	0 0 0 0	0 0 0 0	6% 8% 7%	(10) (12)
Transfers In Transfers Out Additions/(Deductions) to Unrestricted Net Assets Change in Unrestricted Net Assets Designing Unsertified Net Assets	644 (685) 138 (1,905)	24% 41%	23% 54%	8% -61%	(13)	2,577 (3,295) 1,122 204	2,687 (1,671) <u>723</u> 951	2,687 (1,671) 723 951		0 0 0	4% -49%	(14)
Beginning Unrestricted Net Assets Ending Unrestricted Net Assets	9,530 7,625					9,326 9,530 42.4%	9,530 10,481 44.8%	9,530 10,481 44.8%	0	0	10%	

#### As of September 30, 2015 For the Fiscal Year Ended June 30, 2016

		Year-te	o-Date				Budget		Proj	ections		
	VTD	YTD as	Prior YTD as	% chg Current/	National		<b>A</b> 12	<b>D</b> uction 1	Variance	Chg since	% chg Projection	Nata
(in thousands except enrollment)	YTD Actual	a % of Projected	% of PY Actual	Prior YTD	Notes	Prior Yr. Actual	Adjusted Budget	Projected 6/30/2015	from Adj. Budget	Prior Report	to PY Actual	Notes
DESIGNATED OPERATIONS, SERVICE DEPARTMENTS, CLE	ARING FUNDS											
Enrollment Fees	62	64%	0%	n/a	(15)	39	97	97	0	0	149%	(15)
Sales & Services Other	85 447	38% 22%	26% 17%	44% 30%	(16)	228 1,998	225 2,059	225 2,059	0	0	-1% 3%	
Total Revenues	594	25%	18%	48%		2,265	2,381	2,381	0	0	5%	
Personnel Services	(187)	31%	30%	21%		(518)	(605)	(605)	0	0	17%	(17)
Supplies & Services & Capital Outlay	(303)	20%	20%	23%		(1,258)	(1,496)	(1,496)	0	0	19%	(18)
Total Expenditures	(490)	23%	23%	22%		(1,776)	(2,101)	(2,101)	0	0	18%	
Net from Operations	104					489	280	280	0	0		
Transfers In	45	94%	15%	0%	(19)	291	48	48	0	0	-84%	(19)
Transfers Out	(126)	100%	0%	n/a		(120)	(126)	(126)	0	0	5%	(20)
Additions/(Deductions) to Unrestricted Net Assets	(10)					(554)	(10)	(10)	0	0		
Change in Unrestricted Net Assets	13					106	192	192	0	0		
Beginning Unrestricted Net Assets	801					695	801	801	0	0	<b>.</b>	
Ending Unrestricted Net Assets	814					801 35.4%	993 41.7%	993 41.7%	0	0	24%	
Total unrestricted fund balance						19,949	21,291	21,291				
Days of expenditures						89	87	87				

Notes:

#### General Fund:

- (1) Budgeted increase in state appropriations due to additional state funding and new funding model introduced by the Higher Ed Coordinating Commission
- (HECC) based partly on new outcome measurements (20% of total funding).
- (2) Current YTD other revenues higher than prior year (6%) due to early sale of university asset.
- (3) Budgeted increase in other revenue due to sale of university asset.
- (4) Projected increase in personnel costs due to additional teaching positions and related OPE in addition to personnel raises.
- (5) Budgeted increase in transfers in due to return of bridge funding to E&G fund for the Woodcock Education Center.
- (6) Current YTD transfers out higher than prior year due to early sale of University asset.
- (7) Prior year transfers out higher due to bridge funding for Woodcock Education Center and support for small projects not anticipated in current year.

#### Auxiliary:

- (8) Sales & Services budgeted revenue greater than prior year due to new summer program offerings in The Research Institute for child care.
- (9) Budgeted increase in other revenue due to new summer program offerings in The Research Institute for child care.
- (10) Budgeted increase in personnel services due to new summer program offerings in The Research Institute for child care.
- (11) Increase in YTD Services & Supplies due to in process debt service payment.
- (12) Budgeted increase in S&S and Capital Outlay due to increased interest payments for debt service.
- (13) Lower YTD transfers out due to in process debt service payment.
- (14) Budgeted transfers out lower than prior year due to FY15 payment to Student Health project fund not anticipated in current year.

#### Designated Ops/Service Cntrs:

- (15) Current YTD and budgeted enrollment fees higher than prior year due to timing of new RCDHHA summer program.
- (16) Current YTD other revenue trending higher than prior year due to timing of new RCDHHA summer program.
- (17) Budgeted increase in personnel services due to negotiated salary and OPE increases.
- (18) S&S and Capital Outlay increase due to budgeted capital expense in telecommunications and increased student aid from prior year.
- (19) Prior year transfers in includes equipment replacement funds not anticipated for the current fiscal year.

### WOU FY16 Education & General Fund Budget

	T.T.	r															r –						
		Tenure-Track Faculty	NTT Faculty	Unclass Salary	Stipends	Academic Overload	Academic Pay	Other Unclassified	Classified Salary	Classified Pay	Student Pay		Graduate Assistant	Other Payroll Exp	Services and	Capital Intrnl Sales Outlay/ Reimburse	Transfer In Institution	Transfer Out         Transfer Out         Transfer Out           Debt         Institution         Institution			FT	ſE	
	Budgeted	Salary (+)	Salary (+)	(+)	(+)	(+)	Summer (+)	Pay (+)	(+)	(+)	(+)	(+)	Remissions (+)	OPE (+)	Supplies (+)	Equip (Redctn/Exp) (+) (-)	Resources (-)	Retirement         Resources         Resources           (+)         (+)         (+)					
	Dudgeteu		(+)	(+)	(+)	(*)	(+)		(+)		(+)		(*)		(+)			(+) (+)					
INDEX DEPT NAME	Revenue	Acct 10102 Activ "TENT"	Acct 10102	Acct 10103	Acct 10107	Acct 10201	Acct 10203	Acct 102XX	Acct 10301	Acct 104XX	Acct 10501	Acct 10620	Acct 10951	Acct 109xx	Acct 20000	Acct 40000 Acct 79000	Acct 91250	Acct 92008 Acct 92250 Acct 92255	TOTAL EXP	Unclass Jnclass Faculty Facul		sified Graduate	e Total
PRESIDENT'S OFFICE																			-		-		
PRE907 Office of the President PRE927 WOU Board Support	-			389,300	30,000			12,690			-			181,031	20,000 40,000				633,021 40,000		3.00		3.00
LEG901 WOU Legal Counsel	-			155,640										67,556	10,000				233,196		1.00		1.00
UNIVERSITY-WIDE																							-
PRE909 Faculty Senate PRE920 Endowment - Pastega	- 1,249										2,500			50	2,855 2,498		(1,249)		5,405 1,249				
PRE912 Commencement	-										1,000			20	21,000		(1,2.10)		22,020				-
PRE925 Faculty Athletic Rep. TOTAL UNIVERSITY-WIDE	1,249	-		-		-		-	-	-	3,500		-	70	2,000 28,353		(1,249)		2,000 30,674				
TOTAL PRESIDENT & UNIVERSITY-WIDE	1,249	_		544,940	30,000	-		12,690	-	_	3,500		-	248,656	98,353		(1,249)		936,890		4.00		- 4.00
	1,243	_		344,340	50,000	_		12,050	-	-	3,000			240,000			(1,243)				4.00		4.00
ACADEMIC AFFAIRS PRO902 VP for Academic Affairs				323,640					5 		1,630	2,165		130,992	23,310				481,738		3.10		.15 3.25
PRO918 Special Projects	-			323,040							1,000	2,100		-	3,000				3,000		0.10		-
PRO921 Instructional Development PRO923 Faculty Diversity Initiatives	-		55,164 -											32,266	200,000 20,000				287,430 20,000	1.40			1.40
PRO924 Catalog Production PRO927 Endowment - Business	2,323								8 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9 9					-	9,000		(2,323)		9,000 (2,323)				
PRO958 Endowment - Gentle	3,534													-			(3,534)		(3,534)				-
PR0977 Undergrad Research PR0978 Sponsored Projects	-		12,318		-						5,000			3,886	8,000 18,809				8,000 40,012	0.33			- 0.33
PRO995 New Faculty Course Release PRO996 International Recruitment	-		27,725					1						8,521	80,470				36,246 80,470	0.70			0.70
PRO802 Provost Special Projects															500				500				-
PRO803 Honors Program - Instruction PRO804 Honors Program - Academic Support	4,000	55,043									4,700	3,492		164 30,767	13,924				22,280 85,811	0.73			- 0.73
PRO805 Campus Diversity Committee REG901 Registrar	- 70,327			129,329					277,727	3,100	10,000			269,676	10,000 25,589				10,000 715,421		2.00	7.00	- 9.00
REG905 Commencement/Diplomas	68,927									3,100				27	17,505				17,832				-
ISS901 International Education & Development SAB901 Study Abroad	26,490 21,000			268,668	20,000				29,186	-	9,430 5,000			180,387 100	121,296 11,000				628,967 16,100		5.00	1.00	6.00
NWA901 Northwest Accreditation	-		AF	<b>RA</b> 2	2,500					× /				768	7,300		/		10,568	- 10	10.10	0.00	-
TOTAL ACADEMIC AFFAIRS	196,601	55,043	95,207	721,637	22,500	-	-	-	306,913	3,400	35,760	5,657	-	657,555	569,703		(5,857)		2,467,518	3.16	10.10	8.00 0.1	.15 21.41
GRADUATE STUDIES GRA901 Graduate Studies	2,250			106,088					93,626	800	4,000			119,467	11,370				335,351		2.00	1.31	3.31
GRA903 Graduate Studies - Marketing	-			100,000						800	4,000			-	113,000				113,000				-
GRA904 Graduate Matriculation Programs TOTAL GRADUATE STUDIES	111,508 113,758	-	-	106,088		-		-	8,843 102,469	800	4,000	5,299 5,299	21,600 21,600	27,043 146,510	39,300 163,670		-		80,485 528,836		0.18 2.18	0.3 1.31 0.3	.33 0.51 .33 3.82
				,					,		.,												
LIBRARY LIB901 Library & Media Services	-	430,888	39,591	215,853				1,000	375,126	2,250	168,350			598,246	129,973				1,961,277	7.00	3.00	9.00	19.00
LIB904 Library Collections LIB924 Course Fees for Media Collections	25,000 2,000													-	3,000 2,000				3,000 2,000				-
LIB927 Library Exhibits	-													-	2,500				2,500				-
LIB945 Library Purchases/Books-General LIB946 Library Purchases/Books-Reference	-													-		21,131			21,131				
LIB947 Library Purchases/Continuations LIB948 Library Purchases/Serials	-													-		33,900 29,000			33,900 29,000				-
LIB949 Library Purchases/Binding	-													-		500			500				
LIB950 Library Subscriptions/ Databases LIB951 Library Subscriptions -OCLC	-													-	143,300 11,000				143,300 11,000				
LIB952 Library Subscriptions - Other LIB953 Library Subscriptions / eBooks	-													-	22,500 18,000				22,500 18,000				-
LIB956 Library - Pay Per View	-													-	65,000				65,000				-
LIB959 Library Subscriptions/ e-Journals TOTAL LIBRARY	27,000	430,888	39,591	215,853		-	-	1,000	375,126	2,250	168,350	-		- 598,246	134,709 531,982	84,531 -	-		134,709 2,447,817	7.00	3.00	9.00 -	- 19.00
ENROLLMENT MANAGEMENT																							
RET901 Enrollment Management	24,251			130,060					44,134					91,012	57,312				322,518		1.00	1.00	2.00
MKT901 Marketing/Student Recruitment ADM910 Admissions	- 176,800			351,078				312	135,405	1,700	40,770			- 330,322	171,544 276,206				171,544 1,135,793		9.00	4.25	- 13.25
ADM911 Matriculation Programs	337,049								26,073		6,000			19,350	149,055				200,478			0.75	0.75
FAI903 Financial Aid Office AAD901 Academic Advising	20,000 2,031			283,101 294,298					159,194 48,546	6,000 800	8,035 16,960			294,687 229,004	25,567 15,575				776,584 605,183		6.00 7.00	4.00 1.00	10.00 8.00
WRC901 Writing Center LCT901 Learning Center	-	34,574	*****	76,908 51,672							24,554 9,310			64,548 31,414	5,228 1,352				205,811 93,748	0.50	2.00		2.50 1.00
ADM923 International Student Academic Support		44,636									6,060			25,369	5,000				81,065	0.63			0.63
TOTAL ENROLLMENT MANAGEMENT	560,131	79,210	-	1,187,117	-	-	-	312	413,352	8,500	111,689			1,085,705	706,839		-		3,592,724	1.13	26.00	11.00 -	- 38.13
TOTAL ACADEMIC ADMINISTRATIVE UNITS	897,490	565,141	134,798	2,230,695	22,500	-		1,312	1,197,860	14,950	319,799	10,956	21,600	2,488,016	1,972,194	84,531 -	(5,857)		9,036,895	11.29	41.28	29.31 0.4	.48 82.36
COLLEGE OF LIBERAL ARTS & SCIENCES																							
DLA904 Dean of Liberal Arts & Sciences BUS902 Business	-	511,650	524,180	232,113	15,442	75,128	61,656		37,381		500 900			110,597 633,437	4,943 10,850				348,153 1,870,624	19.90	3.00	- 1.00	- 3.00 20.90
CAD902 Art Department Supplies	69,820		527,100		10,772	10,120	01,000	3,000	57,501		338			279	64,820				68,437				-
CAD907 Music Department CAD913 Theater Arts Dept. Fees	46,643 7,030									400	5,000			136 -	41,107 7,030				46,643 7,030				
CAD916 Creative Arts Dept. CAD922 MIDI Electronic Music Fees	- 10,325	1,734,389	577,260	102,743	14,137	27,317	61,309	101,160	55,043		26,775 500	19,200		1,462,978 10	23,503 9,815				4,205,815 10,325	41.57	3.00	1.42 1.3	.33 47.32
CAD927 Dance Department	10,325										JUUG			-	5,620				5,620				
COR901 Corrections Program CSD902 Computer Science Instruction		514,818 611,690	191,274 64,137		15,442	77,494	78,574 65,874		40,221 38,376		5,070	14,436 14,436		506,847 421,574	9,740 2,566				1,433,404 1,239,165	12.91 9.20		1.00 1.0 1.00 1.0	.00 14.91 .00 11.20
CSD902 Computer Science Course Fees DLA906 Military Science Lab Fees	3,775	. ,			52										3,775				3,775				-
DLA909 ETIC Targeted Program Funding			182,747			-			49,550		5,368			- 101,666	25,000		(288,545)		75,785	4.85		1.00	- 5.85
DLA914 Dean's Faculty Support DLA915 Chair Research/Travel	-													-	48,650 8,750				48,650 8,750				-
DLA920 Fire Service Administration	2,500		- 677,844	64,969	40.000	00 700	-		40,221		1,750			67,565	4,850				177,605	-	1.00	1.00 1.00 0.2	2.00
HUM902 Humanities Division HUM906 Humanities Fees		1,902,875			13,332		67,590		36,946					1,609,703	17,340				4,356,117	44.59			-
NSM902 Natural Science/Math Division NSM934 Geology Plotter/Equip. Fees	- 280	1,084,698	324,210			25,009	66,393		168,252		10,720			940,315	26,750 280				2,646,346 280	23.60		4.00	27.60
NSM941 Natural Science/Math Fees	3,070														3,070				3,070				-
NSM960         Biology Course Fees           NSM961         Chemistry Course Fees	79,296 35,560													-	79,296 35,560				79,296 35,560				-
NSM962 ES, GS, PH Course Fees NUR901 Nursing	60,987		96,246						45,538					- 172,467	60,987 20,000		(307,927)		60,987 148,301	3.55		1.00	4.55
MTH042 NSM Mathematics	-	485,898	265,558		13,805	13,311	34,871		32,164		11,100			508,608 320	5,000		(001,021)		1,370,313	14.38		0.92	15.29
MTH043 NSM Math Center PSY901 Behavioral Sciences Division											16,000	1		320	300				16,620		1		-
	-	665,786	212,387		14,137	17,734	81,190		44,134					566,579	12,516				1,614,461	15.37		1.00	16.37
SOC902 Social Sciences Division TOTAL LIBERAL ARTS & SCIENCES		1,433,952	212,387 218,319 3,334,160		14,137 15,231 <b>101,524</b>	-	57,200		39,461	400	1,300 85,321	- 48,072			12,516 9,272 541,906		(596,472)		1,614,461 2,681,428 22,563,074	24.79	7.00	1.00 -	16.37 - 25.79 - <b>240.62</b>

#### FY2015-2016 GENERAL FUND BUDGET ALLOCATION SUMMARY

	+	Tenure-Track Faculty	NTT Faculty	Unclass Salary	Stipends	Academic Overload	Academic Pay	Other Unclassified	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Graduate Assistant	Other Payroll Exp	Services and	Capital Outlay/	IntrnI Sales Reimburse	Transfer In Institution	Transfer Out Debt	Transfer Out Institution	Transfer Out Institution				FTE		
		Salary	Salary				Summer	Pay					Remissions	OPE	Supplies	Equip	(Redctn/Exp)	Resources	Retirement	Resources	Resources						
	Budgeted	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(-)	(+)	(+)	(+)						
		Acct 10102																						Unclass Non-			
EX DEPT NAME	Revenue	Activ "TENT"	Acct 10102	Acct 10103	Acct 10107	Acct 10201	Acct 10203	Acct 102XX	Acct 10301	Acct 104XX	Acct 10501	Acct 10620	Acct 10951	Acct 109xx	Acct 20000	Acct 40000	Acct 79000	Acct 91250	Acct 92008	Acct 92250	Acct 92255	TOTAL EXP	Unclass Faculty	Faculty	Classified	Graduate	Total
LEGE OF EDUCATION 905 Dean of Education Operations	1,250			277,217				-	92,341		5.300	13,918		213.059	32,194							634.029	1.00	2.83	2.00	0.98	
901 Teacher Education Division	-	1,257,060	684,671	78,843	13,033	22,914	180,467		63,574	1,182	2,600	19,207		1,172,778	48,425							3,544,754	56.63		2.00	1.39	6
953 Chair Research/Travel	-													-	6,000							6,000					
OE         COE Accreditation           965         Bilingual Initiative	-		7,846		-		-					1,136		- 734	28,415 25,970							28,415 35,686	0.22			0.08	
01 Clinical Practice & Licensure	-	1	7,040	119,533			-		35,075			1,130		95,394	32,850							282,852	0.22	2.94	1.00	0.08	
02 Clinical Practice & Licensure Fees	36,970	)												-	36,970							36,970					
901 Health and Exercise Science	7,590		510,688		13,180	6,626	53,361		38,235		-	13,918		758,461	31,931							2,123,329	33.52		1.00	0.98	3
902 Health/Physical Educ. Fees 901 Deaf & Professional Studies	32,800	442,782	351,570		17,378	6,915	45,198	23,891	78,116	3,293	3,000	13,918		- 540,016	32,800 19,476							32,800 1,545,552	22.64	-	1.70	0.98	
902 Deaf & Professional Studies Fees	6,720	)			,					-,	-,			-	6,720							6,720					
LEDUCATION	85,330	2,396,771	1,554,775	475,593	43,591	36,455	279,026	23,891	307,341	4,475	10,900	62,097	-	2,780,442	301,751	-	-	-	-	-	-	8,277,108	114.01	7.61	7.70	4.41	1:
SION OF EXTENDED PROGRAMMING		-																			1						
701 Program Admin/Develop	-			131,281										64,606	43,400							239,287		2.00	-		
974 Center for Teaching/Learning	-			41,000	10,000				38,841		6,400	14,147		54,074	31,921							196,383		1.00	1.00	0.98	
AL DEP	-	-	-	172,281	10,000	-	-	-	38,841	-	6,400	14,147	-	118,680	75,321	-	-	-	-	-	-	435,670	-	3.00	1.00	0.98	
CHING RESEARCH INSTITUTE		-																									
901 Administrative Services	-	187,078												97,331	9,150				1			293,558	1.20				
05 Support Services	375,000										20,800			80,911	44,096			(192,360)				80,711	2.25				
06 Staff Development	-													-	18,750							18,750 19,500					
7 Grants Services (Subtract from)/Add to Fund Balance	-	1	1											-	19,500			1	1	-		19,500	-				
TEACHING RESEARCH INSTITUTE	375,000	314,341	-	-	•	-	-	-	-	-	20,800	-	-	178,242	91,496	-	-	(192,360)	-	-	-	412,519	3.45	-		-	
ICE & ADMINISTRATION		-		155,644										67,557	308,600					-		531,801		1.00			
01 Business Office	8,200			283,830				1,250	476,161	4,368	15,600			460,985	191,260		(26,000)					1,407,454		12.95	1.00		
11 Perkins Loan Recovery	23,538			,				.,	13,502	.,				10,296			(==,==0)					23,798.40			0.40		
4 Records Retention	-														1,500							1,500					
28 Mailroom 16 Bus. Services & Financial Aid Admin.	-	-							47,040	230	18,138			33,031	8,890 2,000							107,329 2,000			1.20		
3 Bank Card Service Fees	70,000	1													85,000							85,000					
31 Shared Services - Management Costs	-													-	17,426			(1,008,341)		_		(990,915)					
32 Shared Services - Financial Stmt & Treasury	-			110,100					101.000	0.000	0.750			-	194,240							194,240		1.00	1.00		
11 Budget/Payroll Office 15 Shared Services - Payroll Processing	-		1	112,188					121,866	6,000	3,750			149,003	7,500				1			400,307 116,550		4.00	1.00		
07 Human Resources Office	-	1		233,621					59,613	2,000				188,793	8,946							492,972		3.67	1.98		
09 Employee Search Fund	-													-	85,000							85,000					
10 Support ADA/WC Equip	3,000	1												-	15,000							15,000					
11 Staff Development 13 Shared Services - Collective Bargaining		1													23,000 70,194						-	23,000 70,194					
01 Physical Plant Administration	9,500			102,164				660	66,809					90,427	14,611							274,671		1.00	1.50		
08 Bldg. Maint/Oper.	3,300	1		75,756				500	718,692	50,000	121,000			516,279	700,000		(900,462)					1,281,765		1.00	15.00		
10 Heating & Ventilation Services 12 Custodial Services	- 1,300			95,251				600	102,104 959,583	5,000 24,000	11,520 37,620			62,189 860,224	56,270 160,000		(80,000) (875,000)					157,083 1,262,278		2.00	2.00 32.00		
915 Sanitation Services	-			95,251				000	303,000	24,000	37,020				25,000		(22,000)					3,000		2.00	32.00		
16 Oper. & Maint. of Swimming Pool	-													-	20,000		(20,000)					-					
17 Physical Plant Stores	-								86,106					58,730	-		(7,000)					137,836		-	2.00		
19         Recycling Operations           20         Campus Grounds Maint.	8,000								374.196	8,000	30,000			- 258,434	42,000 111,900		(1,452) (120,000)					40,548 662,530			9.00		
22 Admin. & Facilities Planning Dept.	- 500	·		-					115,030	5,000	30,000			72,584	-		(120,000) (9,351)					183,263		-	2.00		
24 Accounting	-								81,001	1,000				46,904	-							128,905			1.50		
01 Light & Power Utilities	-													-	814,000		(336,000)					478,000					
02 Water Utilities 03 Gasoline Utilities	-													•	160,000 30,000		(16,000) (7,500)					144,000 22,500					
04 Heating - Oil Purchase	-													-	10,000		(1,000)					10,000					
05 Heating - Gas Purchase	-													-	510,000		(290,000)					220,000					
15         EMC System           15         Risk Management	30,000	-		72,402					20,111	1,306				- 58,615	25,000 13,375		-					25,000.00 165,808		1.25	0.50		
7 Campus Safety & Security	-			72,402 35,875					20,111 248,357	1,306 52,586	- 65,000			58,615 204,405	13,375		(265,756)			-	-	165,808 363,416		1.25	6.25		
O Shared Services - Risk Management	-													-	393,066							393,066					
1 Computing Services (Admin)	15,000	1		340,611					1,055,201	4,000	86,615			746,785	239,120	50,000						2,293,670		4.00	15.00		
05         IT Resale           11         Technology Support - Students	-	-							140.004	500	71 204			-	1,500,000 584,610	68,160	(1,500,000)	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1			1	- 941,960			2.00		
I echnology Support - Students     Shared Services - Fifth Site Operations	-	-							140,234	500	71,284			77,172	584,610 699,894	68,160	-			-		941,960 699,894			2.00		
4 UCS Campus Software	-														182,117		(32,863)					149,254					
FINANCE/ADMIN	172,338	-	-	1,507,341	-	-	-	3,010	4,685,606	163,989	460,527	-	-	3,962,412	7,449,019	118,160	(4,738,046)	(1,008,341)	-	-	-	12,603,676		31.37	94.33	-	
NT AFFAIRS	-	-																									
I VP for Student Affairs	-	1		232,094					35,394		24,006			147,981	50,286					-		489,761		2.75	0.88		
6 Service Learning & Career Dev.	29,000			118,192					25,487		7,500			83,281	49,615							284,074		2.29	0.52		
1 Office of Disability Services	3,836	i		358,725				117,500	40,221		22,000			281,862	74,875		(13,438)					881,745		7.00	1.00		
8 Upward Bound 9 Student Enrichment Program	-			22,335 137,292					6.092		- 1,818			14,288 98,364	9,250 37,700							45,873 281,267		0.45	0.20		
Job Location/Development	-			5,497					13,186		.,0.0			11,258	80				1			30,022		0.08	0.20		
7 Veteran's Success Center	-			34,008										25,201								59,209		1.00			
01 Multicultural Student Services 7 New Student Week	17,584	÷ [		95,128				334	29,927	250	8,359 53,592			83,622	25,735							243,021 153,297		2.00	1.00		
7 New Student Week 07 Student ID Cards	137,431			29,246				334			53,592 1,500			18,375 30	51,750 3,000			449 100 100 100 100 100 100 100 100 100 10			-	153,297 4,530					
STUDENT AFFAIRS	192,850		-	1,032,518	•	-	-	117,834	150,308	250	118,775	-	•	764,262	302,291		(13,438)	-	-	-	-	2,472,799	-	18.95	3.88	-	
							-																				
RSITY ADVANCEMENT																											
University Advancement Operations     Annual Fund	70,000			240,083					110,276	6,000	35,000			203,985	31,790 30,000		-					627,134 30,000		3.00	3.00		
Smith Fine Arts Series - General	-	1										3,609		- 72	30,000					-		30,000				0.25	
University Advancement - Strategic Partnerships	-			64,796					40,381			-,		57,363								162,540		1.00	1.00		
5 Public Relations	-			106,531					35,448	5,000	17,960			93,375	13,360							271,674		2.00	0.80		
2 Alumni Relations/IOHP 4 WOU Magazine	-	-	1											-	20,000 38,000						1	20,000 38,000					
4 WOU Magazine 0 Endowment - Jensen	4,447													-	38,000			(4,447)				25,553					
	74,447	-	-	411,410	-	-	-	-	186,105	11,000	52,960	3,609	-	354,795	163,150	-	-	(4,447)		-	-	1,178,582	-	6.00	4.80	0.25	

#### WESTERN OREGON UNIVERSITY FY2015-2016 GENERAL FUND BUDGET ALLOCATION SUMMARY

			Tenure-Track	NTT	Unclass		Academic	Academic	Other	Classified	Classified	Student	Graduate	Graduate	Other	Services	Capital	Intrnl Sales	Transfer In	Transfer Out	Transfer Out	Transfer Out					
			Faculty	Faculty	Salary	Stipends	Overload	Pay	Unclassified	Salary	Pay	Pay	Assist Pav	Assistant	Payroll Exp	and	Outlay/	Reimburse	Institution	Debt	Institution	Institution			FTE		
			Salary	Salary	ouldiy	oupondo	oronouu	Summer	Pay	oundry	· uy	. uj	/ color r uy	Remissions	OPE	Supplies	Equip	(Redctn/Exp)	Resources	Retirement	Resources	Resources					
		Budgeted	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(-)	(+)	(+)	(+)					
		Budgeteu	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(*)	(+)	(+)	(+)	(*)	(*)	(+)		()	(+)	(+)	(+)					
NDEY	DEPT NAME		Acct 10102 Activ "TENT"	Acct 10102		A	Acct 10201		A 400VV			Acct 10501	A					A 70000			Acct 92250	Acct 92255	TOTAL EXP Unclass	Unclass No		0	<b>T</b> . ( . )
INDEX GENERAL INSTITUTIO		Revenue	ACTIV TENT	ACCT 10102	Acct 10103	Acct 10107	ACCT 10201	Acct 10203	Acct 102XX	Acct 10301	Acct 104XX	ACCT 10501	Acct 10620	Acct 10951	Acct 109xx	Acct 20000	Acct 40000	Acct 79000	Acct 91250	Acct 92008	ACCT 92250	ACCT 92255	TOTAL EXP Unclass	Faculty Faculty	Classified	Graduate	Total
GFA947 OUS Supple																											
GFA947 OUS Supple GEN710 Institution Wi															-								-				
		-													-								211,558				
GEN712 Institution Wi		-													-	379,666							379,666				
GEN713 Institution Wi		-													-								44,783				
GEN714 Institution Wi		-													-								21,294				-
GEN715 Institution Wi		-													-	87,478							87,478				-
GEN716 USSE Indired																											
GEN812 University Ce		-													-								127,207				-
GEN819 General Instit		2,881,628													-	452,927					262,716		715,643				-
GEN836 Unearned En		-													-								-				-
GEN837 ~7% Adminis		-													-			(1,598,659)					(1,598,659)				-
GEN846 Vacancy/Tur		-		-	81,387					-		-			54,290								135,676				-
GEN862 Summer Ses		844,172													-								-				-
GEN863 Summer Ses		278,856													-								-				-
GEN870 Federal Educ		-													-								-				-
GEN877 SELP funding	g/interest expense	391,692													-	234,000				175,000			409,000				-
GEN896 Copier Repla		-													-	30,000			(36,053)	)			(6,053)				-
GEN941 Assessments	s from State Gov't	-													-	51,346							51,346				-
GEN943 Misc. Sales/S	Service	200													-	-				1			-				-
GEN944 Tuition		40,655,509													-	2,000,000				1			2,000,000				-
GEN945 Fee Remissio	ions	(4,350,000)	1												-								-				-
GEN954 Indirect/Admi	in. Costs	118,000													-								-				-
GEN971 Instruction -	Reserves	-	111,006	-		-	-								64,742	237,500				1			413,248	-			-
GEN981 Graduate As	sst. Fee Remissions	-												274,560									274,560				-
GEN983 Institution-wid	ide Support	-													-								56,400				-
GEN984 State Approp		22,482,129	1												-				(525,970)	)	1.844.779	2,735,336					-
GEN999 GRV Misc Sa		550														275							275				
	om)/Add to Fund Balance			1			-									215				1							
TOTAL GENERAL INST		63.302.735	111.006		81.387									274.560	393.591	3,934,434		(1,598,659)	(562.023)	175.000	2.107.495	2.735.336	7.377.567		-		<u> </u>
		00,002,700	111,000		01,307							-		214,000	333,031	0,004,404		(1,000,000)	(302,023)	113,000	2,107,405	2,700,000	.,,	-		-	
FY16 Initial Budget		65.426.345	12,454,993	5.023.732	6.855.990	207.615	301.183	853.682	262.897	7.193.346	195.064	1.078.982	138.882	296 160	19,298,872	14,929,915	202.691	(6,350,143)	(2,370,749)	175.000	2,107,495	2,735,336	65,294,782	343.45 119.	1 156.35	9.70	628.7

### WOU FY16 Non-General Fund Budget

			Unclass	Faculty	Unclass	Academic	Academic	Other	Classified	Classified	Student	Graduate	Other			,	
			Salary	Salary	Salary	Pay	Pay	Academic	Salary	Pay	Pay	Assist Pay	Payroll Exp	General			(
					Non-Fac		Summer	Pay					OPE	Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
DESIGNAT	FED AND SERVICE DEPT. (050000 - 099999) FUNDS																
	TECHNOLOGY RESOURCE CENTER	_				5							-	-	-	_	-
	NATIONAL STUDENT EXCHANGE	2,000											-	2,000	-	-	2,000
	PUBLIC SAFETY	3,000											-	2,999	-	-	2,999
PPO928	COMPACTOR SERVICES	30,825											-	30,825	-	-	30,825
PRE919	SUNDRY GIFTS (NONGEN)	500											-	500	-	-	500
RCD901	RCDHHA SUMMER PROGRAM	80,680	14,787					22,580	7,187				15,247	20,879	-	-	80,680
SAB902	NON-CREDIT INT'L PROGRAMS	1,000											-	1,000	_	-	1,000
SPE918	FREEBURG DEAF CENTER	21,500											-	37,422	_	_	37,422
SPE972	SPE REHAB COUNSELING - DEAFNESS	200											-	1,166	-	-	1,166
CAD910	BAND FESTIVAL	6,750						1,100			350		107	3,984	-	1,422	6,963
CAD911	VESPERS	1,800											-	188	-	1,613	1,801
CAD912	MUSIC SCHOLARSHIPS	4,700											-	4,700	(3,447)	-	1,253
CAD928	QUARRIED SCULPTURE STONE	1,800											-	1,820	-	-	1,820
CAD929	CHORAL FESTIVAL	2,200									375		8	1,415	-	412	2,210
CAD943	MEL BROWN JAZZ CAMP	67,000	25,900										2,348	39,173	-	-	67,421
DEP850	DEP HEALTHCARE INTERPRETING	-						-					-	-	-	-	_
DEP910	DEP NON CREDIT SPECIAL PROJECTS	100											-	16,500	-	-	16,500
DEP915	DEP PUBLIC SERVICE PROGRAMS	-		-		-	-		-				-	-	-	-	-
DEP960	DEP CENTER OF LEADERSHIP AND COMMUNITY												-	-	-	-	-
TRD909	TR CONSULTING	11,000											-	11,000	-	-	11,000
TRD911	TR PUBLICATIONS	500											-	2,750	_	-	2,750
TRD913	TR RESEARCH SUPPORT	1,100											-	16,500	-	-	16,500
TRD914	TR TECH SUPPORT	36,298		15,692									10,110	15,755	-	-	41,557
TRD886	DEP TRAFFIC SAFETY ED.	23,500											-	22,000	-	-	22,000
BAO929	MAILROOM	188,033											-	180,533	-	-	180,533
GFA935	GFA SCHOLARSHIPS	300											-	45,000	(48,356)	-	(3,356)
PRT904	PRINTING PRODUCTION	310,000							85,802	515	9,200		62,079	115,679	-	-	273,276
UCS904	COMPUTER MAINTENANCE	70,737							23,982		8,510		15,225	17,545	-	-	65,262
UCS907	TELECOMMUNICATIONS	1,516,600							186,608	4,000	2,000		107,187	909,887	-	-	1,209,682
TOTAL DE	SIGNATED AND SERVICE DEPT FUNDS	2,382,123	40,687	15,692	-	-	-	23,680	303,579	4,515	20,435	-	212,310	1,501,220	(51,803)	3,447	2,073,763

\*Not all non-general funds are listed within these pages (specifically WOU Restricted funds) as many grants/programs are not determined and/or they do not run within the same fiscal year period.

			Unclass	Faculty	Unclass	Academic	Academic	Other	Classified	Classified	Student	Graduate	Other				
			Salary	Salary	Salary	Pay	Pay	Academic	Salary	Pay	Pay	Assist Pay	Payroll Exp	General			
			(+)	(+)	Non-Fac (+)	(+)	Summer (+)	Pay (+)	(+)	(+)	(+)	(+)	OPE (+)	Expense (+)	Transfer In (-)	Transfer Out (+)	
			(+)	(*)	(+)	(*)	(+)	(+)	(+)	(*)	(*)	(+)	(*)	(+)	(7	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
AUXILIARY	ENTERPRISES (100000 - 199999) FUNDS (EXCLUDI	NG IFC)					-										-
DIA517	SMITH FINE ARTS, ODD YEAR	-											-	-	-	-	-
DIA527	SMITH FINE ARTS, EVEN YEAR	80,000											-	80,000	-	-	80,000
BA0919	PARKING SERVICES	380,162			17.938				36.155	1.103	22,000		40,150	- 179.465	-	- 80,000	376,811
	RECREATION CENTER BUILDING FEE	650,000			11,000				00,100	1,100	22,000		-	650,000	-	-	650,000
GEN948	EXTRAORDINARY TRAVEL												-	-	(6,000)	6,000	-
GEN951	ACADEMIC YEAR INCIDENTAL FEES	4,297,425											-	_		4,297,425	4,297,425
GFA962	LIBRARY VENDING INCOME	3,000											-	2,500	-	500	3,000
GFA964	GENERAL VENDING INCOME	50,000											-	2,144	-	47,856 -	50,000
AUX966	WOU BOOKSTORE	1,753,230			61,414				241,163	8,000	12,500		209,345	1,217,094	-	-	1,749,516
OUR901	OFFICE OF UNIVERSITY RESIDENCES	7,212,626			423,328	8,500			124,882	2,060	259,847		369,182	- 4,682,692	-	- 1,218,584	7,089,075
OUR902	RES HALL PROG & TRNG	-											-	42,000	-	_	42,000
OUR903	RES HALL ASSOC	11,550					*				26,361		527	21,161	-	-	48,049
OUR919	RESIDENCE HALL VENDING	10,000											-	8,640	-	-	8,640
AUX977	OFFICE OF RESIDENTIAL DINING	3,730,417			179,248				437,666	5,000	366,944		454,723	- 2,046,873	-	- 184,835	3,675,289
AUX978	OFFICE OF RETAIL DINING	1,175,923							132,643	325	215,194		104,412	715,299	-	-	1,167,873
PRE921	PRESIDENT CATERING SERVICES	-											-	5,000	-	-	5,000
SHC901	STUDENT HEALTH FEES	1,887,559											-	-	-	- 1.887.559	1,887,559
	STUDENT HEALTH & COUNSELING	74,889			447.377	3.975			393.340	24,207	16,980		-	433,103	(1,887,559)	-	(568,577
*****	SHC WELLNESS EDUCATION	-				0,010					10,000		-	22,140	-	_	22,140
DI 4012	RAINBOW DANCE	14,231								10,000	1,500		937	-	-	-	45.052
		3,500								10,000	1,500		-	2,615	-	-	15,052 3,935
SLA930	FOCUS ON LEADERSHIP	3,500											-	6,316 -	(2,381) -	-	3,935
TRD915	TR CHILD DEVELOPMENT CENTER	311,889		253,438							59,940		213,458	50,950	(57,567)	-	520,219
TRI125	TR CDC INFANT/TODLER CENTER	293,760		12,161				130,260			38,480		62,816	34,145	(22,032)	-	255,830
	XILIARY NON-ATHLETICS/NON-IFC FUNDS	21,940,161		265,599	1,129,305	12,475	-	130,260	1,365,849	50,695	1,019,746	-	1,455,551	- 10,202,137	- (1,975,539)	- 7,722,759	21,378,836

			Unclass	Faculty	Unclass	Academic	Academic	Other	Classified	Classified	Student	Graduate	Other				
			Salary	Salary	Salary	Pay	Pay	Academic	Salary	Pay	Pay	Assist Pay	Payroll Exp	General			
			(+)	(+)	Non-Fac (+)	(+)	Summer (+)	Pay (+)	(+)	(+)	(+)	(+)	OPE (+)	Expense (+)	Transfer In (-)	Transfer Out (+)	
			(1)	(.)	(1)	(.)	(1)	(1)	(1)	(1)	(.)	(.)	(1)	(1)	()	(.,	
FIS INDEX	DEPT NAME	Total Revenue	A	A + 40400	A 1 40400	A	A ( 40000	A	A ( 40204	A + 40.400	A	A	A	A ( 00000	A 04	A ( 00	TOTAL EXP
	Students of WOU	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
	ASWOU Administration	-							25,480		64,220		22,311	27,094	(149,155)	1,384	(8,666)
ASW 909	ASWOU Communications	-											-	5,456	(6,456)	1,000	
ASW910	ASWOU Book Exchange	10,000											-	11,172	_	-	11,172
ASW915	Model United Nations	-											-	19,069	(19,069)	-	-
ASW 923	ASW Art Club	-											-	2,680	(2,680)	-	-
ASW 925	ASWOU Clubs & Organizations	-											-	-	-	-	-
ASW 926	ASWOU Executive Expense	-											-	17,434	(17,434)	-	-
ASW929	ASWOU OSA	-											-	29,099	(29,099)	-	-
ASW934	Natural Science	1,200											-	9,739	(8,539)	-	1,200
ASW936	Multicultural Student Union	2,000											-	21,977	(19,977)	-	2,000
ASW937	Student Organization Director	-											-	3,371	(4,871)	1,500	-
ASW942	ASWOU Elections	-											-	1,004	(1,004)	_	_
ASW943	ASW Multicultural Programs	-											-	1,607	(1,607)	-	-
ASW 944	ASWOU Interntl Student Organization	-											-	4,494	(4,494)	-	-
ASW947	Business & Economics	-											-	2,371	(2,371)	-	-
ASW948	M.E. Ch. A.	-											-	9,428	(9,428)	_	-
ASW951	Triangle Alliance	181											-	2,654	(2,654)	-	-
ASW953	WOU Chapter of ASCD	-											-	4,953	(4,953)	-	-
ASW961	College Republicans	-		-		00-00-00-00-00-00-00-00-00-00-00-00-00-	-						-	2,195	(2,195)	-	-
ASW968	ASW Campus Sustainability	-											-	438	(438)	-	-
ASW 969	Black Student Union	-											-	2,347	(2,347)	-	-
ASW970	Psychology Students Association	-											-	2,159	(2,159)	-	-
ASW971	Chinese Club	-											-	1,267	(1,267)	-	-
ASW 972	Math Club												-	974	(974)	-	
ASW973	American Sign Language Club	90											-	1,094	(1,004)	-	90
ASW974	Monmouth Student Nurses Assoc	-											-	594	(594)	-	-
ASW976	Nat Society of Leader & Success	-				90000000000000000000000000000000000000							-	1,004	(1,004)	-	-
ASW 978	Hawaii Club	-											-	1,142	(1,142)	-	_
ASW 980	Anthropology Club	30											-	784	(831)	-	(47)
ASW981	ASWOU Senate	-											-	401	(401)	-	-
ASW 982	ASWOU Judicial Board	-											-	201	(201)	-	-
ASW 983	ASWOU Food Pantry	-											-	300	(300)	-	-
ASW 984	Pre-Law Club	-											-	1,965	(1,965)	-	-
	Green Dot Club	-											-	731	(731)	-	-
	Gerontology Club	-											-	360	(360)	-	-
	Wolves Helping Others	-											-	483	(483)	-	-
ASW 988	Byte Club	-											-	1,200	(1,200)	-	-
									*****							****	
Campus Re		61 500			161 604				14 664	2.055	190.670		100 515	254 4 42	-	-	58.004
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	Health & Wellness Center	61,500			161,604			-	14,664	2,655	189,679		102,515	351,142	(841,423)	78,155	58,991
	Health and Wellness Programs	4,500						7,860		-	4,210		817	7,940	(16,327)		4,500
	Aquatic Center Operation	-								0.050	38,402		768	78,505	(117,675)		-
	Aquatic Center Programs	52,500								2,250	33,930		-	7,657	-	-	43,837
	Intramurals	14,403									35,587		712	19,435	(41,330)		14,404
	Turf and Grass Fields	2,700		_							2,566		51	19,984	(19,902)		2,699
)	Men's Lacrosse												-	23,086	(23,086)		-
	Men's Soccer	-											-	2,147	(2,147)		-
	Men's Rugby	-											-	13,049	(13,049)		-
DOS803	Women's Rugby	-					Print Party				a manufacture a second s	and and a second	-	6,624	(6,624)	-	-

			Unclass Salary	Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Academic Pay Summer	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	General Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
Creative Arts														-	-	-	
CAD931 Broadway/Oper	ra	-			-						522		10	2,846	(3,378)	-	-
CAD932 Choral Organiz	zations	800						400			1,551		68	13,064	(14,283)	-	800
CAD933 Instrumental Ja	azz	1,050						400			671		50	41,900	(46,164)	-	(3,143)
CAD934 Vocal Jazz		150						391			443		45	6,953	(7,682)	-	150
CAD935 Guest Artists		790						5,812	-		647		555	24,142	(30,366)	-	790
CAD936 Western OR S	ymphony &Wind Ensemble	278						2,625			1,181		269	17,114	(22,772)	-	(1,583)
CAD937 WOU Dance T	heatre	10,541									2,542		51	42,772	(34,824)	-	10,541
CAD938 Theatre		18,000								2,000	34,269		871	80,423	(100,729)	-	16,834
CAD939 Summer Theat	tre	1,926						5,600			5,815		640	10,672	(20,717)	-	2,010
CAD941 Instrumental Cl	hamber Ensembles	_											-	5,132	(5,132)	-	-
CAD942 IFC Art Gallery	1	735									2,262		45	14,535	(16,107)	-	735
CAD945 IFC Smith Fine					26,514			3,202					15,767	3,366	(48,849)		-
Student Media														-	-	-	
MED911 Student Media		-			44,000								23,248	14,546	(81,794)		-
MED912 Northwest Pase	sage										4,266		85	4,449	(8,800)	-	-
MED913 Western Journ	~~~~~~	6,000									54,936		1,099	19,464	(69,499)	_	6,000
MED915 KWOU Studen		245									5,337		107	3,153	(8,352)	-	245
WUC SLA														-	-	-	
SLA915 Student Activiti	es - AY	2,600			86,095				38,340	25	8,746		82,940	76,403	(288,983)	4,510	8,076
SLA907 SS Ed Activity		-			5,781								4,294	4,835	(14,911)	-	(0)
SLA939 Student Activiti		4,546									9,480		190	55,657	(60,781)	_	4,546
WUC902 Werner Univers		283,374			162,466				197,556	5,877	119,809		261,588	427,952	(955,156)	61,535	
Student Affairs														-	-		
DOS923 Interpreters		-											-	12,888	(12,888)	-	-
DOS975 SPEAK		400									3,915		78	4,986	(8,579)	-	400
DOS978 Student Hanbo	ook/Planner												-		-	_	-
DOS979 WOLF Ride		350									13,218		264	17,423	(30,555)	-	350
DOS980 Student Progra	ams	-											-	8,030	(8,030)	-	-
Athletics Admin		-												-	-	-	
ZA1102 IFC Athl Admin	n - Allocation	-												-	(62,158)	-	(62,158)
ZA1130 IFC Athl Admin	n - Maintenance	-												7,963	-	-	7,963
ZA1134 IFC Athl Admin	n - Mbr/Due	-												37,590	-	-	37,590
ZA1135 IFC Athl Admin	***************************************	-												9,087	-		9,087
Athletics Training														-	-	_	
ZA1502 IFC Athl AT - A	Allocation	-												_	(77,207)	_	(77,207)
ZA1521 IFC Athl AT - S	*****				31,923							*****	19,529	3,807	-	_	55,259
ZA1526 IFC Athl AT - E	*****	-			01,020								,020	19,817	_	-	19,817
ZA1530 IFC Athl AT - N		-												376	-	-	376
ZA1535 IFC Athl AT - C		-												1,756	-	-	1,756
Post-Season Travel		_												_	-	-	
ZA2325 IFC Athl WSO	- Team Travel	-							1					8,132	(92,910)	-	(84,778)
ZA2325 IFC Athl XC - T		-												8,592	(92,910)		8,592
ZA2425 IFC Athl MBX -	***************************************													10,353	-	-	10,353
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	- Team Travel	-												6,210	-		6,210

			Unclass Salary	Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Academic Pay Summer	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	General Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
ZA2725	IFC Athl ITK - Team Travel	-												17,442	-	-	17,442
ZA2825	IFC Athl OTK - Team Travel	-												10,740	-	-	10,740
ZA2925	IFC Athl BSB - Team Travel	-												12,239	-	-	12,239
ZA3025	IFC Athl SFT - Team Travel	-												14,886	-	-	14,886
Weight Roc		-												-	-	-	
ZA1602	IFC Athl Wt Rm - Student Fees													-	(52,529)	-	(52,529)
ZA1621	IFC Athl Wt Rm - Staff Salaries	-			27,953								15,412	3,209	-	-	46,574
ZA1626	IFC Athl Wt Room - E/U/S	-												4,881	-	-	4,881
ZA1630	IFC Athl Wt Room - Maintenance	-												1,074	-	-	1,074
						**************************************											
Cheerleadir	ng	-												-	_	-	
	Cheerleading CHR Allocation	4												-	(5,590)	-	(5,590)
	Cheerleading CHR Spirit	-			2,500								233	2,861	_	-	5,594
Dance		-												-	-	-	
ZD4202	Dance DNC - Allocation	15												-	(5,375)	-	(5,375)
ZD4231	Dance DNC - Spirit	-			2,500								983	1,907	-	-	5,390
Football														_	-		
	IFC FTB Allocation	-														-	(245.004)
		-												-	(245,094)	-	(245,094)
	IFC FTB Guarantees	-												-	-	-	-
	IFC FTB - Game Guarantee Expense	-												27,387	-	-	27,387
	IFC FTB - Team Travel	-												84,846	-	-	84,846
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	IFC FTB - Equip, Uniforms	-												35,927	-	-	35,927
******	IFC FTB - Game Day	-												19,332	-	-	19,332
212135	IFC FTB - Oper Expense	-					-							77,602	-	-	77,602
Volleyball		-												-	_	_	
	IFC VLB - Allocation								***************************************					_	(81,209)	-	(81,209)
	IFC VLB Guarantees - Expense	-												4,253	-	-	4,253
	IFC VLB Team Travel	-												56,520		_	56,520
	IFC VLB - Equip, Uniforms	-					-							1,989	_	-	1,989
	IFC VLB - Game Day	-												·	-	-	9,666
	IFC VLB - Oper Expense	-												9,666 8,781	-	-	8,781
212200		_												0,701		_	0,701
Women's S	Soccer	-										-		_	_	_	
	IFC WSO - Allocation	-					-							-	(75,755)	_	(75,755)
	IFC WSO - Guarantees	-										-		-	(13,133)		-
	IFC WSO - Team Travel	-												- 56,606		-	- 56,606
	IFC WSO - Feally Haven	-												4,382	-	-	4,382
~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~~	IFC WSO - Equip, Uniforms IFC WSO - Game Day													4,382	-		4,382 5,451
	IFC WSO - Game Day IFC WSO - Oper Expense	-												9,316	-	-	9,316
212333														9,310	-	-	9,310
Cross Cour	i														-	-	
	IFC XC - Allocation	-	1				-					-	-	_	(38,320)	-	(38,320)
	IFC XC - Team Travel	-								-				- 20,171	(30,320)		20,171
	IFC XC - Equip, Uniforms													403	-	-	403
	IFC XC - Equip, Uniforms IFC XC - Oper Expense	-												403 17,746	-	-	403
212433														17,740	-	-	17,740
	etball	-												_	_	_	

			Unclass Salary	Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Academic Pay Summer	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	General Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
ZI2502	IFC MBX - Allocation	-												-	(96,474)	-	(96,474)
******	IFC MBX Guarantees - Expense	-												11,277	-	-	11,277
	IFC MBX - Team Travel	-												57,258	-	-	57,258
	IFC MBX - Equip, Uniforms	-												1,998	-	-	1,998
	IFC MBX - Game Day	-												17,667	-	-	17,667
ZI2535	IFC MBX - Oper Expense	-												8,274		-	8,274
Women's B	Basketball	-												-	-	-	
ZI2602	IFC WBX - Allocation	-												-	(89,571)	-	(89,571)
ZI2603	IFC WBX - Guarantees - Revenue	4,000												-	-	_	-
ZI2618	IFC WBX Guarantees - Expense	-												2,921	-	-	2,921
	IFC WBX - Team Travel	-												67,359	-	-	67,359
	IFC WBX - Equip, Uniforms	-												1,955	-	-	1,955
	IFC WBX - Game Day	-												17,184	-	-	17,184
ZI2635	IFC WBX - Oper Expense	-												4,152	-	-	4,152
Indoor Trac	) ;k	-												-	-	_	
ZI2702	IFC ITK - Allocation	-												-	(29,908)	_	(29,908)
ZI2725	IFC ITK - Team Travel	-	-											29,908	-	-	29,908
Outdoor Tra	ack	-												_			
	IFC OTK- Allocation	-												-	(58,784)	-	(58,784)
	IFC OTK- Team Travel	-												46,970	-	_	46,970
	IFC OTK- Equip, Uniforms	-												11,384	_	-	11,384
	IFC OTK- Oper Expense	-							-				-	430	_	_	430
Baseball		_													_	_	
	IFC BSB - Allocation	-												-	(113,539)	_	(113,539)
	IFC BSB - Guarantee Revenue	-												_	-	_	-
	IFC - BSB- Guarantees Expense										********			_	_		
	IFC BSB - Team Travel	-												86,388	_		86,388
	IFC BSB - Equip, Uniforms	-												21,325	-	-	21,325
	IFC BSB - Game Day	-												8,533	-	_	8,533
	IFC BSB - Oper Expense	-	-											2,293	-	-	2,293
Softball															_		
	IFC SFT - Allocation	-												-	(113,272)	_	(113,272)
	IFC SFT - Team Travel	-												94,668	(113,272)	-	94,668
	IFC SFT - Equip, Uniforms	-												94,000	-	-	94,000
	IFC SFT - Game Day	-												6,251	-	-	6,251
	IFC SFT - Oper Expense	-												2,971	-	_	2,971
Athletic Ins		-	-											-	-	-	
	Ins Prem Admin - Allocation													-	(89,432)	-	(89,432)
	Ins Prem Admin - Med	-												89,433		-	89,433
	Ins Ded FTB - Allocation	-												-	(3,866)	-	(3,866)
	Ins Ded FTB - Med	-												3,866	-	-	3,866
	Ins Ded VLB - Allocation	-												-	(376)		(376)
	Ins Ded VLB - Med	-												376		-	376
	Ins Ded WSO - Allocation	-												-	(376)		(376)
ZU2333	Ins Ded WSO - Med	-										VI NUMBER OF CONTRACTOR OF		376	-	-	376

			Unclass Salary	Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Academic Pay Summer	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	General Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue A	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
ZU2402	Ins Ded XC - Allocation	-												-	(376)	_	(376)
ZU2433	Ins Ded XC - Med													376	_	-	376
ZU2502	Ins Ded MBX - Allocation	-												-	(376)	-	(376)
ZU2533	Ins Ded MBX - Med	-												376	-	-	376
ZU2602	Ins Ded WBX - Allocation	-												-	(376)	-	(376)
ZU2633	Ins Ded WBX - Med	-												376	-	-	376
ZU2702	Ins Ded ITK - Allocation	-												-	(376)	-	(376)
ZU2733	Ins Ded ITK - Med	-												376	-	-	376
ZU2802	Ins Ded OTK - Allocation	-												-	(376)	-	(376)
ZU2833	Ins Ded OTK - Med	-												376	-	-	376
ZU2902	Ins Ded BSB - Allocation	-												-	(376)	-	(376)
ZU2933	Ins Ded BSB - Med	-												376	-	-	376
ZU3002	Ins Ded SFT - Allocation	-												-	(376)	-	(376)
ZU3033	Ins Ded SFT - Med	-												376	-	-	376
ZU4102	Ins Ded CHR - Allocation	-												-	(376)	-	(376)
ZU4133	Ins Ded CHR - Spirit	-												376	_	-	376
TOTAL INC	IDENTAL FEE FUNDS	484,908	-	-	551,336	-		26,290	276,040	12,807	638,204	-	555,595	2,866,422	(4,619,034)	148,084	455,745

			Unclass Salary	Faculty Salary	Unclass Salary	Academic Pay	Academic Pay	Other Academic	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp	General			
					Non-Fac		Summer	Pay					OPE	Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
NCAA Trav	el																
ZN2109	FOOTBALL-D2/CONF	20,000			-			-	-	-	-	-	-	-	-	-	-
ZN2125	FOOTBALL-NAT'L TRAVEL	-			-			-	-	-	-	-	-	20,075	-	-	20,075
ZN2209	VOLLEYBALL-D2/CONF	10,000			-			-	-	-	-	-	-	-	-	-	-
ZN2225	VOLLEYBALL-NAT'L TRAVEL	-			-			-	-	-	-	-	-	10,038	-	-	10,038
ZN2309	SOCCER-D2/CONF	10,000			-			-	-	-	-	-	-	-	-	-	-
ZN2325	SOCCER-NAT'L TRAVEL	-			-			-	-	-	-	-	-	10,038	-	-	10,038
ZN2409	X-COUNTRY-D2/CONF	10,000			-			-	-	-	-	-	-	-	-	-	-
ZN2425	X-COUNTRY-NAT'L TRAVEL	-			-			-	-	-	-	-	-	10,038	-	-	10,038
ZN2509	MEN'S BASKETBALL-D2/CONF	10,000			-			-	-	-	-	-	-	-	-	-	-
ZN2525	MEN'S BASKETBALL-NAT'L TRAVEL	-			-			-	-	-	-	-	-	10,038	-	-	10,038
ZN2609	WOMEN'S BASKETBALL-D2/CONF	10,000			-			-	-	-	-	-		-	-	-	-
ZN2625	WOMEN'S BASKETBALL-NAT'L TRAVEL	-			-			-	-		-	-	-	10,038	-	-	10,038
ZN2709	INDOOR TRACK-D2/CONF	3,000			-			-	-	-	-	-	-	-	-	-	-
ZN2725	INDOOR TRACK-NAT'L TRAVEL	-			-			-	-	-	-	-	-	3,011	-	-	3,011
ZN2809	OUTDOOR TRACK-D2/CONF	7,000			-			-	-	-	-	-	-	-	-	-	-
ZN2825	OUTDOOR TRACK-NAT'L TRAVEL				-			-	-	-	-	-		7,026	-	-	7,026
	BASEBALL-D2/CONF	10,000			-			-	-	-	-	-	-	-	-	-	-
ZN2925	BASEBALL-NAT'L TRAVEL	-			-			-	-	-	-	-	-	10,038	-	-	10,038
ZN3009	SOFTBALL-D2/CONF	10,000			-			-	-	-	-	-	-	-	-	-	
ZN3025	SOFTBALL-NAT'L TRAVEL				-			-	-	-	-		-	10,038	-	-	10,038
Athletics T	ickets																
ZT1101	ATHLETIC TCKTS/INC	-			-			-	-	-	-	-	-	-	-	-	-
ZT1111	ATH TCKTS/INC CONCESSION REV	10,000			-				-		-	-		2,685	-	7,315	10,000
ZT1127	ATHLETIC GAME EXP				-			-	-		-	-	-	11,814	(11,814)	-	-
ZT1330	EQUIP MANAGER GEN EXPENSE	-			-			-	-	-	-	-	-	2,600	-	-	2,600
ZT2101	FOOTBALL-TCKTS/INC	37,000			-			-	-	-	-	-	-	86	-	-	86
ZT2127	FOOTBALL-GAME EXP				-				-	400	4,200	-	190	3,705	(5,250)	28,419	31,664
ZT2201	VOLLEYBALL-TCKT/INC	4,200			-			-	-	-	-	-	-	-	-	-	-
ZT2227	VOLLEYBALL-GAME EXP	-			-			-	-	-	2,000	-	75	1,228	-	897	4,200
ZT2301	WMN'S SOCCER-TCKTS/INC	2,200			-		-	-	-	-	-	-	-	-	-	-	-
	WMN'S SOCCER-GAME EXP	-			-			-	-	-	300	-	11	130	-	1,759	2,200
ZT2401	CROSS CNTRY-TCKTS/INC	-			-			-	-	-	-	-	-	-	-	-	-
	CROSS CNTRY-GAME EXP	-			-			-	-	-	-	-	-	1,611	-	-	1,611
ZT2501	MENS BKTBALL-TCKT/INC	6,200			-			-	-	-	-	-	-	-	-	-	-
	MENS BKTBALL-GAME EXP	-		1	-			-	-	400	1,600	-	97	424	-	3,679	6,200
ZT2601	WMNS BKTBALL-TCKT/INC	4,900			-			-	-	-	-	-	-	-	-	-	-
	WMNS BKTBALL-GAME EXP	-			-			-	-	400	1,000	-	75	378		3,047	4,900
ZT2801	TRACK-TCKTS/INC	1,000			-			-	-	-	-	-	-	-	(450)	-	(450)
	TRACK-GAME EXP	-			-			-	-	300	500	-	50	600	-	-	1,450
	BASEBALL-TCKTS/INC	3,000			-			-	-	-	-	-	-	-	-	-	-
	BASEBALL-GAME EXP	-			-			-	-	-	500	-	20	307	-	2,173	3,000
	SOFTBALL-TCKTS/INC	1,500			-			-	-	-	-	-	-		-	-	-
ZT3027	SOFTBALL-GAME EXP	-			-			-	-	-	500	-	20	361		619	1,500
																	-
Athletics R																	
ZR2124	FOOTBALL-RECR	_			-			-	-	-	-	-	-	9,736		-	-
ZR2224	VOLLEYBALL-RECR	-			-			-	-	-	-	-	-	3,222	(3,222)	-	-
ZR2324	WMN'S SOCCER-RECR	-			-			-	-		-	-	-	2,954	(2,954)	-	-
ZR2524	MEN'S BSKTBALL-RECR	-			-			-	-	-	-	-	-	7,518	(7,518)	-	-

			Unclass Salary	Faculty Salary	Unclass	Academic	Academic Pay	Other Academic	Classified	Classified Pay	Student	Graduate Assist Pay	Other Payroll Exp	General			
			Salary	Salary	Salary Non-Fac	Pay	Summer	Pay	Salary	Рау	Pay	ASSIST Pay	OPE	Expense	Transfer In	Transfer Out	
		*****	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
	WMN'S BSKTBALL-RECR	-	ACCLIVIT	ACCLIVIUZ	-	ACCLIVZUI	ACCI 10203	-	-	Acci 10400	-		-	3,491	(3,491)	-	
*****	OUTDOOR TRACK-RECR				_			_	-	_	_	-	-	4,242	(4,242)	_	_
	BASEBAL-RECR	-			_			_	-	_	_	-	-	2,954	(2,954)	_	_
	SOFTBALL-RECR	-			-			_	-	-	-	-	-	2,954	(2,954)	_	-
							· · · · · · · · · · · · · · · · · · ·				· · · · · · · · · · · · · · · · · · ·		-		(_,)		
Athletics L	· · · · · · · · · · · · · · · · · · ·	= 10 000															
	Ltty Admin- OR Allocation	513,693			-			-	-	-	-	-	-	-	-	-	-
	Ltty Admin- Staff Salaries	-			-			-	-	-	-	-	-	7,625	-	-	7,625
	Ltty Admin- Travel	-			-			-	-	-	-	-	-	-	-	-	-
	Ltty Admin - E/U/S	-			-			-	-	-	-	-	-	4,792	-	-	4,792
	Ltty Admin - Maintenance	-			-			-	-	-	-	-	-	5,469	-	-	5,469
	Ltty Admin - Other Oper Exp	-			-			-	-	-	-	-	-	32,823	-	-	32,823
	Ltty Ept Rm - Maintenance				-			-	-	-	-	-	-	-	-	-	-
	Ltty SID - Fndr/Mktg	-			-			-	-	-	-	-	-	29,428	-	-	29,428
	Ltty SID - Op Exp				-			-	-	-	-	-	-	1,992	-	-	1,992
	Ltty Ath Train - Staff Salaries	-			13,122			-	-	-	-	-	9,954	1,708	-		24,784
	Ltty FTB - Fin Aid	-			-			-	-	-	-	-	-	87,319	-	-	87,319
	Ltty FTB - Team Travel	-			-			-	-	-	-	-	-	-	-	-	-
	Ltty FTB - E/U/S	-			-			-	-	-	-	-	-	14,192	-	-	14,192
	Ltty VLB - Fin Aid	-			-			-	-	-	-	-	-	52,587	-	-	52,587
	Ltty VLB - Team Travel				-			-	-	-	-		-	4,275		-	4,275
	Ltty VLB - E/U/S	-			-			-	-	-	-	-	-	8,377	-	-	8,377
	Ltty WSO - Fin Aid	-			-			-	-	-	-	-	-	41,000	-	-	41,000
ZL2319	Ltty WSO - Coach Salaries	-			-			-	-	-	-	-	-	-	-	-	-
	Ltty WSO - Team Travel	-			-			-	-	-	-	-	-	3,987	-	-	3,987
ZL2425	Ltty XC - Team Travel	-			-			-	-	-	-	-	-	2,017	-	-	2,017
	Ltty MBX - Fin Aid	-			-			-	-	-	-	-	-	31,072	-	-	31,072
ZL2525	Ltty MBX - Team Travel				-			-	-	-	-	-	-	3,728	-	-	3,728
	Ltty MBX - E/U/S	-			-			-	-	-	-	-		1,500	-	_	1,500
ZL2617	Ltty WBX - Fin Aid	-			-			-	-	-	-	-	-	84,328	-	-	84,328
ZL2626	Ltty WBX - E/U/S	-			-			-	-	-	-	-	-	1,090	-	-	1,090
ZL2725	Ltty ITK - Team Travel	-			-			-	-	-	-	-	-	1,573	-	-	1,573
ZL2825	Ltty OTK - Team Travel	-			-			-	-	-	-	-	-	2,868	-	-	2,868
ZL2917	Ltty BSB - Fin Aid	-			-			-	-	-	-	-	-	24,240	-	-	24,240
ZL2925	Ltty BSB - Team Travel	-			-			-	-	-	-	-	-	5,976	-	-	5,976
ZL3017	Ltty SFT - Fin Aid	-			-			-	-	-	-	-	-	31,575	-	-	31,575
	Ltty SFT - Team Travel	-			-			-	-	-	-	-	-	3,100	-	-	3,100
ZL3026	Ltty SFT - E/U/S	-			-			-	-	-	-	-	-	2,608	-	-	2,608
ZL3717	Ltty MTK - Fin Aid	-			-			-	-	-	-	-	-	20,398	-	-	20,398
	Ltty WTK- Fin Aid	_			-			-	_	-	-	_	_	32,481	_	_	32,481
	Ltty CHR - Spirit	-			-			-	-	-	-		-	294	-	_	294
	pecial Projects												-				
	Spec Prj Adm - Sponsorship	4,500			-			-	-	-	-	-	-	-	-	-	-
	Spec Prj Adm - Other Revenue	3,500			-			-	-	-	-		-	-		-	-
	Spec Prj Adm - Maintenance				-			-		-	-	-	-	-	-	-	-
	Spec Prj Adm - Other Op Expense	-			-			-	-	220	100	-	70		(8,106)	(1,923)	
	Spec Prj WtRm - Camp Revenue	4,950			-			-	-	-	-	-	-	-	-	-	-
	Spec Prj WtRm - Camp Expense	-			-			-	-	-	1,800	-	180	1	-	-	3,738
	Spec Prj FTB - Guar Revenue	45,000			-			-	-	-	-	-	-	-	-	-	
ZS2104	Spec Prj FTB - Fundraising	-			-	survivou		-	-	-	-	-	-	-	-	-	-

			Unclass Salary	Faculty Salary	Unclass Salary Non-Fac	Academic Pay	Academic Pay Summer	Other Academic Pay	Classified Salary	Classified Pay	Student Pay	Graduate Assist Pay	Other Payroll Exp OPE	General Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	'
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
	ec Prj FTB - Concessions	-			-			-	-	_	-	-	-		_	-	
ZS2117 Sp	ec Prj FTB - Financial Aid	-			-			-	-	-	-	-	-	-	-	-	-
ZS2119 Sp	ec Prj FTB - Extra Coach Salary	-			23,250			-	-	-	-	-	3,033	1,945	-	-	28,228
	ec Prj FTB - Staff Salary	-			-	99999999999999999999999999999999999999		-	-	-	250		23	20	-	-	293
ZS2125 Sp	ec Prj FTB - Team Travel	-			-	5		-	-	-	-		-	2,685	-	-	2,685
ZS2126 Sp	ec Prj FTB - E/U/S	-			-			-	-	-	-		-	9,287	-	-	9,287
ZS2135 Sp	ec Prj FTB - Other Op Expense	-			-			-	-	-	-	-	-	4,507	(1,535)	8,106	11,078
ZS2204 Sp	ec Prj VLB - Fundraising	900			-			-	-	-	-	-	-	-	-	-	-
ZS2213 Sp	ec Prj VLB - Camp Rev	38,500			-			-	-	-	-	-	-	-	-	-	-
ZS2217 Sp	ec Prj VLB - Financial Aid	-			-			-	-	-	-	-	-	-	-	6,852	6,852
ZS2219 Sp	ec Prj VLB - Coach Salary	-			2,666			-	-	-	-	-	250	216	-	-	3,132
ZS2225 Sp	ec Prj VLB - Team Travel	-			-			-	-	-	-	-	-	-	-	_	-
ZS2226 Sp	ec Prj VLB - E/U/S	-			-			-	-	-	-	-	-	1,562	-	-	1,562
ZS2229 Sp	ec Prj VLB - Camp Exp	-			3,945			-	-	-	329	-	364	22,784	-	1,923	29,345
ZS2235 Sp	ec Prj VLB - Other Op Expense	-			-			-	-	-	-	-	-	430	-	_	430
ZS2304 Sp	ec Prj WSO - Fundraising	7,140			-			-	-		-	-	-	-	-	-	-
ZS2311 Sp	ec Prj WSO - Concessions	-			-			-	-		-	-	-	-	-	-	-
ZS2313 Sp	ec Prj WSO - Camp Rev	8,725			-			-	-	-	-	-	-	-	-	-	-
ZS2317 Sp	ec Prj WSO - Fin Aid	-			-			-	-	-	-	-	-	-	-	5,551	5,551
ZS2325 Sp	ec Prj WSO - Team Travel	-			-			-	-	-	-	-	-	-	-	-	-
	ec Prj WSO - E/U/S	-			-			-	-	-	-	-	-	8,055	-	-	8,055
	ec Prj WSO - Camp Expense	-			-			-	-	-	-	-	-	4,983	-	-	4,983
1	ec Prj WSO - Other Op Expense	-			-			-	-	-	-	-	-	215	-	-	215
	ec Prj XC - Fundraising	3,500			-			-	-	-	-	-	-	-	-	-	-
	ec Prj XC - E/U/S	-			_			-	-	-	-	-	-	3,759	-	-	3,759
	ec Prj MBX - Guarantee Rev	17,000			-			-	-	-	-	-	-	_	-	-	-
	ec Prj MBX - Fundraising	-			-			-	-	-	-	-	-	_	-	_	-
	ec Prj MBX - Camp Rev	26,500			-			-	-	-	-	-	-	-	-	-	-
	ec Prj MBX - Financial Aid	-			-	2		-	-	-	-	-	-	-	-	7,600	7,600
	ec Prj MBX - Guarantee Exp				_			-	-	_	_	_	_	_	_		_
	ec Prj MBX - Extra Coach Salary	-			2,000			-	-	-	-	-	190	162	_	-	2,352
	pec Prj MBX - Team Travel	-			-	5		-	-	-	-	-	-	3,222	-	_	3,222
	bec Prj MBX - E/U/S	-			-			-	-	-	-	-	-	7,386	-	_	7,386
1	ec Prj MBX - Camp Expense	-			1,000			-	-	-	5,500	-	610	8,581	-	-	15,691
	ec Prj MBX - Other Op Expense	-			-			-	-	-	-	-	-	3,222	-	4,027	7,249
	ec Prj WBX - Guarantee Rev	4,500			-			-	-	-	-	-	-	-	-	-	-
	ec Prj WBX - Fundraising	-			-			-	-	-	-	-	-	-	_	-	-
	ec Prj WBX - Camp Rev	-			-			-	-	-	-	-	-	-	-	-	-
	ec Prj WBX - Fin Aid	-			-			-	-	-	-	-	-	-	-	6,210	6,210
	bec Prj WBX - Coach Salaries	-			-			-	-	-	-	-	-	-	-	-	-
	pec Prj WBX - Guarantee Exp	-			-			-	-	-	-	-	-	_	-	_	-
	pec Prj WBX - Team Travel				-			-	-	_	-	-	_	2,007	-	-	2,007
	bec Prj WBX - E/U/S	-			-			-	-	-	-	-	-	1,611	_	_	1,611
	ec Prj WBX - Camp Exp	-			-			-	-	-	-	_	-	1,011	-	-	107
	bec Prj WBX - Other Op Exp	-			-			-	-	_	-	-	_	430		-	430
	pec Prj TRK - Guarantee Rev				-			-	-				-	-	-	-	
	ec Prj TRK - Fundraising	2,100			-				-		-				-	6,736	6,736
	pec Prj TRK - E/U/S	-			-	10	-	_	-		-		-	1,327		-	1,327
	ec Prj TRK - Memberships	-			-			-		-	-	-		537		-	537
	ec Prj TRK - Other Op Expense	-			-	ver en		-	-	-	-	-	-	15		- 7,005	7,020
	ec Prj MTK - Fin Aid	-			-						-	-		- -	-	7,005	-

			Unclass	Faculty	Unclass	Academic	Academic	Other	Classified	Classified	Student	Graduate	Other				
			Salary	Salary	Salary	Pay	Pay	Academic	Salary	Pay	Pay	Assist Pay	Payroll Exp	General			
****			(+)	(+)	Non-Fac (+)	(+)	Summer (+)	Pay (+)	(+)	(+)	(+)	(+)	OPE (+)	Expense (+)	Transfer In (-)	Transfer Out (+)	
			(1)	(1)	(.)		(1)	(1)	(1)	(.,	(1)	(1)	(1)	(.)		(.,	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
ZS3817	Spec Prj WTK - Fin Aid	_			-			-	-	-	-	-	-	-	-	-	-
ZS2904	Spec Prj BSB - Fundraising	1,000			-			-	-	_	-	-	-	537	-	-	537
ZS2911	Spec Prj BSB - Concessions	1,000			-			-	-	-	-	-	-	-	-	-	-
ZS2913	Spec Prj BSB - Camp Revenue	32,000			-			-	-	-	-	-	-	-	-	-	-
ZS2917	Spec Prj BSB - Financial Aid	-			-			-	-	-	-	-	-	-	-	5,461	5,461
ZS2919	Spec Prj BSB - Coach Salary	-			1,000			-	-	-	-	-	100	81	-	-	1,181
ZS2926	Spec Prj BSB - E/U/S	-			-			-	-	-	-	-	-	10,525	-	-	10,525
ZS2929	Spec Prj BSB - Camp Expenses	-			-			-	-	-	-	-	-	2,148	-	-	2,148
ZS2935	Spec Prj BSB - Other Op Expense	-			-			-	-	-	-	-	-	3,759	-	-	3,759
ZS3004	Spec Prj SFT - Fundraising	2,000			-			-	-	-	-	-	-	-	-	-	-
ZS3013	Spec Prj SFT - Camp Revenue	10,000			-			-	-	-	-	-	-	_	-	-	-
ZS3017	Spec Prj SFT - Financial Aid	-			-			-	-	-	-	-	-	-	-	6,006	6,006
ZS3019	Spec Prj SFT - Coach Salary	-			-			-	-	-	-	-	-	-	-	-	-
ZS3026	Spec Prj SFT - E/U/S	-			-			-	-	-	-	-	-	8,742	-	-	8,742
ZS3029	Spec Prj SFT - Camp Expense	-			1,100			-	-	_	-	-	105	3,311	-	-	4,516
ZS3035	Spec Prj SFT - Other Op Expense	-			-			-	-		-	-	-	1,933	-	-	1,933
ZS3613	Spec Prj FBTC - Camp Revenue	92,000			-			-	-	_	-	-	-	-	-	-	-
ZS3619	Spec Prj FBTC - Coach Salary	-			7,800			-	-	-	-	-	730	631	-	9,615	18,776
ZS3629	Spec Prj FBTC - Camp Expense	-			6,200			-	-	-	-	-	560	64,429	-	-	71,189
ZS3635	Spec Prj FBTC - Other Op Expense	-			-			-	-	-	-	-	-	537	-	1,535	2,072
ZS4131	Spec Prj CHR - Cheerleading	5,500			-			-	-	-	-	-	-	5,500	-	-	5,500
ZS4231	Spec Prj DNC - Dance	-			-			-	-	-	-	-	-	-	-	-	-
ZZ2117	Spec Prj Scholarship - FTB Scholar	-			-			-	-	-	-	-	-	9,615	(9,615)	-	-
ZZ2217	Spec Prj Scholarship - VLB Scholar	-			-			-	-	_	-	-	-	6,852	(6,852)	-	-
ZZ2317	Spec Prj Scholarship - WSO Scholar	-			-			-	-	_	-	-	-	5,551	(5,551)	-	-
ZZ2517	Spec Prj Scholarship - MBB Scholar	-			-			-	-	-	-	-	-	7,600	(7,600)	-	-
ZZ2617	Spec Prj Scholarship - WBB Scholar	-			-			-	-	-	-	-	-	6,210	(6,210)	-	-
ZZ3717	Spec Prj Scholarship - MTRK Scholar				_			_	_	_	-		_	3,502	(3,502)	_	_
ZZ3817	Spec Prj Scholarship - WTRK Scholar	_			-			-	_	-	-	-	-	3,503	(3,503)	-	-
ZZ2917	Spec Prj Scholarship - BSB Scholar	-			-			-	-	-	-	-	-	5,461	(5,461)	-	
	Spec Prj Scholarship - SFB Scholar	-			-			-	-	_	-	-	-	6,006	(6,006)		-
TOTAL NO	N-IFC, AUXILIARY ATHLETICS	994,008	-	-	62,083	-	-	-	-	1,720	18,579	-	16,707	962,653	(118,526)	122,612	1,065,828

			Unclass	Faculty	Unclass	Academic	Academic	Other Academic	Classified	Classified	Student	Graduate	Other	General			[]
			Salary	Salary	Salary Non-Fac	Pay	Pay Summer	Pay	Salary	Pay	Pay	Assist Pay	Payroll Exp OPE	Expense	Transfer In	Transfer Out	
			(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(+)	(-)	(+)	
FIS INDEX	DEPT NAME	Total Revenue	Acct 10101	Acct 10102	Acct 10103	Acct 10201	Acct 10203	Acct 102xx	Acct 10301	Acct 10400	Acct 10501	Acct 10600	Acct 109xx	Acct 20000	Acct 91xxx	Acct 92xxx	TOTAL EXP
Athletics General Fu	und Support																
ZF1221 "GF" Adn	m - Admin Salary	-			332,228			1,950	49,190	2,200	3,740	_	216,479	44,828	(650,615.15)	_	-
ZF1421 "GF" Adn	m - Sports Info Salary	-			-			-	-	8,600	6,000	-	900	1,147	(16,646.68)	-	-
ZF1521 "GF" Adn	m - Athletic Training	-			103,800			960	-	_	-	-	80,532	13,712	(199,004.10)	-	-
ZF1621 "GF" Adn	m - Weight Room Salary	-			40,093			480	-	-	1,184	-	19,717	4,549	(66,022.45)	-	-
ZF2119 "GF" FTE	B - Coach Salary	-			264,576			2,292	-	-	-	12,546	139,511	31,000	(449,925.24)	-	-
ZF2121 "GF" FTE	B - Staff Sal/Benefits	-			-			-	-	-	1,550	-	31	117	(1,697.99)	-	-
ZF2219 "GF" VLE	3 - Coach Salary	-			103,307			480	-	-	-	-	60,776	12,178	(176,740.73)	-	(0)
ZF2319 "GF" WS	SO - Coach Salary	-			89,704			300	-	-	-	-	60,201	11,115	(161,319.90)	-	-
ZF2519 "GF" MB	X - Coach Expense	-			114,812			480		_	-	6,273	64,245	13,750	(199,559.43)	_	-
ZF2619 "GF" WB	3X - Coach Salary	-			97,035			480	-	-	-	6,273	59,078	12,052	(174,917.57)	-	-
ZF2819 "GF" TR	K - Coach Salary	-			137,147			480	-	-	-	6,273	71,136	15,913	(230,948.15)	_	-
ZF2919 "GF" BSE	B - Coach Salary				102,426			480	-	_	-	-	60,524	12,094	(175,523.62)	-	
ZF3019 "GF" SFT	T - Coach Salary				94,956			480	-	-	-	-	58,348	11,380	(165,164.09)	-	(0)
ZV1115 ATH ADM	MIN - Non IFC													-	(6,000.00)	-	(6,000)
ZV1135 ATH ADM	MIN - Non IFC													-	-	-	-
TOTAL AUXILIARY E	ENTERPRISES FUNDS	23,419,077	-	265,599	3,222,807	12,475	-	165,412	1,691,079	76,022	1,689,003	31,365	2,919,329	14,215,047	(9,387,184)	7,993,455	22,894,409

## Appendix A – WOU Information

## Western Oregon University Board of Trustees

8	cisity board of flustees
Jaime Arredondo	<ul> <li>Secretary-Treasurer for Oregon's Farmworker Union</li> <li>Serves on the Oregon Youth Development Council, the Marion County Commission for Children and Families, Partners for Hunger-Free Oregon, and the Oregon Community Foundation Latino Partnership</li> <li>Former WOU Student and participant in WOU's Latino Mentor Program</li> </ul>
James M. Baumgartner, Chair	<ul> <li>Alumnus of WOU and currently chair of the WOU Foundation Board</li> <li>Managing partner with the law firm of Black Helterline LLP in Portland</li> <li>Served on the Executive Committee of the Oregon Consular Corps</li> </ul>
Dr. Rex Fuller	<ul> <li>23<sup>rd</sup> President of WOU and ex-officio member of the board</li> <li>Former Provost and VP for Academic Affairs at Eastern Washington University</li> <li>Completed his Ph.D. at the University of Utah</li> </ul>
Ivan Hurtado	<ul> <li>2006 alumnus of WOU and recipient of WOU's Student Enrichment Program Student of the Year.</li> <li>Currently an underwriter with Farmers Insurance, a volunteer director of Hillsboro Young Life, and a board member of Grace Extended Ministries International</li> </ul>
Gloria Ingle	<ul> <li>Worked in the education field for 30 years serving as both an elementary teacher and a K-12 principal</li> <li>Serves as a council member and elder with the Confederated Tribes of Siletz</li> <li>Former WOU student before completing her degrees in Alaska</li> </ul>

Cecelia 'Cec' Koontz, Vice Chair	<ul> <li>City Councilor for the City of Monmouth since 2010</li> <li>Monmouth-Independence Chamber of Commerce's First Citizen</li> <li>Currently working as the Business Manager for the Central School District</li> </ul>
Theodore R. "Ted" Kulongoski	<ul> <li>Only governor in Oregon history to have served in all three branches of state government</li> <li>Governor of the State of Oregon from 2003-2010</li> </ul>
Dr. John Minahan	<ul> <li>Highly respected former president of WOU from 2005-2011</li> <li>Started working at WOU in 1986 after having worked at Xavier University</li> <li>Assisted WOU in its progression from a college of education to a comprehensive liberal arts university</li> </ul>
Dr. Jeanette Mladenovic	<ul> <li>Currently serving as Executive Vice- President and provost at Oregon Health &amp; Science University (OHSU)</li> <li>27 years of experience in academic administration</li> </ul>
Lane Shetterly	<ul> <li>Alumnus of WOU and current partner in the law firm Shetterly Irick and Ozias in Dallas, Oregon</li> <li>Chair of the Oregon Law Commission (since 1998) and recipient of the WOU Alumni Award of Excellence (2004)</li> <li>Chief sponsor of HB2364, establishing WOU as a university</li> </ul>
Louis C. Taylor	<ul> <li>Alumnus of WOU with a degree in international business</li> <li>Former trustee on the WOU Foundation Board (2000-2010)</li> <li>Established the Louis Taylor Football Scholarship</li> </ul>

Marshall Guthrie	<ul> <li>Current Director of WOU's Student Enrichment Program and Monmouth City Councilor</li> <li>Chair of the City of Monmouth budget committee</li> </ul>
Sofia Llamas	<ul> <li>Current education major at WOU (anticipated graduation date is June 2017)</li> <li>Active participant in MEChA</li> <li>Recipient of the MEChA Outstanding Dedication to Education, Travel, and Member Development award</li> <li>Participates in the WOU Ambassador Program</li> </ul>
Dr. Cornelia Paraskevas	<ul> <li>Current professor of English at WOU</li> <li>Served as department chair, faculty senator, and member of the WOU faculty union (WOUFT)</li> <li>Co-wrote WOU's dual-credit partnership document with the Hillsboro School District</li> </ul>

Effective July 1, 2015, Western Oregon University became "a university with a governing board," a public university with a Board of Trustees focused solely on the governance and success of WOU. This board will help WOU continue to do what it does best: teach Oregonians through a high quality and affordable education. The 15-member group represents education, civic and business leaders, campus representatives, alumni, and the WOU president (who serves as an ex officio, non-voting member).

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Academic Year and Summer 2015 Tuition & Fees

		Academic Y	eal	r - Tuition				
		Resident			Non-Resident			
Credits	Underg	graduate		Graduate	Undergraduate	Graduate		
	Regular	Promise 2015			Undergraduate	Graduate		
1	156.00	174.00		352.00	469.00	592.00		
2	307.00	346.00		704.00	938.00	1,184.00		
3	458.00	518.00		1,056.00	1,407.00	1,776.00		
4	609.00	690.00		1,408.00	1,876.00	2,368.00		
5	760.00	862.00		1,760.00	2,345.00	2,960.00		
6	911.00	1,034.00		2,112.00	2,814.00	3,552.00		
7	1,062.00	1,206.00		2,464.00	3,283.00	4,177.00		
8	1,213.00	1,378.00		2,816.00	3,752.00	4,736.00		
9	1,364.00	1,550.00		3,168.00	4,221.00	5,328.00		
10	1,515.00	1,722.00		3,520.00	4,690.00	5,920.00		
11	1,666.00	1,894.00		3,872.00	5,159.00	6,512.00		
12	1,817.00	2,066.00		4,224.00	5,628.00	7,104.00		
13	1,968.00	2,238.00		4,576.00	6,097.00	7,696.00		
14	2,119.00	2,410.00		4,928.00	6,566.00	8,288.00		
15	2,270.00	2,582.00		5,280.00	7,035.00	8,880.00		
16	2,421.00	2,754.00		5,632.00	7,504.00	9,472.00		
17	2,572.00	2,926.00		5,984.00	7,973.00	10,064.00		
18	2,723.00	3,098.00		6,336.00	8,442.00	10,656.00		
Each Add'l	151.00	172.00		352.00	469.00	592.00		
Credit Hour	151.00	172.00		552.00	409.00	592.00		
Endnotes:								

A \$300 one-time matriculation fee is assessed on all new and transfer students.
 Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

					Academic Yea	ar -	• Mandatory Fees			
Credits	Buildir	ng		Incident	al		Health Service	Student Rea Ctr	Total Fee	es
Credits	Undergraduate	Graduate		Undergraduate	Graduate		Health Service	Student Rec Ctr	Undergraduate	Graduate
1	23.00	23.00		152.00	152.00			42.00	217.00	217.00
2	25.00	25.00		152.00	152.00			42.00	219.00	219.00
3	27.00	27.00		152.00	152.00			42.00	221.00	221.00
4	29.00	29.00		196.00	196.00			42.00	267.00	267.00
5	31.00	31.00		196.00	196.00			42.00	269.00	269.00
6	33.00	33.00		196.00	196.00		127.00	42.00	398.00	398.00
7	35.00	35.00		262.00	262.00		127.00	42.00	466.00	456.00
8	37.00	37.00		262.00	262.00		127.00	42.00	468.00	468.00
9	39.00	45.00		262.00	327.00		127.00	42.00	470.00	541.00
10	41.00	45.00		262.00	327.00		127.00	42.00	472.00	541.00
11	43.00	45.00		262.00	327.00		127.00	42.00	474.00	541.00
12 or more	45.00	45.00		327.00	327.00		127.00	42.00	541.00	541.00
Endnotes:										
				Fee is optional and can be		ddit	tional \$127.00.			
				ssed on all new and transf						
<ol><li>Quali</li></ol>	fied tuition and fees	s do not includ	e st	tudent health fees for Tax	Reliet Act reporting.					

		Summer 20 <sup>2</sup>	16	- Tuition			
		Resident				Non-Resi	dent
Credits	Underg	graduate		Graduate		Undergraduate	Graduate
	Regular	Promise 2015			ļ	Ondergraduate	Oraduald
1	156.00	174.00		352.00		469.00	592.0
2	307.00	346.00		704.00		938.00	1,184.0
3	458.00	518.00		1,056.00		1,407.00	1,776.0
4	609.00	690.00		1,408.00		1,876.00	2,368.0
5	760.00	862.00		1,760.00		2,345.00	2,960.0
6	911.00	1,034.00		2,112.00		2,814.00	3,552.0
7	1,062.00	1,206.00		2,464.00		3,283.00	4,144.0
8	1,213.00	1,378.00		2,816.00		3,752.00	4,736.0
9	1,364.00	1,550.00		3,168.00		4,221.00	5,328.0
10	1,515.00	1,722.00		3,520.00		4,690.00	5,920.0
11	1,666.00	1,894.00		3,872.00		5,159.00	6,512.0
12	1,817.00	2,066.00		4,224.00		5,628.00	7,104.0
13	1,968.00	2,238.00		4,576.00		6,097.00	7,696.0
14	2,119.00	2,410.00		4,928.00		6,566.00	8,288.0
15	2,270.00	2,582.00		5,280.00		7,035.00	8,880.0
16	2,421.00	2,754.00		5,632.00		7,504.00	9,472.0
17	2,572.00	2,926.00		5,984.00		7,973.00	10,064.0
18	2,723.00	3,098.00		6,336.00		8,442.00	10,656.0
Each Add'l Credit Hour	151.00	172.00		352.00		469.00	592.0

Endnotes:

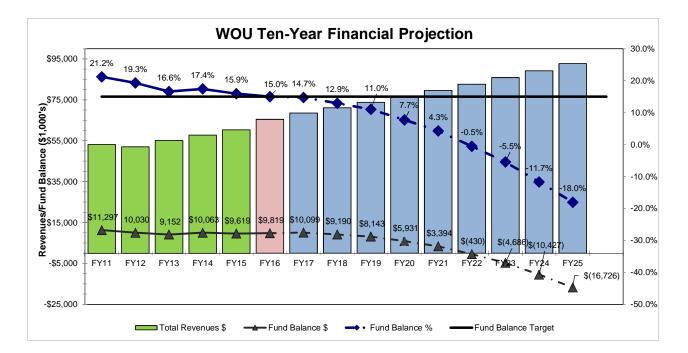
A \$300 one-time matriculation fee is assessed on all new and transfer students.
 Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

			Su	mmer 2016 - Mand	lato	ry Fees	
Credits	Build	ing	Incident	al		Health Service	Student Rec Ctr
Credits	Undergraduate	Graduate	Undergraduate	Graduate		Health Service	Student Rec Cti
1	34.00	34.00	121.00	121.00			35.00
2	34.00	34.00	121.00	121.00			35.00
3	34.00	34.00	121.00	121.00			35.00
4	34.00	34.00	121.00	121.00			35.00
5	34.00	34.00	121.00	121.00			35.00
6	34.00	34.00	121.00	121.00		127.00	35.00
7	34.00	34.00	121.00	121.00		127.00	35.00
8	34.00	34.00	121.00	121.00		127.00	35.00
9	34.00	34.00	121.00	121.00		127.00	35.00
10	34.00	34.00	121.00	121.00		127.00	35.00
11	34.00	34.00	121.00	121.00		127.00	35.00
12 or	34.00	34.00	121.00	121.00		127.00	25.00
more	34.00	34.00	121.00	121.00		121.00	35.00

For credits 1-5 the Health Center Service Fee is optional and can be purchased for an additional \$127.00.
 A \$300 one-time matriculation fee is assessed on all new and transfer students.
 Qualified tuition and fees do not include student health fees for Tax Relief Act reporting.

Total F	265
Undergraduate	Graduate
190.00	190.00
190.00	190.00
190.00	190.00
190.00	190.00
190.00	190.00
317.00	317.00
317.00	317.00
317.00	317.00
317.00	317.00
317.00	317.00
317.00	317.00
317.00	317.00

			on the following:	
Total OPE Uncl Faculty & Uncl. Profe		<b>5 15,313 pl</b> Health/Vision/Dental	us 30.73% of wages 24.53% of remain	
Total OPE Clas		\$ 15,313 pl Health/Vision/Dental	us 29.08% of wages	
OPE Temporary OPE Student Pa OPE Graduate	ay	efits)	9.07% Medicare, Sc 2.00% SAIF & Wrks 2.00% SAIF & Wrks	
	-	timated OPE inc	clude:	
Health, Vision 8	Dental			1 459
<u>Health, Vision &amp;</u> July	<u>Dental</u> 1,257	Medic	are	
<u>Health, Vision &amp;</u> July August	<u>Dental</u> 1,257 1,257	Medic Social	are I Security	6.20%
<u>Health, Vision 8</u> July August September	<u>Dental</u> 1,257 1,257 1,257 1,257	Medic Socia Unem	are	6.20% 1.00%
<u>Health, Vision 8</u> July August September October	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257	Medic Social Unem SAIF	are I Security ployment Insurance	6.209 1.009 0.429
	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,257	Medic Social Unem SAIF	are I Security	6.209 1.009 0.429
<u>Health, Vision 8</u> July August September October November December	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,257 1,290	Medic Social Unem SAIF Comp	are I Security ployment Insurance posite retirement rate*	6.20% 1.00% 0.42% 21.67%
<u>Health, Vision 8</u> July August September October November December January	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,257	Medic Social Unem SAIF Comp Workr	are I Security ployment Insurance	6.20% 1.00% 0.42% 21.67% /employee
<u>Health, Vision 8</u> July August September October November December January February	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,257 1,290 1,290	Medic Social Unem SAIF Comp Workr	are I Security ployment Insurance osite retirement rate* men's Compensation - \$2.86/month/	6.20% 1.00% 0.42% 21.67% /employee
<u>Health, Vision 8</u> July August September October November December January February March	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,257 1,290 1,290 1,290	Medic Social Unem SAIF Comp Workr Emplo	are I Security ployment Insurance osite retirement rate* men's Compensation - \$2.86/month/	6.20% 1.00% 0.42% 21.67% /employee /employee
<u>Health, Vision 8</u> July August September October November December January February March April	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,290 1,290 1,290 1,290	Medic Social Unem SAIF Comp Workr Emplo	are I Security ployment Insurance osite retirement rate* men's Compensation - \$2.86/month oyee Relations Board - \$1.65/month	6.20% 1.00% 0.42% 21.67% /employee /employee the following:
<u>Health, Vision 8</u> July August September October November December January February March April May	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,257 1,290 1,290 1,290 1,290 1,290	Medic Social Unem SAIF Comp Workr Emplo	are I Security ployment Insurance posite retirement rate* men's Compensation - \$2.86/month pyee Relations Board - \$1.65/month posite rate based on participation in 5 T1 & 2	6.20% 1.00% 0.42% 21.67% /employee /employee <u>the following:</u> 25.98%
<u>Health, Vision 8</u> July August September October November	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,290 1,290 1,290 1,290 1,290 1,290	Medic Social Unem SAIF Comp Workr Emplo *Com PERS OPSF	are I Security ployment Insurance posite retirement rate* men's Compensation - \$2.86/month pyee Relations Board - \$1.65/month posite rate based on participation in 5 T1 & 2	6.20% 1.00% 0.42% 21.67% /employee /employee <u>the following:</u> 25.98% 20.01%
Health, Vision 8 July August September October November December January February March April May June	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,290 1,290 1,290 1,290 1,290 1,290 1,290 1,290	Medic Social Unem SAIF Comp Workr Emplo *Com PERS OPSF	are I Security ployment Insurance posite retirement rate* men's Compensation - \$2.86/month pyee Relations Board - \$1.65/month posite rate based on participation in \$ T1 & 2 RP T1 & 2	6.20% 1.00% 0.42% 21.67% /employee /employee <u>the following:</u> 25.98% 20.01% 26.45%
Health, Vision 8 July August September October November December January February March April May June	<u>Dental</u> 1,257 1,257 1,257 1,257 1,257 1,290 1,290 1,290 1,290 1,290 1,290 1,290 1,290	Medic Social Unem SAIF Comp Workr Emplo <u>*Com</u> PERS OPSF ORP	are I Security ployment Insurance osite retirement rate* men's Compensation - \$2.86/month/ oyee Relations Board - \$1.65/month posite rate based on participation in 5 T1 & 2 RP T1 & 2 T3	/employee



Variables (\$ in thousands unless stated)	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022</u>	<u>2023</u>	<u>2024</u>	<u>2025</u>
State Appropriations - (includes \$391K SELP)	\$ 22,874	2.04%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Enrollment Growth (FTE)										
Resident Undergraduate	-11.34%	0.00%	1.25%	1.50%	1.50%	1.75%	1.75%	1.75%	1.75%	1.75%
WUE	-6.63%	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Non-Resident Undergraduate	0.00%	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Resident Graduate	-32.43%	0.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Non-Resident Graduate	-20.98%	0.00%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%	0.50%
Tuition Rate Increase										
Resident Undergraduate	2.10%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
WUE	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Non-Resident Undergraduate	2.20%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Resident Graduate	2.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Non-Resident Graduate	2.10%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Remissions	\$ 4,520	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Other Revenue	12.79%	2.18%	2.19%	2.20%	2.20%	2.21%	2.22%	2.22%	2.23%	2.23%
Labor										
Unclassified - Faculty (TT & NTT)	\$ 1,453	549	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Faculty FTE Increase	0.00%	0.50%	0.50%	0.50%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
Unclassified Professionals	\$ 153	197	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Classified	\$ 190	385	6.26%	6.26%	6.26%	6.26%	6.26%	6.26%	6.26%	6.26%
Minimum Wage	\$ 9.25	9.47	9.70	9.93	10.17	10.42	10.67	10.93	11.19	11.46
Increases based on Jan. 2015 increase										
Benefits - PERS Rate increases	0.00%	0.00%	3.12%	0.00%	2.19%	0.00%	2.19%	0.00%	2.19%	0.00%
Benefits - PEBB (Health/Dental/Vision) increases	2.60%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
S&S - annual increase/(decrease)	6.73%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
			72	-						

## Appendix B – HECC Student Success & Completion Model

#### HIGHER EDUCATION COORDINATING COMMISSION

#### **DIVISION 13**

#### 715-013-0040 UNIVERSITY PROGRAMS AND FINANCE

#### **Public University Support Fund Distribution Factors**

- (1) The purpose of this rule is to list the relative weights and values of factors to be used in the Students Success and Completion Model calculation as defined in OAR 715-013-0025. All terms are defined as they are in Section 1 of OAR 715-013-0025.
- (2) Mission Differentiation Allocation shall be allocated to institutions before Outcomes-Based and Activity-Based Allocations. Funds remaining within the PUSF, excepting those funds otherwise demarcated, after Mission Differential Funding is allocated shall then be allocation between Outcomes-Based Allocation and Activity-Based Allocation according to the proportion outlined below:

Table 1	Activity-Bas	Activity-Based and Outcomes-Based Funding Proportions									
Fiscal Year		2016	2017	2018	2019	2020					
Outcomes-Based Allocation		20%	40%	60%	60%	60%					
Proportion											
Activity-Based Allocation		80%	60%	40%	40%	40%					
Proportion											

The proportional funding split between Outcomes-Based Allocation and Activity-Based Allocation after Fiscal Year 2020 shall continue at same proportion as in Fiscal Year 2020.

(3) The Mission Differentiation Funding allocation for Fiscal Year 15 is as follows. This Mission Differential Funding allocation shall serve as the basis for subsequent Mission Differentiation Allocations of the PUSF. Following Fiscal Year 2015, the Mission Differential Funding Allocation will change by the lesser of Inflation or the overall change in the PUSF except where indicated below:
Table 2

Table 2	Mission Different	ation Funding											
	REGIONAL SUPPORT												
	EOU	OIT	OSU <sup>1</sup>	PSU	SOU	UO	wou						
Regional University Support Adjustment <sup>2</sup>	\$2,835,488	\$ 2,696,084	\$ 2,490,212		\$ 1,907,486		\$1,522,848						
Retrenchment	\$194,777	\$194,874	\$129,904		\$194,867		\$194,832						
Retention & Graduatio	n \$340,860	\$ 341,028	\$227,331		\$341,019		\$ 340,955						
Underpinning	\$340,860	\$341,028	\$227,331		\$341,019		\$340,955						
11-13 Regional Support	\$790,141	\$790,141			\$790,142		\$790,141						
Regional Access	\$848,153	\$365,155			\$273,858		\$91,272						
EOU Supplemental Support <sup>3</sup>	\$1,991,360												

IT Fifth Site	\$478,020	\$478,020			\$478,020		\$478,020
TRU Shared Services <sup>4</sup>	\$1,489,522	\$1,521,622			\$1,681,992		\$1,260,448
<sup>1</sup> OSU's allocation include <sup>2</sup> Regional University Sup calculated separately fror change by the same rule <sup>3</sup> EOU Supplemental Sup Differential Funding items <sup>4</sup> TRU Shared Services b allocations for Fiscal Yea change by the same rule Sponsored Research Faculty Salaries -	port Adjustment n OSU Corvallis as other Mission port begins in Fis s thereafter. egin at Fiscal Ye r 2016 only. The	provides \$601 pc campus and is a Differential Fund scal Year 2016 a ar 2016 at the do reafter TRU Shar Differential Fund	er FTE for every F warded 60% of p ding line items. t the dollar figure ollar figure indicate red Services are a	TE below 7,5 er FTE value i indicated and ed and are allo allocated within	00 FTE at an insti ndicated above. T will change by the ocated after any S	tution. OSU-Case he per FTE appr e same rule as ot top Loss or Stop	opriation will her Mission Gain
Research	\$38,995	\$65,026	\$ 592,283	\$509,955	\$ 92,477	\$694,197	\$67,901
			MISSION SUPP	ORT			
	EOU	ΟΙΤ	OSU	PSU	SOU	UO	wou
UO Law Underpinning						\$602,643	
OSU Pharmacy							
Underpinning			\$1,035,077				
OSU Veterinary							
Medicine Underpinning			\$3,454,488				
OIT Terminal Health							
Programs							
Underpinning <sup>1</sup>		\$200,000					
Engineering Technology							
Undergraduate <sup>2</sup>		\$1,504,281		\$6,930			
Engineering		\$00.0F0	<b>#0.007.074</b>	<b>#</b> 504.040			
Graduates <sup>3</sup>		\$28,259	\$2,267,071	\$594,318			
Collaborative OUS Nursing Program	\$ 22,049	\$12,942			\$37,239		\$24,445
		φ12,942			φ37,239		φ24,440
Regional Solutions	\$13,092		\$13,092	\$13,092		\$13,092	
Statewide Access		\$ 830,642					
Campus Public Service							
Programs	\$221,924			\$570,890	\$ 99,008	\$541,094	\$1,525
Bldg. Maintenance / SWPS			\$1,784,820				
OCATE				\$582,869			
Southwestern Oregon University Center	<b>•</b> • <b>•</b> . •						
(SOUC)	\$112,718						
OWEN						\$404,461	
Systemwide Expenses							
/ Programs <sup>4</sup>	\$55,268	\$52,517	\$780,126	\$239,294	\$126,784	\$ 695,421	\$147,622
Veterinary Diagnostic							
Lab			\$1,226,077				
Health Professions							
Programs	\$276,031	\$2,264,004			\$380,845		\$307,927

PSU-NEW Leadership							
Oregon				\$65,468			
Rural Access	\$253,079						
PSU-Oregon							
<b>Biodiversity Information</b>							
Center				\$49,334			
<sup>1</sup> OIT Terminal Health Pro	grams Underpinning	begins in Fi	scal Year 2013 at	the dollar figu	re indicated will c	hange by the sar	me rule as other
Mission Differential Fundi	ng items thereafter.						
<sup>2</sup> Engineering Technology Undergraduate provides supplemental FTE funding for undergraduate enrollment in Engineering Technology. Total funding will change by the same rule as Mission Differential Funding and is allocated based on institutional undergraduate FTE in CIP							
15.							
<sup>3</sup> Engineering Graduates provides supplemental FTE funding for graduate enrollment in Engineering. Total funding and will change by the same rule as Mission Differential Funding and is allocated based on institutional graduate FTE in CIP 14.							
<sup>4</sup> State Assessments prov	ided in Fiscal Year 15	will be disc	ontinued from the	Systemwide	Expenses / Progra	ams line.	

## (4) Dual Credit Student Credit Hours (SCH) will be rewarded as follows:

Table 3	Dual Credits	
Allocation per SCH	\$50.00	

## (5) The relative cost weights for SCH completions shall be as follows:

Table 4	4 SCH Cost Weighting				
CIP	Description	Fr./Soph.	Jr/Sr.	Mast./ Prof.	Ph.D.
01	Agriculture	1.8	2.44	2.82	3.27
02	Agricultural Sciences (Legacy)	1.8	2.44	2.82	3.27
03	Natural Resources, Conservation	1.0	1.29	1.45	2.73
04	Architecture	1.8	2.44	1.96	2.73
05	Area, Ethnic, Cultural, Gender, Group Studies	1.0	1.29	1.45	2.73
09	Communication, Journalism	1.26	1.61	1.96	3.27
10	Communication, Technologies	1.26	1.61	1.96	2.73
11	Computer and Information Science	1.26	1.81	2.82	4.13
13	Education	1.26	1.61	1.45	3.27
14	Engineering	1.8	2.44	2.82	4.13
15	Engineering Technologies	1.8	2.44	2.82	3.73
16	Foreign Languages, Literatures, Linguistics	1.0	1.29	1.96	2.73
19	Family and Consumer Sciences	1.26	1.61	1.96	3.27
22	Legal Professions and Studies	-	-	3.1	2.73
23	English Language and Literature	1.0	1.29	1.96	3.27
24	Liberal Arts and Science, Humanities	1.0	1.29	1.45	2.73
25	Library Science	1.26	1.61	1.45	2.73
26	Biological and Biomedical Sciences	1.26	1.61	2.82	3.27
27	Mathematics and Statistics	1.0	1.29	2.82	3.27
28	Military Science, Leadership, Operational Art	1.0	1.29	1.45	2.73
29	Military Technologies	1.0	1.29	1.45	2.73
30	Multi/Interdisciplinary Studies	1.26	1.61	2.82	3.27
31	Parks, Rec, Leisure, Fitness Studies	1.8	2.44	1.96	3.27
32	Basic Skills, Developmental/Remedial Education	1.0	1.29	1.45	2.73
34	Health Related Knowledge and Skills	-	-	-	-
38	Philosophy and Religious Studies	1.0	1.29	1.45	3.27
40	Physical Sciences	1.26	1.61	2.82	3.27
41	Science Technologies	1.8	2.44	2.82	4.13
42	Psychology	1.0	1.29	1.45	3.27
43	Homeland Security, Law Enforce, Protective Service	1.26	1.61	1.45	3.27
44	Public Administration and Social Services	1.26	1.61	1.45	3.27
45	Social Sciences and History	1.0	1.29	1.45	3.27
50	Visual and Performing Arts	1.8	2.44	1.96	3.27

51	Health Professions, Related Programs	1.8	2.44	1.96	2.73
51.20	Pharmacy	2.72	2.72	3.99	8.28
51.24	Veterinary Medicine	-	-	11.66	-
52	Business, Mgmt, Marketing, Related Support Svcs	1.26	1.61	1.45	4.13
54	History	1.0	1.29	1.45	3.27
9999	Unknown	1.0	1.29	1.45	2.73

# (6) The relative weighting for degree completions by resident students, by degree level, shall be as follows:

Table 5         Degree Level Weighting	Degree Level Weighting		
Degree Level	Weight		
Baccalaureate Degrees	2.0		
Masters Degrees	1.0		
Doctorate Degrees	1.4		
Professional Degrees	1.0		
Graduate Certificates	0.2		

## (7) The Cost Weighting factors for degree completion are determined by CIP and degree level and shall be as follows:

Table 6	Degree Cost Weighting			
CIP	Description	BA/BS	Masters/Prof/Grad. Cert	PhD
01	Agriculture	1.85	2.46	2.86
02	Agricultural Sciences (Legacy)	1.85	2.46	2.86
03	Natural Resources, Conservation	1.0	1.27	2.39
04	Architecture	1.85	1.72	2.39
05	Area, Ethnic, Cultural, Gender, Group Studies	1.0	1.27	2.39
09	Communication, Journalism	1.25	1.72	2.86
10	Communication, Technologies	1.25	1.72	2.39
11	Computer and Information Science	1.25	2.46	3.61
13	Education	1.25	1.27	2.86
14	Engineering	1.85	2.46	3.61
15	Engineering Technologies	1.85	2.46	2.39
16	Foreign Languages, Literatures, Linguistics	1.0	1.72	2.39
19	Family and Consumer Sciences	1.25	1.72	2.86
22	Legal Professions and Studies	1.0	1.27	2.86
23	English Language and Literature	1.0	1.72	2.86
24	Liberal Arts and Science, Humanities	1.0	1.27	2.39
25	Library Science	1.25	1.27	2.39
26	Biological and Biomedical Sciences	1.25	2.46	2.86
27	Mathematics and Statistics	1.0	2.46	2.86
28	Military Science, Leadership, Operational Art	1.0	1.27	2.39
29	Military Technologies	1.0	1.27	2.39
30	Multi/Interdisciplinary Studies	1.25	1.72	3.61
30.01	Biological and Physical Sciences	1.25	1.72	3.61
30.06	Systems Science and Theory	1.25	1.72	3.61
30.08	Mathematics and Computer Science	1.25	1.72	3.61
30.18	Natural Sciences	1.25	1.72	3.61
31	Parks, Rec, Leisure, Fitness Studies	1.85	1.72	2.86
32	Basic Skills, Developmental/Remedial Education	1.0	1.27	2.39
34	Health Related Knowledge and Skills	-	-	-
38	Philosophy and Religious Studies	1.0	1.27	2.86
40	Physical Sciences	1.25	2.46	2.86
41	Science Technologies	1.85	2.46	3.61
42	Psychology	1.0	1.27	2.86
43	Homeland Security, Law Enforce, Protective Service	1.25	1.27	2.86

44	Public Administration and Social Services	1.25	1.27	2.86
45	Social Sciences and History	1.0	1.27	2.86
50	Visual and Performing Arts	1.85	1.72	2.86
51	Health Professions, Related Programs	1.85	1.72	2.39
51.20	Pharmacy	1.25	2.46	2.86
51.24	Veterinary Medicine	1.25	2.46	2.86
52	Business, Mgmt, Marketing, Related Support Svcs	1.25	1.27	3.61
54	History	1.0	1.27	2.86
9999	Unknown	1.0	1.27	2.39

(8) Priority degrees weighting factors, by CIP and category, are established as follows:

Table 7	Priority Degrees	Priority Degrees				
CIP	Description	Area of Study Weight	Category			
11	Computer and Information Sciences	1.2	STEM			
14	Engineering	1.2	STEM			
15	Engineering Technologies	1.2	STEM			
26	Biological and Biomedical Sciences	1.2	STEM			
27	Mathematics and Statistics	1.2	STEM			
30.01	Biological and Physical Sciences	1.2	STEM			
30.06	Systems Science and Theory	1.2	STEM			
30.08	Mathematics and Computer Science	1.2	STEM			
30.18	Natural Sciences	1.2	STEM			
40	Physical Sciences	1.2	STEM			
51	Health Professions, Related Programs	1.2	Health			
BLE	Bilingual Education	2.2	Bilingual Education			

(9) The additional weights to Bachelor's degree completions by resident students who are members of one or more Targeted Student Populations shall be as follows:

Table 8	Targeted Student Populations		
Number of Targeted Student Population Categories		Weight	
1		0.8	
2		1.0	
3		1.1	
4		1.2	

(10) Weights for Bachelor's Degrees awarded to transfer students shall be discounted as follows:

Table 9	Transfer Student Discount Factor	
Bachelor's Degree Discount Factor:		62.54%

- (11) During the phase-in period, the HECC shall incorporate a Stop Loss and Stop Gain threshold as established in this section.
  - a. Stop Loss and Stop Gain thresholds are established as follows:

(12) Table 10	Stop Los	ss and Stop-Gain			
Fiscal Year	2016	2017	2018	2019	2020
Stop Loss	4.5%	2.0%	1.0%	0.0%	Disengaged
Stop Gain	1.5 x  ΔPUSF	2016+10%	2017+10%	2018+10%	Disengaged

Where  $|\Delta PUSF|$  is equal to Fiscal Year 2016 PUSF allocation less legislative designated funds and TRU Shared Services as a proportion of total Fiscal Year 2015 PUSF allocation.

b. If, during Fiscal Year 2016 through Fiscal Year 2020 the year-over-year change in the PUSF is less than the Stop Loss threshold for that fiscal year the designated Stop Loss is reset to the

year-over-year change in the PUSF, such that the change in funding level for all public universities is pro rata.

(13) This rule shall become effective on July 1, 2015.

Statutory Authority: ORS 351.735(3)(d), 351.735(6) Statutes Implemented: 2013 SB 270, 2013 HB 3120, 2014 HB 4018 2014 SB 1525

## Appendix C – State of Oregon Legislators

### Members of the 2015 Oregon Legislative Assembly

(as of November 2015, listed in alphabetical order)

All members of the legislative Assembly can be reached by USPS mail by addressing correspondence as follows:

The Honorable (*insert name*) 900 Court Street NE (*insert room #*) Salem, OR 97301

To identify the legislators where you live, please visit https://www.oregonlegislature.gov/FindYourLegislator/leg-districts.html

#### SENATE:

Title/Name/Party – Hometown	Room #	Telephone #	Email Address
Senator Herman E. Baertschiger Jr. (R- Grants Pass)	S-403	(541) 787- 1702	Sen.HermanBaertschiger@state.or.us
Senator Alan Bates (D-Medford)	S-205	(503) 986- 1703	Sen.AlanBates@state.or.us
Senator Lee Beyer (D-Springfield)	S-419	(503) 986- 1706	Sen.LeeBeyer@state.or.us
Senator Brian Boquist (R-Dallas)	S-305	(503) 986- 1712	Sen.BrianBoquist@state.or.us
Majority Leader Ginny Burdick (D-Portland)	S-223	(503) 986- 1718	Sen.GinnyBurdick@state.or.us
Senate President Peter Courtney (D-Salem)	S-201	(503) 986- 1600	Sen.PeterCourtney@state.or.us
Senator Michael Dembrow (D-Portland)	S-407	(503) 986- 1723	Sen.MichaelDembrow@state.or.us
Senator Richard Devlin (D-Tualatin)	S-211	(503) 986- 1719	Sen.RichardDevlin@state.or.us
Senator Chris Edwards (D-Eugene)	S-411	(503) 986- 1707	Sen.ChrisEdwards@state.or.us
Republican Leader Ted Ferrioli (R-John Day)	S-323	(503) 986- 1950	SenTedFerrioli@state.or.us
Senator Sara Gelser (D-Corvallis)	S-405	(503) 986- 1708	Sen.SrarGelser@state.or.us
Senator Fred Girod (R-Stayton)	S-401	(503) 986- 1709	Sen.FredGirod@state.or.us
Senator Bill Hansell (R-Athena)	S-423	(503) 986- 1729	Sen.BillHansell@state.or.us
Senator Mark Hass (D-Beaverton)	S-207	(503) 986- 1714	Sen.MarkHass@state.or.us
Senator Betsy Johnson (D-Scappoose)	S-209	(503) 986- 1716	Sen.BetsyJohnson@state.or.us
Senator Tim Knopp (R-Bend)	S-309	(503) 986- 1727	Sen.TimKnopp@state.or.us
Senator Jeff Kruse (R-Roseburg)	S-315	(503) 986- 1701	Sen.JeffKruse@state.or.us
Senator Laurie Monnes Anderson (D- Gresham)	S-413	(503) 986- 1725	Sen.LaurieMonnesAnderson@state.or.us
Senator Rod Monroe (D-Portland)	S-409	(503) 986- 1724	Sen.RodMonroe@state.or.us

Senator Alan Olsen (R-Canby)	S-425	(503) 986- 1720	Sen.AlanOlsen@state.or.us
Senator Floyd Prozanski (D-Douglas Counties)	S-415	(503) 986- 1704	Sen.FloydProzanski@state.or.us
Senator Chuck Riley (D-Hillsboro)	S-303	(503) 986- 1715	Sen.ChuckRiley@state.or.us
Senator Arnie Roblan (D-Coos Bay)	S-417	(503) 986- 1705	Sen.ArnieRoblan@state.or.us
President Pro Tempore Diane Rosenbaum (D-Portland)	S-213	(503) 986- 1721	Sen.DianeRosenbaum@state.or.us
Senator Chip Shields (D-Portland)	S-421	(503) 986- 1722	Sen.ChipShields@state.or.us
Senator Elizabeth Steiner Hayward (D- Portland)	S-215	(503) 986- 1717	Sen.ElizabethSteinerHayward@state.or.us
Senator Kim Thatcher (R-Keizer)	S-307	(503) 986- 1713	Sen.KimThatcher@state.or.us
Senator Chuck Thomsen (R-Hood River)	S-316	(503) 986- 1726	Sen.ChuckThomsen@state.or.us
Senator Doug Whitsett (R-Klamath Falls)	S-311	(503) 986- 1728	Sen.DougWhitsett@state.or.us
Senator Jackie Winters (R-Salem)	S-301	(503) 986- 1710	Sen.JackieWinters@state.or.us

#### HOUSE OF REPRESENTATIVES:

Title/Name/Party - Hometown	Room #	Telephone #	Email Address
Representative Jeff Barker (D-Aloha)	H-480	(503) 986- 1428	Rep.JeffBarker@state.or.us
Representative Phil Barnhart (D-Lane & Linn Counties)	H-279	(503) 986- 1411	Rep.PhilBarnhart@state.or.us
Representative Greg Barreto (R-Cove)	H-384	(503) 986- 1458	Rep.GregBarreto@state.or.us
Representative Brent Barton (D-Clackamas)	H-275	(503) 986- 1440	Rep.BrentBarton@state.or.us
Representative Cliff Bentz (R-Ontario)	H-475	(503) 986- 1460	Rep.CliffBentz@state.or.us
Representative Deborah Boone (D-Cannon Beach)	H-481	(503) 986- 1432	Rep.DeborahBoone@state.or.us
Representative Peter Buckley (D-Ashland)	H-272	(503) 986- 1405	Rep.PeterBuckley@state.or.us
Representative Knute Buehler (R-Bend)	H-389	(503) 986- 1454	Rep.KnuteBuehler@state.or.us
Representative Brian L. Clem (D-Salem)	H-284	(503) 986- 1421	Rep.BrianClem@state.or.us
Representative John Davis (R-Wilsonville)	H-483	(503) 986- 1426	Rep.JohnDavis@state.or.us
Representative Margaret Doherty (D-Tigard)	H-282	(503) 986- 1435	Rep.MargaretDoherty@state.or.us
Representative Sal Esquivel (R-Medford)	H-382	(503) 986- 1406	Rep.SalEsquivel@state.or.us
Representative Paul Evans (D-Monmouth)	H-281	(503) 986- 1420	Rep.PaulEvans@state.or.us
Representative Shemia Fagan (D-Clackamas)	H-274	(503) 986- 1451	Rep.ShemiaFagan@state.or.us
Representative Lew Frederick (D-Portland)	H-276	(503) 986- 1443	Rep.LewFrederick@state.or.us

Representative Joe Gallegos (D-Hillsboro)	H-492	(503) 986- 1430	Rep.JoeGallegos@state.or.us
Representative Vic Gilliam (R-Silverton)	H-479	(503) 986- 1418	Rep.VicGilliam@state.or.us
Representative David Gomberg (D-Central Coast)	H-471	(503) 986- 1410	Rep.DavidGomberg@state.or.us
Representative Chris Gorsek (D-Troutdale)	H-486	(503) 986- 1449	Rep.ChrisGorsek@state.or.us
Representative Mitch Greenlick (D-Portland)	H-493	(503) 986- 1433	Rep.MitchGreenlick@state.or.us
Representative Jodi Hack (R-Salem)	H-385	(503) 986- 1419	Rep.JodiHack@state.or.us
Representative Cedric Hayden (R-Roseburg)	H-379	(503) 986- 1407	Rep.CedricHayden@state.or.us
Representative Dallas Heard (R-Roseburg)	H-386	(503) 986- 1402	Rep.DallasHeard@state.or.us
Representative Ken Helm (D-Washington County)	H-490	(503) 986- 1434	Rep.KenHelm@state.or.us
Representative Paul Holvey (D-Eugene)	H-277	(503) 986- 1408	Rep.PaulHolvey@state.or.us
Representative Leader Val Hoyle (D-Eugene)	H-283	(503) 986- 1414	Rep.ValHoyle@state.or.us
Representative John E. Huffman (R-The Dalles)	H-477	(503) 986- 1459	Rep.JohnHuffman@state.or.us
Representative Mark Johnson (R-Hood River)	H-489	(503) 986- 1452	Rep.MarkJohnson@state.or.us
Representative Bill Kennemer (R-Oregon City)	H-380	(503) 986- 1439	Rep.BillKennemerv@state.or.us
Representative Alissa Keny-Guyer (D-Portland)	H-484	(503) 986- 1446	Rep.AlissaKenyGuyer@state.or.us
Representative Betty Komp (D-Woodburn)	H-273	(503) 986- 1422	Rep.BettyKomp@state.or.us
House Speaker Tina Kotek (D-Portland)	H-269	(503) 986- 1200	<u>Rep.TinaKotek@state.or.us</u>
Representative Wayne Krieger (R-Gold Beach)	H-381	(503) 986- 1401	Rep.WayneKrieger@state.or.us
Representative Ann Lininger (D-Lake Oswego)	H-485	(503) 986- 1438	Rep.AnnLininger@state.or.us
Representative John Lively (D-Springfield)	H-488	(503) 986- 1412	Rep.JohnLively@state.or.us
Representative Caddy McKeown (D-Coos Bay)	H-476	(503) 986- 1409	Rep.CaddyMcKeown@state.or.us
Representative Susan McLain (D-Hillsboro)	H-376	(503) 986- 1429	Rep.SusanMcLain@state.or.us
House Republican Leader Mike McLane (R- Powell Butte)	H-395	(503) 986- 1400	Rep.MikeMcLane@state.or.us
Representative Nancy Nathanson (D-Eugene)	H-280	(503) 986- 1413	Rep.NancyNathanson@state.or.us
Representative Mike Nearman (R-Dallas)	H-378	(503) 986- 1423	Rep.MikeNearman@state.or.us
Representative Rob Nosse (D-Portland)	H-472	(503) 986- 1442	Rep.RobNosse@state.or.us
Representative Andy Olson (R-Albany)	H-478	(503) 986- 1415	Rep.AndyOlson@state.or.us
Representative Julie Parrish (R-Tualatin/West Linn)	H-371	(503) 986- 1437	Rep.JulieParrish@state.or.us
Representative Carla C. Piluso (D-Gresham)	H-491	(503) 986- 1450	Rep.CarlaPiluso@state.or.us

Representative Bill Post (R-Keizer)	H-373	(503) 986- 1425	Rep.BillPost@state.or.us
Representative Dan Rayfield (D-Corvallis)	H-375	(503) 986- 1416	Rep.DanRayfield@state.or.us
Representative Tobias Read (D-Beaverton)	H-286	(503) 986- 1427	Rep.TobiasRead@state.or.us
Representative Jeff Reardon (D-Happy Valley)	H-473	(503) 986- 1448	Rep.JeffReardon@state.or.us
Representative Greg Smith (R-Heppner)	H-482	(503) 986- 1457	Rep.GregSmith@state.or.us
Representative Barbara Smith Warner (D- Portland)	H-487	(503) 986- 1445	Rep.BarbaraSmithWarner@state.or.us
Representative Sherrie Sprenger (R-Scio)	H-388	(503) 986- 1417	Rep.SherrieSprenger@state.or.us
Representative Duane A. Stark (R-Grants Pass)	H-372	(503) 986- 1404	<u>Rep.DuaneStark@state.or.us</u>
Representative Kathleen Taylor (D-Milwaukie)	H-377	(503) 986- 1441	Rep.KathleenTaylor@state.or.us
Representative Jessica Vega Pederson (D- Portland)	H-285	(503) 986- 1447	Rep.JessicaVegaPederson@state.or.us
Representative Jim Weidner (R-Yamhill)	H-387	(503) 986- 1424	Rep.JimWeidner@state.or.us
Representative Gene Whisnant (R-Sunriver)	H-383	(503) 986- 1453	Rep.GeneWhisnant@state.or.us
Representative Gail Whitsett (R-Klamath Falls)	H-474	(503) 986- 1456	Rep.GailWhitsett@state.or.us
House Majority Leader Jennifer Williamson (D- Portland)	H-295	(503) 986- 1436	Rep.JenniferWilliamson@state.or.us
Representative Carl Wilson (R-Grants Pass)	H-390	(503) 986- 1403	Rep.CarlWilson@state.or.us
Representative Brad Witt (D-Clatskanie)	H-374	(503) 986- 1431	Rep.BradWitt@state.or.us

## Appendix D – State of Oregon U.S. Congressional Representatives

Title/Name/Party-	DC	DC	Contact Form
Hometown	Phone	Fax	
Senator Ron Wyden	(202)	(202)	https://www.wyden.senate.gov/contact/
(D-Portland)	224-	228-	
	5244	2717	
Senator Jeff Merkley	(202)	(202)	https://merkley.senate.gov/contact/
(D-East Mult. County)	224-	228-	
	3753	3997	
Representative	(202)	(202)	https://bonamici.house.gov/contact-me/email-me
Suzanne Bonamici (D-	225-	225-	
Washington County)	0855	9497	
Representative Greg	(202)	(202)	https://walden.house.gov/index.cfm?sectionid=117&sectiontree=7117
Walden (R-Hood	225-	225-	
River)	6730	5774	
Representative Earl	(202)	(202)	https://forms.house.gov/blumenauer/webforms/issue_subscribe.html
Blumenauer (D-	225-	225-	
Portland)	4811	8941	
Representative Peter	(202)		https://defazio.house.gov/contact/email-me
A. DeFazio (D-	225-		
Springfield)	6416		
Representative Kurt	(202)	(202)	http://schrader.house.gov/contact/
Schrader (D-Canby)	225-	225-	
	5711	5699	

## Appendix E – Glossary of Terms

## **Auxiliary Enterprises**

Includes student incidental and health service fees and all other enterprise revenue from dormitories, food services, student centers, book stores, and parking.

## **Credit Hour Enrollment**

The credit hour value of a course or courses multiplied by the number of students enrolled in the course.

## **Designated Operations**

Includes tuition for non-credit continuing education and other revenue from self-support instruction. Other sources include unrestricted gifts and royalties and activities that support instruction and public service and are covered by user fees such as student transportation and housing for field trips, special equipment, or facility users' fees.

## **Education and General Funds**

The portion of Oregon Public Universities' (OPU) budget that is devoted to instructional and support services for students and faculty, including managerial and administrative functions needed to provide the services.

## **Fund Balance**

The difference between the assets and liabilities of a fund. Given this definition, fund balance can be described as the available resources of the fund, which can be significantly different than cash balances due to accrual accounting.

## **Headcount Enrollment**

The number of individual students enrolled in credit courses, regardless of course load. Historical enrollment has generally been expressed in terms of fall headcount. National comparisons of enrollment are most often made on the basis of fall headcount.

## Higher Education Coordinating Commission (HECC)

The Higher Education Coordinating Commission (HECC) is a 14-member, volunteer board dedicated to fostering and sustaining the best, most rewarding pathways to opportunity and success for all Oregonians through an accessible, affordable, and coordinated network for educational achievement beyond a high school diploma.

## **Lottery Funds**

HECC receives lottery support to fund athletics, scholarships, and capital debt service payments. Athletics and scholarship funding is distributed 88% and 12% respectively. Distributions for athletics are required to be allocated 70% for non-revenue producing sports and at least 50% for women's athletics. Lottery funding is used to fund principal and interest debt service payments on lottery bonds from capital projects.

## Nonresident

The fee status category of students who are assessed nonresident tuition.

## **Other Funds Limited**

Other Funds Limited revenue for the operating budget is comprised principally of estimated campus tuition and fees (calculated on the basis of enrollment projections and the expenditure limitation authorized by the legislature) and indirect cost recovery on sponsored research, as well as lesser amounts of other income.

## **Other Funds Non-Limited**

Other Funds Non-Limited revenue includes designated operations (e.g., community workshops and other self-sustaining public service and education activities); auxiliary activities such as student housing, parking and athletics, as well as sponsored programs; gifts, grants and contracts; and student financial aid programs.

## Resident

The fee status category of students who are assessed resident tuition

## **Restricted Funds**

Funds designated for specific purposes, including gifts, grants, and contracts. Also includes the following student financial aid programs: Federal PELL and SEOG Grants, Federal Work Study, Oregon Opportunity Grants, and other campus aid programs.

## **Service Departments**

Includes sales and service revenue (e.g., printing services and other internal service funds).

## **State General Funds**

State General Funds are appropriated to HECC biennially by the Legislature. The distribution of these funds to the campuses is developed in compliance with legislative budget notes and board policy. Funds are allocated through the HECC Student Success Completion Model and are split between the two fiscal years of the biennium unless otherwise requested by the campuses.

## Student Full-time Equivalent (SFTE)

The student full-time equivalent translates credit into enrollment, showing how many students it would take to produce the total credit-bearing activity of a campus if each student took exactly a

fulltime load. Calculation of the student full-time equivalent varies depending on the level of the student.

The full-time equivalent for an undergraduate is assumed to be 15 term credit hours (or 45 annual credit hours). For master's and professional level students, the divisor is 12 term credit hours (36 annual credit hours), and for a doctoral student, it is 9 term credit hours (27 annual credit hours).

## Student Loan Programs

Consists entirely of interest, capital contributions, and other revenues used to support the student loan programs.

## **Tuition and Fee Rates**

Total mandatory charges assessed students for enrolling in the institution, including tuition, universal resource, building, incidental, health service, and recreation center fees. Excludes programmatic resource fees that have not been rolled into tuition.